

Bad news guys

Michael Tompson

FT NEWSPAPER  
of THE YEAR

Europe's Business Newspaper

## Klaus Kinkel set to become leader of German FDP

Klaus Kinkel, former top civil servant who became German foreign minister last year, is set to become both vice-chancellor in the ruling coalition and leader of the Free Democratic party. He is expected to declare himself as a candidate for the FDP leadership tomorrow. Otto Lambsdorff retires later this year. Page 16

Moi sworn in: Kenyan president Daniel arap Moi was sworn in for a further five-year term as opposition leaders launched a non-violent campaign to overturn last week's poll results. Page 4

Italy blocks Japanese car imports: Italy is blocking further imports of cars from Japan until the European Commission and Japan agree on the number of vehicles to be exported to the EC this year. Page 16

Volksbank shares suspended: Trading in the securities of troubled Swiss Volksbank, Switzerland's fifth largest bank, was halted in advance of an "important announcement" tomorrow. Page 17

Italian inflation slows: Italy's consumer prices rose by 4.8 per cent in December - against 4.9 per cent the previous month - continuing the steady decline in domestic inflation. Page 2

Mulroney changes cabinet: Several veteran ministers are leaving the cabinet of Canadian prime minister Brian Mulroney amid speculation that Mr Mulroney himself may also step aside in the next few months. Page 3

Du Pont, leading US chemicals group, will record a 1992 net loss, following \$60m of one-off charges needed to conform to new US accounting standards. Page 17

### Blow to Cambodian peace hopes:

Prince Norodom Sihamouk, Cambodia's head of state, delivered a further blow to the UN's \$2bn mission in Cambodia by refusing to co-operate with UN peacekeepers or the Vietnamese-installed administration in Phnom Penh. He blamed his decision on the UN's failure to prevent attacks on his son's royalist party. UN officials are organising elections in Cambodia scheduled for May, but have failed to impose a ceasefire between Phnom Penh and Khmer Rouge guerrillas. Page 4

Ethiopian shootings: At least one person was killed as forces shot at students in Addis Ababa protesting at the Eritrean policy of Boutros Boutros Ghali. The UN secretary-general was in Ethiopia for a Sonali peace conference. Page 4

WeatlB, German public-sector bank, raised its stake in the Thomas Cook travel business from 10 to 26 per cent despite investigations by the cartel office into its influence over the German travel industry. Page 18

UK computer subsidiary sold: A new UK-owned information technology company will be created through a buyout of McDonald Douglas Information Systems from the US aerospace group in a deal worth at least £200m (\$304m). Page 17

Plutonium vessel docks: A Japanese vessel carrying plutonium was due to dock early today near Tokyo after a two-month voyage from France that has attracted international protests. Page 4

Redland, UK building materials group, has raised £100m (\$152m) through disposals, of which £55.6m will be reinvested in its continental European tile and brick activities. Page 17; Lex, Page 16

Move for Milken: Disgraced financier Michael Milken has been released to a "halfway" house in Los Angeles after serving 23 months in jail for racketeering and securities fraud.

Blockbuster chief quits: Blockbuster, US video rental chain, said Joseph Bacchio had resigned as president to be replaced by Steven Bernard, vice-chairman. Page 19

SmallCap Index: The FT-SE SmallCap index, measuring 450 smaller UK companies, was calculated for the first time. It closed at 1,377.88, up 14.0 points, rising 1.0 per cent against a 0.5 per cent increase in the FT-SE 100 index and 1.2 per cent in the FT-SE Mid 250 index. The main UK indices all closed at record highs, including the FT-Articulaires All-Share index calculated for the first time in its expanded form. Details, Page 17; Table, Page 25

STOCK MARKET INDICES		STERLING	
FT-SE 100	2,067.5	(+15.0)	New York luncheon
Yield	4.25		S 1,583
FT-SE Eurotrack 100	1,083.05	(+0.07)	London
FT-SE All Share	1,372.20	(+0.79)	S 1,585 (1,514)
Nikkei	16,994.88	(+0.13)	DM 2,457.6 (2,425)
New York luncheon			FF 1,040.5 (1,365)
Dow Jones Ind Ave	3,309.22	(+0.11)	SF 2,222.9 (2,215)
S&P Composite	435.85	(+0.14)	Y 168.25 (188)
S Index		79.7 (73.0)	I 79.7 (65.3)

US LUNCHTIME RATES		DOLLAR	
Federal Funds	3%	New York luncheon	
3-mo Tres Bills Yld	3.14%	DM 1.8365	
Long Bond	103.15	FF 5.5885	
Yield	7.341%	SF 1.4785	
London		Y 125.35	
London		DM 1,0386 (1,6195)	
London		FF 5.5925 (5.525)	
London		SF 1.4785 (1,655)	
London		Y 125.3 (124.85)	
Y Index	67.0 (65.3)		

LONDON MONEY		STERLING	
3-mo Interbank	7.1%	(same)	
Life long gilt future: Mar 101 1/2	(Mar 101 1/2)		
North Sea Oil (Argus)			
Brent 15-day (Feb)	51.375	18.0	
Gold			
New York Comex (Jan)	\$328.1	(333.05)	Tokyo close Y 124.9
London	\$328.1	(333.05)	

Boris Yeltsin

Another year on the high wire

Page 15

Spinning a tale

Courtaulds' latest rival to cotton

Page 9

Economic forecasts for 1993

Martin Feldstein Masaru Yoshitomi on Japan

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# FINANCIAL TIMES

TUESDAY JANUARY 5 1993

D8523A

Bundesbank and Bank of France intervene as currency moves towards ERM floor

## French franc under pressure

By James Blitz in London, Alice Rawsthorn in Paris and Tim Coone in Dublin

THE BUNDES BANK and the Bank of France yesterday intervened to support the French franc, as weaker currencies in the European exchange rate mechanism came under pressure after the holiday break.

The franc moved closer to its ERM floor against the D-Mark, as dealers continued to speculate on the possibility that the French currency could be devalued. The French and German central banks have repeatedly asserted that the current ERM parity is unbreakable.

Buoyed by a very good set of US economic indicators over the Christmas and new year period, the dollar hit DM1.6413 at one

The punt also came under renewed pressure yesterday inside the ERM on the first full day of trading after the Republic of Ireland's abolition of exchange controls on January 1. The punt fell to its floor against the Belgian franc, one of the strongest currencies in the ERM. Ireland's one-week interbank lending rate market rose to 45 per cent from 15 per cent.

It later closed at DM1.6365, its highest closing level in Europe since last summer.

The central bank intervention in support of the franc was estimated to be modest. By the close of European trading, the franc was at FF13.419 against the D-Mark, still more than a centime above its ERM floor.

"There are relatively few strong sellers but no one is buying and anyone holding francs has been anxious to cover their

position," said Mr Christopher Potts, chief economist at Banque Indosuez in Paris. "Whenever the franc recovers investors switch to D-Marks, which renewes the pressure."

The franc's weakness was accompanied by a sharp rise in French money market rates, with overnight rates going as high as 13½ per cent yesterday morning before falling back to 12 per cent.

Official French rates were not increased although further rises in money market rates might make this unavoidable.

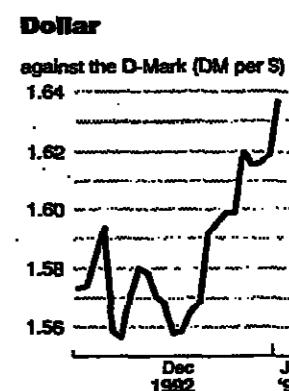
Yesterday's intervention followed weeks of currency speculation in November and December,

in which both central banks were forced to support the currency in the markets.

However, the Bundesbank's decision not to lower its official rates has not relieved the pressure on the franc.

In Ireland, the Central Bank apparently indicated to the main clearing banks that "extremely punitive rates" would be imposed on banks left "short" of funds, having lent to borrowers for speculative purposes.

Market analysts, economists and business leaders are now in broad agreement that the current interest rate levels cannot be sustained much longer without damaging the Irish economy.



They said that the authorities were sticking to their "no devaluation" policy in anticipation of a cut in German interest rates by the end of January which would take the pressure out of the ERM.

## Bosnian factions break off peace talks

By Robert Mauthner in Geneva

TALKS BETWEEN the three warring Bosnian factions broke off amid disagreement last night but international mediators said the Geneva conference would resume on Sunday in an attempt to resolve outstanding differences.

Mr Cyrus Vance and Lord Owen, co-chairmen of the conference, said they would travel to Yugoslavia in the interval to try to push the peace process forward. Mr Vance said he would be having talks with Mr Slobodan Milošević, the Serbian leader, in Belgrade.

The meeting was adjourned after the co-chairmen had presented the leaders of the Bosnian Muslim, Serb and Croat communities with draft agreements for their signature. But only Mr Mate Boban, the Bosnian Croat leader, signed the documents, consisting of a political agreement on Bosnia's future constitution and division into 10 provinces, and an agreement on ceasefire and troop withdrawals.

Mr Alija Izetbegović, Bosnia's president, though agreeing with the constitutional proposals by the co-chairmen, if not the boundaries of the new provinces, signed neither the political or military document. Mr Radovan Karadžić, the Bosnian Serb leader, said he needed more time for reflection and had to consult his government colleagues.

However, Lord Owen said at a news conference that there should be no illusions that great



Bosnia's Moslem president Alja Izetbegovic outside the Palais des Nations peace talks in Geneva yesterday

changes could be made to the proposals unless all three of the protagonists agreed on modifications.

Lord Owen made clear that one of the main stumbling blocks was the Bosnian Serbs' demand for an independent Serbian state within Bosnia-Herzegovina, which was incompatible with the co-chairmen's proposal for an independent sovereign Bosnia-Herzegovina.

The co-chairmen said the discussions would have continued tomorrow if the orthodox Christmas holiday had not intervened.

The other main question remaining unresolved concerned the co-chairmen's map for a division of the country into 10 self-governing provinces.

Mr Karadžić was also resisting a proposal by the international mediators under which all heavy weaponry in Bosnia-Herzegovina would be placed under effective United Nations control, once a ceasefire had been implemented.

Meanwhile, the Bosnian Muslims put a damper on their demands for an adjustment of the provincial boundaries proposed by Mr Vance and Lord Owen, in an effort to divert attention from their own intransigence to the inflexible stand taken by Mr Karadžić on constitutional and military questions.

Mr Izetbegovic was aided in

his task by the statement of Mr Fred Eckhardt, the co-chairmen's spokesman, that the Bosnian Serb leader's position on the con-

tinued on Page 16

Muslims and Serbs seek to dodge blame, Page 2

## Japan's tax rules change will benefit foreign manufacturers

By Robert Thomson in Tokyo

THE JAPANESE government is almost certain to approve a change in tax regulations to provide increased incentives for foreign manufacturers exporting to Japan.

After negotiations with the Ministry of International Trade and Industry, the Ministry of Finance has agreed to relax controls on a controversial tax-break system introduced in 1990 to increase manufactured imports and reduce Japan's trade surplus.

Under the present system, foreign manufacturers' distribution

subsidiaries in Japan are classified for tax purposes as "non-manufacturers", as they are considered trading houses rather than producers. This denies them tax credits on imports.

The EC and US lodged complaints about this classification system, which has allowed Honda Motor and other Japanese manufacturers to claim tax credits.

Mitsubishi is pleased that the finance

ministry has relented after three years of negotiation, as the system, intended to help foreign manufacturers, has instead created trade friction with Washington and Brussels.

A second important change is that the original legislation required foreign manufacturers to increase exports to Japan by at least 10 per cent year on year before becoming eligible for the tax credits, which are equivalent to 5 per cent of the value of the increase in exports.

The finance ministry has agreed to lower the increase hurdle to 2 per cent, above which a rising scale of credits will apply up to the same maximum of 5 per cent.

For non-manufacturers, the same scale will apply, allowing them to defer payment of 20 per cent of the tax due on the increased exports.

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## NEWS: EUROPE

## NEWS IN BRIEF

**Single market jobs fight in France**

FRENCH labour leaders yesterday demanded that the government find local work for the 4,000 customs agents likely to be transferred or to lose their jobs under the European Community's single market, AP reported from Paris.

Most tariff and other customs barriers fell on January 1 with the single market's advent. The CFDT labour union said that the planned transfers would mean hardship for the agents now living along France's borders, and in Paris and Lyons. It demanded that the Finance Ministry give them local administrative positions in the areas where they live.

**More killed in Abkhazia clashes**

At least 17 people were reported killed in recent intensified fighting in Georgia's breakaway Black Sea region of Abkhazia, writes Reuter from Moscow.

The Itar-Tass news agency said that Abkhazian separatists shelled the regional capital, Sukhumi, yesterday, killing four people, including a four-year-old girl.

The agency quoted Abkhazian leader Vladislav Ardzinba as saying that Georgian forces had killed at least nine people in rocket and artillery attacks on local villages on Sunday.

Hundreds of people have been killed in the Georgia-Abkhazian conflict since August, when Georgia sent in troops in response to local demands for greater sovereignty.

**Divided states seek UN entry**

The new Czech Republic and Slovakia yesterday applied for membership of the United Nations, writes AP from New York. UN officials said that the two republics could be admitted as early as mid-January. The new nations split their 74-year-old homeland at midnight on New Year's Eve.

Macedonia, a former Yugoslav republic, is expected to apply for membership early this year. Officials said that they had no information about a formal application but that Macedonian officials had said they intended to apply. Greece has been trying to block international recognition of Macedonia, saying that it has usurped the ancient name of Greece's northern province of Macedonia.

Greece yesterday cautioned the five permanent members of the UN Security Council not to make a hasty decision, warning that recognition could undermine stability in the region.

**Wrapping shrinks in Germany**

Excessive packaging of consumer goods sold in Germany has largely disappeared into an anti-rubbish law came into force last April 1, Mr Klaus Topfer, environment minister, said yesterday, Reuter reports from Bonn.

Under the law, shoppers unhappy with packaging added to make goods more attractive can take the wrapping off in the shop and dump it there to be picked up by the manufacturers.

Nearly three quarters of all German drinks were now sold in reusable containers, a slight increase over the last year, Mr Topfer said.

**French schools to take in homeless**

France's education minister, Mr Jack Lang, yesterday ordered schools and universities to shelter the homeless from a week-old cold spell that has killed seven people, reports Reuter from Paris. "It is intolerable in a country like ours," Mr Lang said, "that someone could die of exposure at night because they have been refused a roof, some heat and some food."

He instructed state schools to shelter the homeless during the night. Temperatures have dropped below freezing throughout France, reaching minus 15 Celsius in places.

In Italy, the death toll rose to four as a freak spell of wintry weather continued to grip the country, covering the normally mild south with a thick layer of snow. The Interior Ministry is sending 600 men from its Civil Protection Unit to provide emergency aid for parts of the south which have been without water and electricity for several days.

**Bosnia protagonists jockey for best position in case talks break down****Moslems and Serbs both seek to dodge blame**

By Robert Mauthner in Geneva

**BOSNIAN** Moslems and Serbs were yesterday jockeying for positions in the negotiations on a solution of the conflict in Bosnia-Hercegovina which would enable them to blame each other for any breakdown.

Mr Alija Izetbegovic, the Bosnian Moslem president, who has come under heavy pressure from Mr Cyrus Vance and Lord Owen, the international mediators chairing the conference, to accept a plan for the territorial division of the country into 10 largely autonomous provinces, yesterday succeeded in shifting the emphasis on proposals which the Bosnian Serbs find difficult to accept.

The spotlight suddenly switched from the proposed new provincial boundaries, some of which the Moslems want to modify, to constitutional

and military proposals which Mr Radovan Karadzic, the Bosnian Serb leader, rejected, at least in the first instance.

Helped by the pressure which the co-chairmen were suddenly putting on Mr Karadzic, who only yesterday appeared to be cast in a much more conciliatory role than the Bosnian Moslems, Mr Izetbegovic yesterday clearly laid down his minimum two conditions for an agreement.

The conference would fail if the Bosnian Serbs did not accept the Vance-Owen constitutional proposals under which Bosnia-Hercegovina would become an independent sovereign state, based on democratic principles and a division of the country into self-governing provinces.

His government would also refuse to sign any agreement which did not specifically include the placing of all

heavy weapons in Bosnia-Hercegovina, such as tanks, artillery and missiles, under effective United Nations control. Both demands were supported by the Bosnian Croats, Mr Izetbegovic claimed.

Mr Izetbegovic, who hardly referred to the boundary alterations which his delegation had demanded so persistently at the weekend to the co-chairmen's provincial map, made it clear that, in the event of a breakdown in the negotiations, his country was prepared to continue its combat against the Bosnian Serbs.

Even in the absence of international military intervention, "we have a lot of our boys ready to fight for our freedom and the survival of the Bosnia-Hercegovina people," he said.

That does not mean that Mr Izetbegovic has suddenly dropped his demands for territorial adjustments,

set out on an alternative map which the Bosnian Moslems have issued. But disputes over the boundaries affect only three of the ten proposed provinces and the Bosnian Serbs and Croats have already said that compromise deals are possible.

Whether Mr Karadzic was prepared to compromise on constitutional and military matters remained an open question.

The co-chairmen's proposal for the creation of an independent and sovereign Bosnia-Hercegovina, whose constituent provinces would not have the right to forge any international relations of their own, directly contradicts the Bosnian Serbs' demand for the creation of their own separate state. Such a "state within a state" could eventually link up with the Serbian motherland, they firmly believe.

On the military issue, the Bosnian Serbs are clearly loth to withdraw their heavy weapons from their present positions and to place them under international control.

All the warring factions are acutely conscious of what they stand to gain or lose in international support if they are held responsible for a failure of the current negotiations. If the Bosnian Moslems succeed in their tactics of pinning the blame on their Serb adversaries, the likelihood of international action to enforce the air exclusion zone over Bosnia will have increased substantially.

If, however, the Bosnian Moslems are seen as the main stumbling block to an agreement, as they were during the first two days of the conference, they will stand a much smaller chance of persuading the international community to come to their military aid.

**Unrest in Polish mines eases**

By Christopher Bobinski in Warsaw

LABOUR unrest in Poland's coal mines abated yesterday, leaving the government free to address mounting budget problems which threaten to delay agreement on a crucial 14-month standby loan from the International Monetary Fund.

The IMF has yet to approve a letter of intent predicated on a 1993 budget deficit of not more than Zl 80,000bn (\$3.5bn), or about 5 per cent of GDP. This year's budget has yet to be accepted by parliament but several votes last week on public-sector pay and housing loans have already increased outlays by Zl 10,000bn.

The continuing budget debate in parliament could push the deficit over Zl 100,000bn. "The situation has put Mr Jerzy Osiatynski, the finance minister, in a difficult position and is becoming a serious test of the Polish cabinet's commitment to tight money policies," a western financier said yesterday.

Poland needs the \$665m (\$434m) loan from the Fund to go ahead with a further 20 per cent reduction in its western government debt agreed in 1991, and to resume debt restructuring talks with western commercial banks.

Miners at more than 50 of the 65 Silesian coal mines, who have been on strike for three weeks, yesterday heard a call by Solidarity trade union leaders to return to work. But rival unions denounced Solidarity's new year's eve deal with the government on restructuring the industry and easing its financial burdens.

The agreement with Solidarity committed the government to do little more than it had already planned, unionists from the breakaway Solidarity 80 movement said at the Makowszczyzna mine, which, with three other pits, stayed out on strike yesterday.

Meanwhile, in Lodz, an important textile centre where unemployment is over 20 per cent, Solidarity leaders yesterday called for a regional strike while talks continued in Warsaw with Mr Jacek Kuron, labour minister, on the region's problems.

• Mr Leszek Balcerowicz, Poland's former deputy prime minister and finance minister and a proponent of free market policies, has agreed to become a member of President Lech Wałęsa's 49-strong Council of Economic Advisors, which meets for the first time today.

Mr Balcerowicz has held no public role since giving up his government post at the end of 1991.

**Corrections****Hewlett-Packard**

Professor Stephane Garelli, a consultant to Hewlett-Packard, was incorrectly described yesterday as the company's regional chief executive. That position is held by Mr Franco Mariotti.

**Cenelec**

The address for Cenelec, the European Committee for Electrotechnical Standardisation, was incorrect in yesterday's issue. It is Rue de Stassart 35, B-1060, Brussels, Tel (322) 519 6871. CEN, the European Committee for Standardisation, is at Rue de Stassart 36, B-1050, Brussels, Tel 519 6811.

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**Old ways dull the call to a new Ukraine****Chrystia Freeland and Edward Balls on reluctance to reform**

**O**NE OF the former Soviet Union's few military-industrial enterprises that could make a relatively smooth transition to the market economy is Ukraine's Black Sea Shipyard in Nikolayev. But its director, Mr Yuri Makarov, seems in no hurry to usher in the new era.

Mr Makarov is reported to be giving no encouragement to western companies keen to place million-dollar orders for double-hulled oil tankers with the shipyard.

Tankers are just empty boxes with nothing like the technical sophistication of an aircraft carrier," Mr Makarov says, with a disdainful nod toward the bulky oil tankers which can fetch \$30m (£19.7m) a piece.

Instead, with fond memories of the shipyard's more glamorous past, he says: "Building an aircraft carrier - now that's true technology."

Mr Makarov, a bulky, genial man edging towards retirement, finds it difficult to accept that, with little prospect of military orders from Ukraine's bankrupt and inflation-plagued government, the privatised arm of the factory would be to sell three tankers and 2,500 tonnes of marine chain a year it could operate profitably while more of its plant is converted to non-military production.

"Military conversion is a priority area for the EBRD," says Mr Ron Freeman, first vice-president for merchant banking at the EBRD. The bank estimates that if the privatised arm of the factory were to sell three tankers and 2,500 tonnes of marine chain a year it could operate profitably while more of its plant is converted to non-military production.

The yard itself is littered with piles of metal, the remains of an aircraft carrier which took six years to build - and six months to dismantle for scrap. Towering over them is the graceful but unfinished *Variž*, the *Viking*, which was 65 per cent completed when the Ukrainian government decided to stop pouring money into a ship that it was unlikely ever to use or sell.

The yard's deputy director, Mr Boris Goldberg, is eager to adopt the EBRD plan, despite the hostility of the director, and says he is ready to lay off up to 40 per cent of the workforce to make the factory more efficient.

He has powerful supporters. Mr Anatoli Kinakh, the Ukraine government's regional



Yuri Makarov at Nikolayev: for him conversion of the former Soviet Union's warship yards means "everything is lying dead"

representative in Nikolayev and a man of considerable influence in Ukraine's centralised polity, backs the partial privatisation and conversion of the shipyard and insists the deal will go ahead.

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He has powerful supporters. Mr Anatoli Kinakh, the Ukraine government's regional

recently ousted prime minister, has given the Black Sea Shipyard the luxury of hesitation.

Over the past six months, the Black Sea Shipyard has received Rbs83m in unbaked bank credits at an interest rate of 5 per cent a year, according to government officials. These cheap loans allow Mr Makarov to pay his 25,000 employees the generous salary of Rbs18,000 a month and mourn the passing of the cold war.

Moreover, last month the government issued a further Rbs229m in subsidies to coal and agriculture which will push the budget deficit toward 40 per cent of gross domestic product for 1992.

Such monetary credits would have to be stopped if Ukraine is to bring inflation under control and meet the strict monetary targets the International Monetary Fund is demanding as a condition of western aid.

Ukrainian officials say the coupon, "if net credit emissions does not soon cease, it will seriously undermine the government's stabilisation policy," says Mr Oleh Havrylyshyn, deputy minister of finance.

Mr Leonid Kuchma, Ukraine's new and reform-minded prime minister, has said large-scale credits to state industries must stop. But Mr Havrylyshyn suspects that in November, while Mr Kuchma was recovering from a thyroid operation, the central bank ignored his moratorium on the emission of new credit.

World Bank economists in Ukraine, say that a combination of stabilisation, liberalisation and western aid is needed to finance the budget deficit without printing money. But for the 50 or 60 largest enterprises in the country, in particular the large loss-makers, the government should prepare individual plans to phase out subsidies gradually, thus giving the private sector time to grow and soak up unemployment.

The result is the creeping hyperinflation, now more than 30 per cent a month, which threatens to undermine Ukraine's fledgling currency.

Mr Makarov's story is a familiar one in Ukraine. Over the past year the government has issued more than Rhs1,100m in credit to prop up the inefficient state sector and prevent political difficulties.

These commitments are contained in the latest Edf long-term contract with its owner, the French state, which will be signed today.

Edf officials say they are the fruit of considerable productivity gains in recent years which leave the French utility well-positioned to make further inroads into the electricity markets of its neighbours.

Edf already exports about 12 per cent (54bn kilowatt hours in 1991) of its electrical output generated in France, chiefly to

the UK, Italy and Switzerland.

It has contracts that will push these exports up to 70bn kilowatt hours by 1997.

Edf said yesterday it had no plans to increase direct exports further, but rather to expand into foreign joint ventures in Spain and the eastern states of Germany. This is partly because of sensitivity over its exports, particularly in Britain, with that Edf has a cross-Channel link.

The company stressed that its progressive 1993-96 price reductions would be in its domestic market, and that it did not disclose what it charged for its power exports.

But the latter could be very competitively priced, given the productivity gains Edf claims.

Edf will be taking advantage of a relative lull in its invest-

ment programme to reduce its overall debt from FFr195bn (£23.69bn) last year to FFr155bn by 1996. Such a reduction would make Edf a more attractive privatisation prospect, though the utility is hardly on the priority list of public companies for sale by that is expected to take office after the March parliamentary election. Early in the next century, Edf faces the task of renewing the nuclear power plants which provide 75 per cent of its electricity.

• French basic monthly salaries excluding bonuses and overtime rose by 0.7 per cent in the third quarter of 1992, giving a year-on-year increase of 3.6 per cent, the Labour Ministry said. Reuter reports from Paris.

**French power group pledges cuts in tariffs and debt**

By David Buchan in Paris

THE FRENCH power utility, Electricité de France, will today promise to cut tariffs by 12.5 per cent a year up to 1996 and to reduce its indebtedness by nearly a quarter over the next four years.

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## NEWS: THE AMERICAS

Most emollient hearing may be for Lloyd Bentsen's Treasury posting

## Clinton team faces gentle Senate test

By Jurek Martin  
in Washington

SENATE confirmation of President-elect Bill Clinton's new cabinet begins this week.

In spite of earlier threats by Republicans to subject the nominees to what has become known as the "Tower test", no one appears to face the fate of rejection - the fate that befell Mr John Tower, President George Bush's choice as defence secretary four years ago. He was undone mostly by revelations about his private life.

While no one can be approved in office before the president's inauguration on January 20, several may follow later that day or soon after.

The Democratic party's 57-43 edge in the Senate should provide sufficient insulation against rejection, but it is three votes short of being filibuster-proof and the elasticity of Senate rules makes procedural delays possible.

Those likely to face the toughest questioning are Mr Ron Brown, the choice for the Commerce Department. Mr Robert Reich, labour secretary-designate, and Ms Donna Shalala, due to take over health and human services.

Mr Brown, who faces the Senate commerce committee tomorrow, is the quintessential

Washington lawyer-insider, which helped make him such an effective national Democratic chairman over the last four years.

Political lobbyists, however, are not too popular at the moment, as Mr Clinton's tough new ethical standards for senior members of his administration attests, and Mr Brown's law firm has represented a number of foreign governments and corporations. These include Haiti when it was run by President "Baby Doc" Duvalier.

Mr Reich's voluminous writings over the last decade will provide critical senators with plenty of ammunition for what could be entertaining hearings, beginning on Thursday. Mr Clinton intends to give his close friend a higher profile than labour secretaries have enjoyed in recent years, with particular emphasis on industrial restructuring.

Ms Shalala may be a target of Republican conservatives concerned she will push those policies favouring reproductive choice so vigorously opposed by the Reagan and Bush administrations. She has also spent more time in the field of education than the areas covered by her new portfolio.

Hearings for the main foreign and security policy nomi-



President-elect Bill Clinton: hopes to see cabinet nominees come through hearings unscathed

nees will mostly take place next week, although there is a chance that the Senate armed services committee may begin its questioning of Mr Les Aspin, picked as defence secretary, on Thursday.

The most emollient session is likely to be next week when the Senate finance committee

hears from Mr Lloyd Bentsen, the Treasury secretary-designate who has been the committee's chairman for the last six years.

If the cabinet makes it through unscathed, history suggests that some secondary-level appointments subject to Senate confirmation could face

rougher proceedings.

The pro-life knives, for example, are out for Dr Joyceelyn Elders, head of the Arkansas Public Health Department, who has been nominated to take over as surgeon general next summer and who is a leader of the pro-choice movement.

## Argentines taxed by economic recovery

Reforms are under pressure, reports John Barham

FOR the first time in years Argentines have a government strong enough to make them pay their taxes.

The crackdown on tax evasion is a central feature in Argentina's extraordinary economic recovery: by dragging hundreds of thousands of people into the tax net, the government can finance itself without printing money for the first time in a generation.

The political consequences are intriguing. Argentines are rediscovering that tax payments also give them the right to decide how money is spent, that government resources are limited and, thus, that they have a personal stake in how they are governed.

The government forecasts that, by raising tax revenues by a third to £14.4bn, it will have a balanced budget this year. Virtual elimination of the budget deficit has already cut inflation to less than 20 per cent a year - from a record 197 per cent a month in July 1989 - and, as a result, the economy is growing rapidly.

Previous governments, both civilian and military, lacked either the power or the legitimacy to collect taxes, so from the first military coup d'état this century, in 1930, they simply printed money. Few countries can match Argentina's ensuing inflation and massive devaluations, its vicious junta, its Kafkaesque bureaucracy, its corruption, and its visceral aversion to paying taxes.

Now Mr Domingo Cavallo, economy minister, says inflation and devaluation are no longer options. He has made the currency convertible and required the central bank to hold reserves equivalent to the entire money supply. The result may be an overvalued currency, but Mr Cavallo says convertibility is "brutal, ultra-realistic". It removes from all sectors [the ability] to evade reality. All sectors used to believe there was always a rabbit in the top hat."

As well as raising taxes,

President Carlos Menem is dismantling the corrupt and

inefficient state, eliminating the over-regulation that justified its existence but suffocated the economy. Nearly all state companies are being privatised this year and the civil service is being decimated. This attack is hugely popular.

However, Mr Menem has left little in its place. Mr Miguel Angel Broda, a business consultant, warns: "The state is as inefficient in providing education as it was in making steel. We need a small but efficient state."

The atrocious social services are especially worrying now that Mr Cavallo's economic reforms are beginning to hurt. Real wages are falling and wealth is becoming more concentrated. Mr Ricardo Gutierrez, Treasury secretary, admits: "Growth creates losers as well as winners. We need a safety net, an efficient and rapid social service system."

Failure to respond to social demands could threaten the future of economic reform. Reform in Chile was imposed by a military junta and in Mexico by a one-party state. In Latin America, only Bolivia has succeeded in combining it with democracy.

The difficulty in Argentina is

that the people's will - expressed in regular, fair and free elections - may not coincide with Mr Cavallo's plans. In last year's congressional and gubernatorial elections, voters overwhelmingly endorsed Mr Cavallo's reforms. In elections in September this year, it may be a different story.

The traditional option of appeasing public opinion by handing out wage "increases" or providing public sector jobs is no longer valid. Already, though, Mr Cavallo is under tremendous pressure from within the government to ease his strict policies.

Worryingly, he has responded with a 17.4 per cent increase in spending to £28bn this year - which he must cover with tax revenues and privatisation receipts - and in October restored some trade protection.

Although Argentina does not have much of a democratic tradition and is having to reconstruct its shattered political and economic systems simultaneously, democracy will probably withstand the stresses of reform. The military is discredited, the trauma of hyperinflation has created a consensus for change, and the examples of Chile and Mexico show that sacrifice can be worthwhile.

The risk is that Mr Menem will shrink from reform in the face of public hostility, as he is trying to amend the constitution to run for re-election when his term ends in 1995. He makes little effort to hide his irritation with Mr Cavallo, whose days in office are in consequence often rumoured to be numbered.

But Mr Cavallo says that with every day his policies remain in place he is winning new allies. As more individuals and companies pay taxes, repatriate their savings or hold local currency they become stakeholders in stability. Nobody likes paying taxes, but Argentines hate inflation and economic instability even more.

## Mulroney rejigs Canadian cabinet ahead of poll

By Bernard Simon in Toronto

SEVERAL veteran Canadian ministers are stepping down as part of a cabinet shuffle designed to freshen the face of the Progressive Conservative government ahead of the next general election.

Those stepping down include Mr Marcel Masse, the controversial defence minister; Mr Jake Epp, energy minister; and Mr Robert de Cotret, secretary of state.

Announcing the shuffle yesterday, Mr Brian Mulroney, who has been prime minister since September 1984, gave no clue to his own intentions. Speculation is rife that he will also step aside in the next few months. His personal popularity remains at rock-bottom

with only about one in five voters approving of his performance.

It is widely thought that a new leader would greatly improve the Conservatives' chances in the election, likely to be held in the summer or early autumn.

The latest shuffle will trim

the cabinet from 38 to 35 ministers, in keeping with efforts by the government to project

an image of restraint and improved efficiency.

Mr Masse will be succeeded as defence minister by Ms Kim Campbell, who previously held the justice portfolio. Ms Campbell, a forceful and bilingual British Columbian, is the favourite to take over as party leader if Mr Mulroney quits.

Mr William McKnight, previously agriculture minister,

takes over the energy portfolio.

Mr Mulroney said another reshuffle was likely before the election. Several other senior ministers are said to be contemplating their futures and may announce their retirement from politics before the election. These include Mr Michael Wilson, the trade and industry minister.

The result may be an overvalued currency, but Mr Cavallo says convertibility is "brutal, ultra-realistic". It removes from all sectors [the ability] to evade reality. All sectors used to believe there was always a rabbit in the top hat."

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## NEWS: INTERNATIONAL

# Gunfire greets Boutros Ghali in Ethiopia

By Julian Ozanne  
In Addis Ababa

**THE TROUBLED** Somalia peace mission of Mr Boutros Boutros Ghali, United Nations secretary general, took another turn for the worse yesterday as Ethiopian forces fired on students protesting against UN policy on Eritrea. Four Somali factions boycotted his opening remarks to the Somali peace conference.

The incidents in the Ethiopian capital came a day after an angry mob of demonstrators in Mogadishu prevented Mr Boutros Ghali from visiting the UN headquarters in the Somali capital, pelted the building with rocks and chanted "Boutros Ghali go home".

According to witnesses in Addis Ababa, Ethiopian security forces opened fire directly into a large crowd of students trying to make their way to the conference venue. At least one student was killed, at least a dozen suffered serious gunshot wounds and scores more were later treated for minor injuries. There were unconfirmed reports of a further six fatalities.

Student leaders later said they were trying to protest against the UN chief's proposed visit to Eritrea, the northern secessionist province which will vote on independence from Ethiopia in a referendum in April, and petition him on the "dictatorship" of the Ethiopian government.

The UN has sent a mission to Eritrea and agreed to send observers to the referendum - a move deeply resented by some southerners who want to preserve the territorial unity of their country.

The shootings occurred an hour before Mr Boutros Ghali opened the Somali peace conference which brings together 14 factions. An alliance of four groups from the southern Darod clans refused to take their seats to hear the UN chief, in protest against the exclusion of three other allied

groups. "Boutros Ghali does not have the right to decide who shall take part in a Somali peace conference," said Mr Mohammed Hashi, an official of the United Somali Party.

However Mr Yusuf Omar Al-Azhari, an official of the Somali Salvation Democratic Front, which controls a large swathe of northern Somalia and also joined the boycott, said the alliance was also protesting against the participation of warlords who they allege have massacred their clanmen. The SSDF, he said, was calling for the establishment of a human rights court to try Somali war criminals.

"How could the UN allow people who have denied food and medicine to their own people and perpetrated genocide sit down to talk about peace and decide the future of Somalia?" he asked.

UN officials were yesterday playing down expectations of any big achievement from the conference and said at best they hope for agreement on the agenda, venue and list of participants in a future political reconciliation conference.

In his conference address Mr Boutros Ghali said: "The process of national reconciliation will be long difficult. It will take months, and perhaps years... We are here today to begin this process. What begins well can end well."

In a much tougher speech, Eritopian President Meles Zenawi castigated the Somali leaders for allowing clan rivalries to destroy their country.

"Because your judgments have been clouded by... clan sentiments and animosity you stand now before the Somali people, the international community and history as the principal engineers of the tragedy in Somalia," he said.

• The US will begin removing some troops from Somalia this month, but most will remain beyond January, Mr Dick Cheney, defence secretary, said yesterday. Reuter reports from Washington.



# Plutonium vessel due to dock today

By Robert Thomson in Tokyo

A JAPANESE vessel carrying a controversial shipment of plutonium was due to dock early today near Tokyo after a two-month voyage from France that has attracted severe international criticism.

Anti-nuclear activists who have opposed the shipment protested yesterday outside the Science and Technology Agency in Tokyo (left) and planned a further demonstration for the docking of the Akatsuki Maru, which carries one ton of plutonium destined for a trial fast breeder reactor. They claim the voyage has been dangerous and unnecessary.

About 10 countries had warned Japan that the vessel should not enter their territorial waters and the sustained criticism prompted the government to hint that plans to import about 30 tons of plutonium this decade would be reconsidered.

Some 70 vessels from the Maritime Safety Agency will secure the port during the unloading of the vessel, which has been escorted by a Japanese naval vessel.

The high security was a response to concerns that the load could be a target for terrorists seeking to build nuclear weapons.

Despite these worries the voyage itself has been incident-free, apart from a dispute with a vessel owned by Greenpeace, the environmental group.

## Jordan hit by sanctions on Iraq

By James Whittington in Amman

**THE JORDANIAN** economy has suffered losses of at least \$670m (£372m) in nearly 2½ years of United Nations sanctions against Iraq because of the reduced volume of transit cargo through the port of Aqaba and the cost of ship inspections, according to the Jordan Shipping Agents Association.

The losses are sizeable amount for a country with gross domestic product last year of \$3.95bn.

Transit imports to Iraq through Aqaba have collapsed by 66 per cent since the onset of the Gulf crisis.

In 1989 some 5.6m tonnes of transit cargo for Iraq passed through Aqaba. In the first 11 months of last year the total was just 1.9m tonnes, mainly food and medicine.

Transit exports from Iraq, about 11.8m tonnes in 1989, have ceased.

The Jordan Shipping Agents' Association says the total loss of port revenues from trade with Iraq since August 1990, when the sanctions were imposed, amounts to \$600m.

In addition to this, operators shipping cargoes to Jordan, or other transit destinations such as Syria, have increased their charges to account for interference by naval inspectors policing sanctions in the Red Sea.

Ships for Aqaba are frequently subject to delays and the risk of being turned away, and they are forced to carry lighter loads in order to make their cargo accessible to inspection.

The authorities invested heavily in the Aqaba port in the 1980s.

A new oil terminal, seven additional berths, and a \$3m communications centre were built to handle the ballooning demand from Iraq when Saddam's Gulf outposts were broken by war with Iran.

Aqaba is now operating at only 60 per cent of capacity compared with 1989.

At a press conference Mr

Kibaki renewed the opposition's claim that the poll had been rigged, but declined to say how it would fulfil its threat to stop Mr Moi exercising power. A non-violent anti-government campaign was being planned, he said, but declined to give details. Most observers believe the alliance has little option but to function as a parliamentary opposition.

An observer group from the US made the sharpest criticism to date of last week's poll. "We believe that the electoral environment was unfair and the electoral process seriously flawed," the International Republican Institute said. The institute said it could not find a pattern in counting irregularities but that "further investigation is warranted."

• Ghanaian President-elect Jerry Rawlings' party won 182 of the 200 seats in parliament after the opposition boycotted elections, Reuter reports from Accra.

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## Sihanouk blow to UN peace force

By Victor Mallet in Bangkok

PRINCE Norodom Sihanouk, Cambodia's head of state, delivered another blow to the \$22m (£13.5m) United Nations mission in Cambodia yesterday with the announcement that he would no longer be co-operating with UN peacekeepers in his country or with the Vietnamese-installed administration in Phnom Penh.

In a letter to Mr Yasushi Akashi, the head of the UN Transitional Authority in Cambodia (Untac), Prince Sihanouk said he had made his decision because of Untac's failure to do anything about a series of attacks on the royalist party Funcinpec led by his son, Prince Ranariddh.

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"I am obliged to cease co-operation with Untac and the party administration of the state of Cambodia," the prince said in his letter, released in Beijing, where he is now living.

Untac officials are organizing elections in Cambodia scheduled for May and have succeeded in registering about four-fifths of eligible voters. But the UN has been unable to impose a ceasefire.

Fighting between the Phnom Penh administration and Khmer Rouge guerrillas has continued, and several Funcinpec offices have been attacked.

A spokesman for Prince Sihanouk in Beijing was careful to emphasise that the prince would continue to have personal relations with Mr Akashi and other parties in Cambodia and that the letter

to Mr Akashi did not affect the prince's standing as head of state.

But even if allowances are made for a certain amount of grandstanding by Prince Sihanouk, the situation has changed markedly since he returned in triumph to Phnom Penh in November 1991.

Then, there was optimistic talk of an alliance between Prince Ranariddh and Mr Hun Sen, prime minister in the Cambodian administration.

Nowadays suggestions of an alliance are muted and the Supreme National Council, which includes the four main factions - the Hun Sen government, Funcinpec, the Khmer Rouge and the KPNLF - has ceased to meet on a regular basis.

This figure is more than 26.5bn above the optimistic revenue forecasts of less than a year ago.

There was no mention of the kingdom's persistent budget deficit, which was projected at \$8bn (£5.2bn) in 1992.

It was largely financed last year by domestic borrowing and seems likely to increase in the year ahead.

The finance ministry estimated Saudi Arabia's gross domestic product rose 5 per cent in 1992.

SPA quoted King Fahd, who chaired the cabinet meeting, as saying that his government's priority was economic development and raising living standards in the kingdom.

He said there were 7,000 government projects now under construction.

"We hope that stability will be maintained in this region to allow each state to focus on building its economic and its people's prosperity," he added.

The budget set military and security spending at SR51.5bn, up 13.7 per cent. Education was allocated SR34.1bn, the lion's share of civilian spending. This was almost 10 per cent up on the previous year's allocations.

The government said 800 new schools would be opened in 1993 and six colleges of further education started.

Health and social services were to receive SR14.1bn, a 15 per cent rise, and transport and telecommunications SR9.1bn. The statement said government subsidies for various economic and social activities were set at SR9.2bn.

Hugh Carnegy

## Value of Hamas expulsions in doubt

By Michael Kassar in Tel Aviv

**I**SRAELI ministers are satisfied that the abrupt expulsion last month of 415 Palestinians to south Lebanon, in spite of damage to the country's international standing, was widely accepted at home as a damaging blow to Islamic extremist organisations bent on attacking Israel.

However, there are strong doubts among foreign observers, Palestinians in the occupied territories and some Israeli commentators that the expulsions have achieved the aim of dislodging Hamas, the most prominent fundamentalist group in the West Bank and Gaza Strip.

Hamas seeks to disrupt Middle East peace talks and challenge the primacy of the secular Palestine Liberation Organisation.

"Our analysis is that the Israelis have done much less damage than they claim to have done," said a western diplomat. "If the security forces really had a list of 400 core members of Hamas, the same day may have been the first signs of a revival of the organisation.

Most of those rounded up were either prominent local figures known for their advocacy of Islamic revivalism or people involved in little more than low-level *intifada* street demonstrations against Israeli rule. Large numbers of mosque officials, Islamic and other academics, physicians and professionals were included in the expulsions.

These people were well-known for their public support and sympathy for Hamas. But they are not the real activists, who have to operate underground. They work in small cells and do not have any public face," said a Palestinian journalist.

To some extent, the army does not dispute this. But the military insists that by moving to remove the intellectual "head" of Hamas it has para-

lysed the organisation, at least temporarily. The action, military sources argue, will dislodge the network of social and welfare support which Hamas operates and which gives it its essential lifeline of public support.

We will still move against the terrorist element," said one, referring to the armed cells. "We will get these people as well."

But western governments have expressed concern to Israel that the expulsions have increased sympathy for Hamas and its fellow Islamic groups at the expense of the PLO at a time when public support for the PLO-backed peace talks was vulnerable but was not perceived to be leaning towards the extremists.

"We are worried about the long term effect on Hamas - on the ability of clandestine organisations to recruit. We think these developments will only help them," said a diplomat.

Western diplomats say they would prefer to see Israel act more clinically against channels of financial and material support said to be flowing to Hamas from Iran and, to a lesser extent, from Saudi Arabia.

Health and social services were to receive SR14.1bn, a 15 per cent rise, and transport and telecommunications SR9.1bn. The statement said government subsidies for various economic and social activities were set at SR9.2bn.

## Boost for CIS ties

LEADERS of five former Soviet Asian republics, meeting in Tashkent, yesterday gave backing to the fragile Commonwealth of Independent States, to which they belong, saying they wanted to move towards a common market.

Kazakh President Nursultan Nazarbayev was saying the five countries - Kazakhstan and the Central Asian states of Kyrgyzstan, Tajikistan, Turkmenistan and Uzbekistan - were taking steps to create a common market. But the five should continue to work with other former Soviet states.

Meanwhile, Pyongyang has asked Beijing for a loan for the purchase of petroleum and grain from China.

However, North Korea is

refusing to purchase rice directly from South Korea

because of a dispute between

the two countries over

Pyongyang's nuclear

programme that has

consequently frozen economic

relations.

North Korea made its request through the branch offices of South Korean trading companies in Beijing and Hong Kong. It is uncertain whether the Seoul government will give its approval for the trading companies to conduct the deals.

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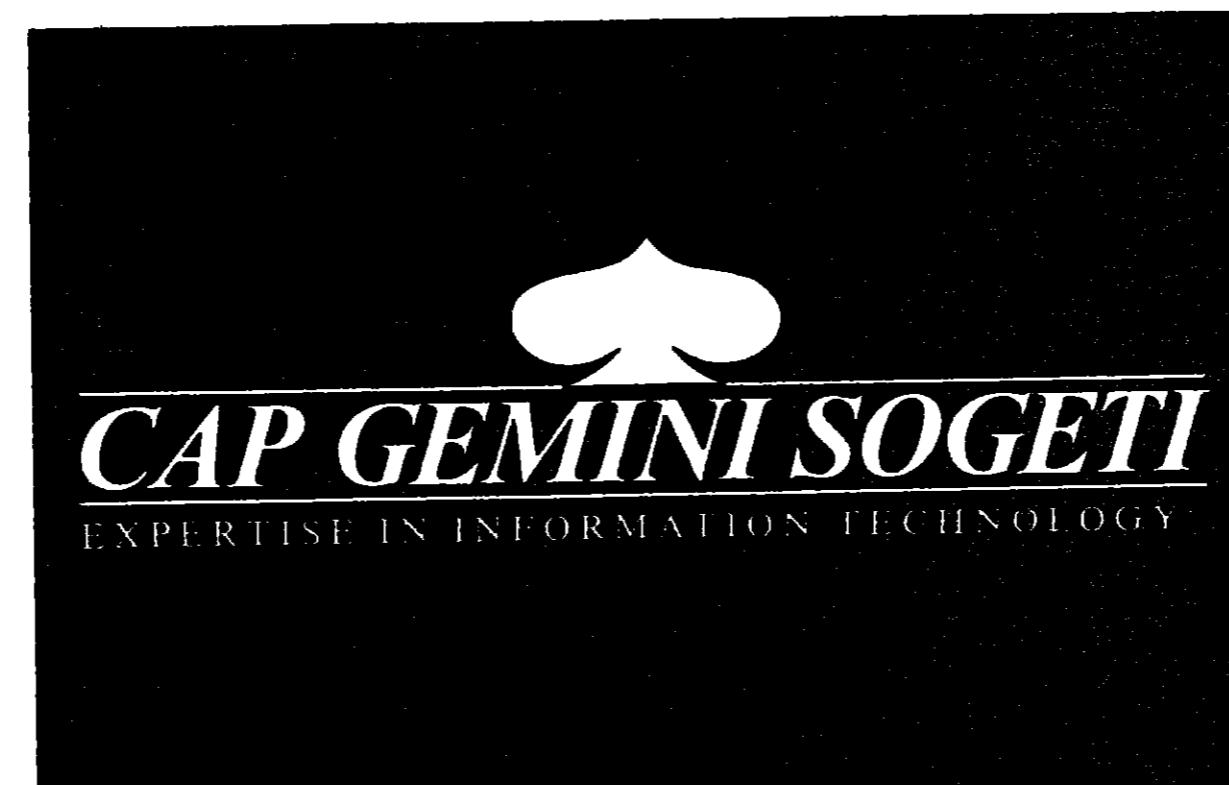
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## NEWS: WORLD TRADE

# Import curbs may threaten EC harmony



THE first six months of the new single European market could be marred by legal disputes over national import restrictions, which are still in place in many EC countries despite the lifting of internal barriers on January 1, writes Andrew Hill in Brussels.

EC foreign ministers have still not agreed whether to abolish or harmonise national quotas on textiles, toys, footwear and a variety of goods from "state trading countries" - China, North Korea and Vietnam. The European Commission has also failed to devise a temporary solution to national quotas.

In practice, importers say this could lead to a ban on the import of such goods, as 1992 import licences have expired. Some are preparing to take legal action against the Commission if trade is disrupted.

Meanwhile, Britain, France and Italy have asked to maintain controls on imports of bananas from Latin America. Under a special clause of the EC treaty, member states can request Brussels to allow them to keep or reimpose controls to prevent "economic difficulties" caused, for example, by cheap imports across internal borders.

Commission officials said yesterday they were unsure

how such restrictions would be applied in the absence of internal controls on goods.

Bananas are still subject to different import regimes across the EC, as a deal to harmonise the system will not become effective until the middle of this year. Until then the three countries, which have treaty commitments to Caribbean and African producers, fear a flood of cheaper Latin American bananas imported illegally from Germany, Denmark and the Benelux countries.

No member state has yet agreed to maintain quotas on imports from trading countries. But some importers are already preparing to switch imports to the most liberal EC countries.

For example, Reebok and Nike, the sports shoe manufacturers, may try to import their Chinese-made training shoes through Ireland or Greece, the only EC countries without quotas for Chinese footwear, if they find that other member states are applying their restrictions.

The companies are also ready to claim damages from the Commission if products are blocked at external frontiers.

The question of what to do about outstanding national quotas is linked to controversial Commission proposals to streamline the procedure for imposing anti-dumping duties on non-EC imports. This will be one of the first issues which Sir Leon Brittan will consider when he takes over as EC trade commissioner tomorrow.

# South Carolina offers glimpse of Clinton way

**Barbara Harrison** on investment attracted by a trained workforce

THE modern office buildings and factories that dot the green landscape of western South Carolina, once an agricultural backwater, are all the more remarkable once the names of the companies come into view: Michelin, Robert Bosch, Bayer, Rhône-Poulenc, Siemens, Unilever.

The latest foreign entrant to this unlikely international neighbourhood in America's South is BMW, the German car maker, which recently began construction of a \$300m assembly plant in the Greenville-Spartanburg area.

Greenville and Spartanburg, two small but plucky cities, have lured hundreds of millions of dollars in investment from foreign companies over the last five years. Together they have attracted more foreign investment per capita than any equivalent area in the US.

Spartanburg alone has more than 80 foreign companies, half of them German. In South Carolina overall, Germany has a 30 per cent share of the state's cumulative foreign investment total of \$9.3bn. Japan accounts for 16.9 per cent, Britain and France about 14 per cent each and Switzerland 11.4 per cent.

A survey of foreign companies in the state by the financial consultants KPMG Peat Marwick says: "Over the last five years, South Carolina has consistently been a leader in attracting foreign investment, with the annual growth in the number of foreign-owned companies establishing headquarters in South Carolina ranging from 9 to 12 per cent."

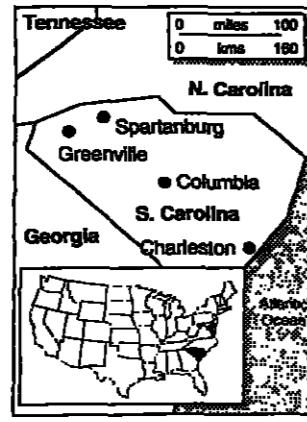
With keen competition among US states for foreign investment - in particular for plants that create new jobs - South Carolina has composed a seductive package of attractions, say executives of foreign manufacturing groups.

While low corporate income tax, excellent transportation and competitive business costs are part of the package, the state's biggest enticement is its labour.

Not only is it plentiful, largely unisoned and relatively cheap, as is the case throughout the south-east, but South Carolina offers an innovative scheme to custom-train an investor's workforce.

Through a network of 16 technical colleges, the state will recruit and train employees at little or no cost to meet the specific needs of incoming or expanding companies.

Although the state's overall educational achievements rank poorly within the US, its tech-



Bureaucrats scorn proposal by American-Jewish businessmen

## Plan for free trade zone irks Israelis

By Hugh Carnegy  
in Jerusalem

THE American-Jewish community has long been an economic and political lifeline for Israel, but beneath the surface there have been tensions. A proposal by a group of Jewish businessmen in the US that Israel establish a free export processing zone (FEPZ) has now brought the tensions into the open.

The battle pits backers of the Israel Export Corporation, set up to establish an FEPZ, against an array of senior officials in Israel's key economic ministries. In the middle are Mr Yitzhak Rabin, prime minister, and Mr Avraham Shochat, finance minister, who have yet to decide whether to give the scheme the go-ahead.

The FEPZ proposal appears an almost irresistible lure to a government anxious to reverse negative net foreign investment and to cut unemployment of more than 11 per cent. The Israel Export Corporation's shareholders include Mr



Caught in the middle: Israeli Prime Minister Yitzhak Rabin has yet to make a decision

Sy Syms of Sym Corp, a US clothing manufacturer, brothers Robert and Alan Tishman, both in property, and Mr Jay Pomrenze of Bankers Trust in New York. Mr David Yerushalmi, chief executive of Israel Export Corporation, says 14 potential investors who met Mr Rabin last month pledged to create 36,000 jobs and inject more than \$1bn (£600m) into an FEPZ.

The government is being asked to establish a privately run free-trade zone outside Israel's customs territory, for-

ign exchange controls and bureaucracy. Apart from national security and environmental legislation, the zone would be excluded from labour and trade union agreements.

There would be a 25-year tax holiday, but companies operating in the FEPZ would have no access to Israel's industrial aid and tax incentives.

Israeli bureaucrats, however, are far from impressed. A report by a committee set up by Mr Shochat to study the proposal, headed by Mr Yoram Gabbai, head of the state revenue department, delivered an unequivocal rejection. It saw "legal and economic anarchy" and "unbearable discrimination" if the FEPZ legislation was enacted.

It said evidence of such zones' success in countries like South Korea and Taiwan did not apply to a developed, high-wage economy such as Israel's.

It was worried about loss of tax revenue and possible breaches of Israel's free trade agreements with the US and EC.

The report also doubted that investment would materialise.

# Indian steel plant planned

By Kunal Bose  
in Calcutta

CAPARO Industries of the UK has teamed with the state government of Orissa to set up a 3m-tonne integrated steel plant at Daburi in Orissa. Mr Narasimha Rao, the Indian prime minister, will lay the foundation stone in March.

The project is to be implemented in two or three phases, with the first phase capacity fixed at 1m tonnes. Implementation of the first phase will require an investment of about Rs500m (£1.15bn), including a foreign exchange component of at least Rs200m.

Caparo plans to invest Rs2bn in the equity of Kalenga Steel and the Orissa government Rs1bn. In the first phase, Kalenga will produce hot rolled coils. While the plant will use imported coking coal, its requirement of iron ore will be met by the state-owned mines at Daftari in Orissa. Steel will be produced through the blast furnace route.

Kalenga Steel, according to Caparo chairman Mr Swraj Paul, will have to export up to 20 per cent of production to pay for the import of coking coal.

Mr Biju Patnaik, chief minister of Orissa, who recently visited Germany to meet the suppliers of technology and equipment, said on his return: "If everything goes well from now on, then the project work at Daburi should start by early March. The gestation period of the first phase of Kalenga Steel, according to Mr Paul, will be 3½ years.

Indian companies are planning to more than triple the country's alumina output to exploit large bauxite reserves in the eastern state of Orissa. Rester reports from Bombay.

At least three big export-oriented projects, all involving some form of foreign collaboration or joint venture, are planned to produce 2.9m tonnes of alumina a year eventually. Their total cost is estimated at \$2.2bn (£1.45bn).

"Orissa will be a major alumina producer by the turn of the century," said Mr G.V. Kasargod, general manager for planning and development with engineering company Larsen & Toubro.

The projects, expected to start production from 1997, will triple India's output of alumina - or aluminium oxide, used to make aluminium - from the present level of 1.3m tonnes to at least 4.2m, industry sources said.

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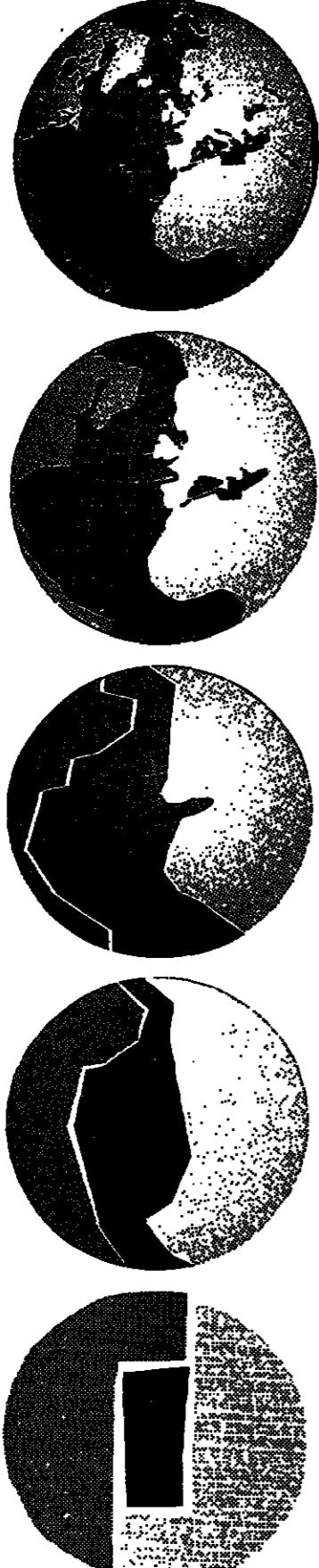
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## NEWS: UK

# Labour attacked over 'Clintonisation'

By Ivo Dawsay,  
Political Correspondent

A SENIOR member of Britain's opposition Labour party is today preparing to launch a fresh challenge to the party leadership over its apparent decision to draw strategy lessons from the election campaign of US president-elect Bill Clinton.

Mr John Prescott, Labour's transport spokesman, is expected to use an appearance on British television today to warn against politicians' decisions being driven by public

opinion, the views of image-makers or the findings of polls.

Advocates, meanwhile, of a fundamental change of identity for Labour are preparing to press their case with the publication of an article, entitled *Lessons from America*, drawing strongly on the Clinton campaign's achievements.

The paper by Mr Philip Gould and Ms Patricia Hewitt, two close aides to the 1982 election team of Mr Neil Kinnock, the former Labour leader, is published in the first edition of *Renewal*, an internal party magazine.

It argues that the party must refocus its appeal by creating a new populist politics, targeted at the majority not minorities. Last night, Mr Prescott reiterated his claim that the so-called "Clintonisation" of Labour is becoming a crucial struggle for the party.

In a foretaste of his broadcast, he said growing debate over how much should be learnt from the US election vindicated his decision last month to counsel publicly against the party's modelling itself on the new Democrats.

He insisted he was ready to

hear what conclusions members of the Clinton team had drawn from their victory, but went on to counsel against allowing pollsters to act as the new "high priests" of politics.

Evidence of the intensity of Labour's debate over Mr Clinton's election campaign is abundant this week. Both Mr Tony Blair, the party's home affairs spokesman, and Mr Gordon Brown, the chief finance spokesman, are in Washington, making contact with the incoming US administration.

On Friday, two leading Clinton campaign strategists - Mr

Stan Greenberg, a policy director, and Mr Bob Boorstein, deputy communications director - will address a private meeting of the leader's committee: Mr John Smith's top advisory group on party strategy.

At the weekend, the two men are also due to discuss the president-elect's economic plans at a London conference sponsored by the Transport and General Workers' Union.

The moderniser faction in the Labour leadership appear increasingly convinced that the party must draw strongly on the Democrats' experience.

## Britain in brief

  
**Intervention cost £1.7bn, claims Brown**

Mr Gordon Brown, the Labour party's finance spokesman, claims the cost of Bank of England intervention to defend sterling on "Black Wednesday" may have cost the Treasury up to £1.7bn.

Demanding an independent inquiry into the events of September 16 when the UK fell out of the exchange rate mechanism, his aides said independent advisers had estimated interventions totalling up to £14bn.

"The extent of the loss could be as much as the whole budget for trade and industry this financial year," he said.

## Baqi denies BCCI charges

Mr Mohammed Abdul Baqi, the former managing director of Attock Oil, has denied conspiring with senior managers of the collapsed Bank of Credit and Commerce International to deceive auditors Price Waterhouse that his company owed the bank more than \$10m.

Mr Baqi pleaded not guilty to 16 counts of furnishing false information when he appeared at London's Old Bailey. He remained on bail until February 26.

## Police seek shooting clues

Police investigating the killing of Mr Donald Urquhart, a London property consultant, are still searching for a motive. Detectives were making inquiries in London's West End where Mr Urquhart, 55, was shot at the weekend by a man who escaped on a motorcycle.

The businessman had property dealings through a company called Bellgap. Police believe the shooting was the work of a professional killer.

## Paramilitaries reject talks

Loyalist paramilitaries in Northern Ireland have rejected an offer of talks with nationalists amid fears of an escalating murder campaign against Roman Catholics.

The banned Ulster Freedom Fighters, one of the Protestant groups involved in a wave of sectarian shootings, said it was not prepared to sit down with Mr Seamus Mallon, the deputy leader of the predominantly Catholic SDLP.

Mr Mallon had challenged loyalist gunmen to meet him after the Ulster Volunteer Force claimed responsibility for the first serious terrorist attack of 1993 - the murders of a Catholic father and son near Dungannon, Co Tyrone.



The first snow of winter in the Yorkshire coalfields covers the stockpiles at Sharston Colliery, threatened with closure under the government's pit review programme. Opposition to the programme will be stepped up tomorrow when unions meet to plan the next stage in their campaign

## Setback after 13 months of negotiations over imports

### Dispute hits Skoda distribution

By John Griffiths

A SPLIT has developed between the Volkswagen-controlled company which is taking over imports of Czech-built Skoda cars to the UK and Skoda (GB), which has handled them for the past 27 years.

Skoda (GB), owned by Motokov, the former Czechoslovak state foreign trade organisation - itself now being privatised - is refusing to allow its 250 dealers to sign contracts with the new company, Skoda Automobile UK, while negotiations continue on whether Skoda (GB) should be allowed to continue to play an operational role in the import and distribution of the cars.

About 10,000 Skodas are sold annually in the UK.

Mr David Wilks, spokesman for Skoda (GB) said yesterday

that Skoda (GB) had expected that the Kings Lynn, Norfolk, import and preparation centre which it has been operating for many years would continue to process the cars under contract to Skoda Automobile UK.

The cooling in relations between the two sides came as a setback after 13 months of mainly amicable negotiations over the transition. More than 28 Skoda (GB) personnel have already transferred to the new company. However, the impasse over the Kings Lynn import centre has led to some 44 people being made redundant there.

Skoda Automobile UK formally took over as the UK importer on January 1. It is a wholly-owned subsidiary of Skoda Automobilova, in which Volkswagen is building a 70 per cent stake. VW already holds 31 per cent, with the balance in the hands of the Czech government.

The accounts show investment losses of £13.7m in 1991, including several million pounds written off against loans to Panfida, an Australian retailing group now in liquidation, in which Mr Rupert Murdoch's News Corporation had a 29.9 per cent stake.

The accounts come in a doc-

ument, prepared by Price Waterhouse, provisional liquidators, which advises Trinity's 15,000 policyholders and creditors to approve a scheme which could lead to a pay-out of between 60 and 70 per cent.

The scheme would allow the directors to remain in charge of the company during its winding down under the supervision of an insolvency practitioner, and avoid the need for liquidation procedures, which could delay any pay-outs for many days.

Ernst & Young, which became auditors after the new directors asked Pannell Kerr Forster to resign last July, said in their report to the accounts that income and expenditure may have been incorrectly allocated between 1990 and 1991, and assets and liabilities misclassified in 1990.

Some former directors of Trinity Insurance face possible legal action following the collapse of the company last year with net liabilities now estimated at £55m, writes Richard Lapper and Andrew Jack.

In the accounts for the year to December 31 1991 Mr John Winter, who was appointed chief executive of the privately owned general insurance company in January last year, said a series of "inappropriate" transactions contributed to losses of £20.1m in 1991.

The accounts show investment losses of £13.7m in 1991, including several million pounds written off against loans to Panfida, an Australian retailing group now in liquidation, in which Mr Rupert Murdoch's News Corporation had a 29.9 per cent stake.

The accounts come in a doc-

## British industry manages to find role for supervisors

Companies are re-examining the responsibilities of middle-ranking employees, writes Lisa Wood

MRS Sharon Roy, a supervisor at Buckingham Foods, where a million smacks pour off the production lines every year, says that in the old days she thought of herself as a line-leader who made sandwiches. "I never thought about profit," she says.

She does now and enjoys her job a lot more. In management jargon she has been "empowered" which means she is no longer an overseer but plays an active role in both managing the shop floor and the production process.

Identified by a host of think-tanks as one of the weak links in British industry, supervisory training - or the lack of it - has been an important management issue in 1992.

Mrs Roy's experience is an example of what can happen in a reasonably enlightened company. "I'd describe myself as a middle-manager," she says. "I make my own decisions about how I achieve the production targets and I am responsible for quality control. Before, I used to come in and pick up a sheet which said how many sandwiches we had to produce and what variety."

"I had no influence on the number of staff required on a line, any input into how long processes should take or any direct control over the machinery."

"Things have changed."

Buckingham, a subsidiary of the Booker food group, realised supervisors were a key group of workers whose role had to be addressed if other shop floor reforms - including more up

to date information systems - were to succeed.

It's an insight that a number of British companies are coming to share including British Rail, BP Oil, Dunlop and Fisons along with international companies including Nissan, the car manufacturer.

A measure of how fast they are putting their perceptions into practice has been provided with the publication by the Management Charter Initiative (MCI) of national standards aimed at assessing the quality of supervisors.

The MCI standards, linked to the new national vocational qualifications, cover four main

areas: managing finance; information; people and operations.

Inadequate supervisory skills have been part of the productivity problem of British industry for many years. Supervisors, like much of the workforce, have suffered from a lack of adequate training.

The UK's 1.2m supervisors are a disparate group - ranging from line leaders in a Belfast missile factory to British Rail station managers. In the past few organisations had a clear idea of what supervisors do.

In recent years the "human relations" school of management has emphasised the importance of the supervisor in motivating the work group. But the rise of the specialist personnel department also resulted in a reduced role for the supervisor in recruitment and industrial relations.

But organisations such as the Confederation of British Industry argue that if Britain is to undergo a skills revolution the supervisor needs to take centre-stage.

A recent CBI report spelled out the problem: "The potential among middle managers and supervisors exists but is not being harnessed. It is a resource which is currently being ignored, under-utilised and demotivated."

The CBI draws upon a study of engineering and textile plants in Britain, France and Germany between 1988-1990 to press home its message. The study by the National Institute of Economic and Social Research found significant differences between Britain, France and Germany in the range of supervisors' functions.

● In Germany did a large pool of skilled workers created by the apprenticeship system ensure that almost all supervisors are qualified at least to craft level and above.

Research from the former National Economic Development Council reinforces this view. The proportion of German supervisors working in manufacturing industries with qualifications in 1991 was nearly double that of the UK. This was reflected in pay - with a much greater pay differential between craftworkers and supervisors in Germany.

Drawing on the experience and example of countries such as Germany are among the main challenges facing employers in the UK.

Buckingham Foods, which is comparatively fresh to the world of training, is becoming a convert. Improvements at its plant - identified and implemented with the help of Peter Chadwick, the management consultants - have generated savings of around £800,000 in the past year, it says.

Changes to the supervisory roles were not the only ingredients of the improvement to the bottom-line. But they were a significant and important one says Mr Peter Halman, managing director.



Buckingham Food supervisors Theresa Allen (left) and Sharon Roy oversee sandwich production at the Milton Keynes plant

الخطيب

## TECHNOLOGY

# Dethroning King Cotton

**Daniel Green** reports on an unusual new fabric which Courtaulds hopes will take the fashion world by storm

**I**t is a widely held rule of innovation that companies should not venture into new products and new customer markets simultaneously. Yet this seems to be what Britain's second biggest chemicals company, Courtaulds, is doing with its new fibre, Tencel.

The fibre has just been officially launched amid much fanfare - not surprising considering that 14 years of development absorbed £45m and the new production plant in Mobile, Alabama, cost another £55m.

Technologically, Tencel is related to viscose rayon, the material on which Samuel Courtauld & Co's fortunes were built in the early years of the century. Both are based on wood pulp; only the manufacturing process differs.

At the Tencel plant in Alabama, wood pulp is mixed with amine oxide until it is dissolved. The solution is then filtered and extruded to form fine filaments. These are washed, dried, crimped and cut to form staple fibres for spinning.

The technique is called solvent spinning. Tencel is Courtaulds' brand name for the fibre made by this process, and lyocell is a generic name fixed in 1988 for solvent-spun fibres by the Bureau International

pour la Standardisation et des Fibres Synthétiques. It was developed partly in anticipation of tighter laws on pollution. Viscose manufacture is notoriously dirty, with sulphurous compounds often released into the atmosphere or rivers. In solvent spinning, the solvent can be removed during the washing process then purified and concentrated before being re-used.

**T**he technology is innovative enough, but the fibres produced have some unique characteristics. Tencel garments can look as if they are made of rough denim but have a heavy, velvety feel. To the touch, they are like brushed cotton but with the *flippiness* of silk.

On top of its luxurious feel, Courtaulds' tests show it to be twice as strong as cotton when dry and an even better performer when wet. This means dyers, finishers, weavers and knitters can make a wide range of fabrics.

Selling to the luxury market is an unusual experience for Courtaulds. Not since the company commercialised rayon in 1905 has it faced the problems of making a new product and selling it to new customers.

Alan Jones, Tencel's international marketing manager, acknowledges he faces a tough task. His proposed solution is simple: the technical strengths and unusual properties of the material will sell it.

So far, the signs are promising. Well-known clothes designers such as the UK's Zandra Rhodes and Anne Klein of the US have begun to use the material. Their clothes have found buyers in the test market of Japan, despite high prices. People have been prepared to spend more than £200 for a denim-lookalike jacket or pair of jeans.

To keep the product exclusive, only a small number of designers have been allocated cloth. Japan is still the only market where Tencel clothes are widely available; the US and Europe should get their first garments in this year's spring collections. In their turn, the fabric-makers and clothes designers have become part of Courtaulds' sales effort. "We wanted to get some interesting fabrics produced. They were in effect part of the development process," says Jones.

Yet Courtaulds' approach stands in contrast to the conservative way its rival, ICI Fibres, promoted a new product called Tactel. Tactel fabrics



Japanese, US and British designers have begun using Tencel in their collections

are made of very fine filaments of nylon. The surface can be treated to give it a more natural feel, which means it can be used to make clothes for markets that perceive nylon to be uncomfortable.

ICI launched the product in 1983 into an area with which it was familiar, sportswear. It was not until 1989, when the technical capabilities of the product were well

understood, that it relaunched Tactel for the fashion industry.

Tactel has been a success for ICI, now accounting for about 35 per cent of the company's entire fibres output by value. The potential for Tencel is if anything higher. It is in a position to take a slice out of the market for King Cotton, which accounts for about half the world fibre consumption by weight.

## Technically Speaking

### IT invasion of eastern Europe

By Philip Crawford

**T**HE dilemma facing the east European states is an uncomfortable one. Beset with problems over food supply,

galloping inflation, rising unemployment and the collapse of foreign currency earnings, they are struggling to enter the world free market and compete on an equal footing with western nations.

However, to compete they must have internal infrastructures that allow them some sort of parity with their trading partners. At present, these infrastructures simply do not exist.

The dilemma is evident: countries must either invest large sums of precious foreign currency and update their information technology systems to create fundamental necessities such as efficient banking systems, or forego such expenditure and address their chronic social problems.

It is an unenviable decision. The east European states really have no choice - they have to look to the future and make funds available for IT to develop the infrastructures needed to build a modern capitalist state. The experience of Germany in its drive to make reunification work illustrates the problem perfectly.

How can companies in former East Germany hope to match their counterparts from the west in terms of efficiency if they still rely, for example, on antiquated billing methods for customers? Until this is changed, west German business will continue to be leaner, more efficient and more profitable because of its more advanced IT-based systems.

The reality is that without the introduction of IT, east European countries will not be able to enter the world economy as equal partners. Using IT to build an infrastructure capable of rebuilding economies shackled by decades of state control will allow these countries to generate wealth and play a competitive role in the world market.

The author is director of the systems group at Bull UK.

## Watching the shopper's every move

**T**empting shoppers into a store is one thing. Persuading them to buy is another, even in the busy winter shopping season. But working out the proportion of people who spend money, and in which parts of the premises at what times of the day, has been a task more subject to guesswork than analysis.

Increasingly, however, big stores realise that monitoring in-store traffic and customer service can pay dividends. This is especially true in the US, where companies like Burger King, Toys-R-Us, and Walt Disney use a new system which does just that.

Called ShopperTrak, its idea is to cut down long waits in check-out

queues and weary searches by customers for staff. Frustrated branch managers often say they have little control over floor staffing, since weekly plans are generally decided by head office.

The system was developed by Datatec Industries of the US, which also sells it in Europe. It tracks people entering and leaving stores, where they go when inside, and the average amount of time spent there. ShopperTrak even distinguishes adults from children. It uses infra-red sensors above entrance and exit doors, at the ends of aisles, and at other strategic points like stairways. The sensors are linked to the retailers' tills or electronic-point-of-sale systems.

By comparing till receipts with the number of employees on the floor and the volume of shoppers at any time of the day, ShopperTrak enables managers to adjust staffing plans according to demand. The idea is to increase purchases per visit, encourage shoppers to return, and lift "conversion rates", says Chris Carey, Datatec's president.

Conversion rates - the percentage of people entering stores who actually buy something - differ according to the type of retailer. In the US, specialist retailers such as fashion and sports outlets will typically have rates in the low teens, says Carey. In out-of-town centres the rates rise to around 25 per cent. But mass merchandisers like Woolworths have rates of between 50 and 80 per cent.

Carey observes that in the US, ShopperTrak data is used to improve customer service (including staff training and behaviour). In recession-hit UK, it is mainly a straightforward aid to sales, enabling stores to match staff numbers and open tills to customers.

Since conversion rates are lower in the UK than in the US, retailers want to squeeze more sales from the large numbers of people entering shops. After five weeks with ShopperTrak, a US general retail outlet in a shopping centre can raise its conversion rate by three percentage points to nearly 25 per cent, says Datatec.

"We're looking also at France and Sweden," says Carey, who sees a growing demand for such systems among retailers. Their prices range from £1,500 to £10,000 - depending on the number and width of entrances and exits.

Though some high-profile retailers in the UK use ShopperTrak, many are not aware of its strategic aspects. These include use of the information to improve the quality and style of service through better training, and the passing of more decision-making powers down to branch level. Stores can also be designed more effectively based on the results of in-store promotions.

Allyson Stewart

# What is Shell doing in Pakistan? Roughly the same as Glaxo, Daewoo, Coca-Cola, Toyota, Philips, ICI, Credit Lyonnais, Johnson & Johnson and Kodak.

Sweeping reforms have opened up Pakistan to investors looking for new markets, low costs and high returns on investments. Shell is one of over 200 such MNCs quick to recognise the opportunities. Together with Burmah Oil and Caltex, it has taken a substantial stake in the Pakistan National Refinery.

Re-exporters have discovered they can set up in Pakistan's Export Processing Zones with the minimum of red tape. There are clear advantages

with no import and export tariffs, tax holidays up to the year 2000 and direct access to water, power, land, ports and airports. All this in easy proximity to a regional market of over a billion people in the Middle East, China and the former Soviet Central Asian Republics. It is paying off, with exports reporting a dramatic growth of 23%.

Plans to upgrade Pakistan's infrastructure are also under way, keeping pace with the dynamic

economic growth of the country which registered a 6.5% rise in GDP in 1990-91. This rise is even more significant when coupled with a population figure of 114 million people, making Pakistan the world's 7th largest domestic market.

Certainly, there can be little doubt that Pakistan offers enormous opportunities for manufacturing and service companies looking to capitalise on both domestic and overseas markets.

Opportunities that many of the world's most famous companies, like Shell, have already seized.

To find out more, contact the Embassy of Pakistan in your country or the Pakistan Investment Board in Islamabad, Pakistan, fax: 92-51-215554.

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## MANAGEMENT: THE GROWING BUSINESS

**In a nutshell**

### A meeting of minds on Europe

Increasing volumes of information about small and medium-sized enterprises (SMEs) in Europe are being produced by research institutes, universities, government statistical offices and trade associations.

The European Commission has launched a project to bring together research organisations throughout the community in what it calls a European Observatory. The researchers will contribute to an annual report on the state of SMEs in the community.

The project is led by the Research Institute for Small and Medium-Sized Business (EIM) in the Netherlands and involves researchers from every community member country.

Contact EIM, PO Box 7001, 2701 AA Zaandam, The Netherlands. Tel: 010 31 79 41 35 34.

### Small firms fail to cash in

Only 18 per cent of UK small businesses have capitalised on Britain's departure from the Exchange Rate Mechanism and the fall in sterling by increasing their prices in foreign markets, according to a survey of 450 small firms carried out for Barclays Bank.

Thirty-nine per cent of the businesses had made no changes in their marketing plans while 64 per cent had no strategy for managing exposure to foreign exchange risk.

### Ready for the new VAT regime

The removal of most border controls and customs checks has led to a radical change in the way businesses must collect VAT data and trade statistics.

A handy guide to the new VAT regime is provided by 1993 - Are you Ready? from accountants Price Waterhouse. It describes the information companies will be required to file, explains the new terminology and provides examples of new VAT registration number formats in the EC countries.

\*27 pages. Free. Tel 071 929 3000.

**Charles Batchelor looks at the challenges posed by Europe in 1993**

# Surviving at home and away

### Checklist for 1993

#### Does the single market offer export opportunities for your company?

- YES NO
- Have you appointed a European distributor or agent?
- Acquired language skills?
- Familiarised staff with export documents?
- Can information systems cope with new VAT reporting requirements?
- Are products up to European standards?
- Could European competitors threaten domestic sales?
- Do prices and costs reflect recent exchange rate changes?

#### On the home front

- Is there any sign of consumer confidence in your sector?
- Are credit controls sufficiently tight?
- Are stock levels monitored closely?
- Do financial reporting systems provide timely and accurate information?
- Could relations with your bank be improved?

This may require the UK company to improve quality, modify its products or adjust prices.

Managers need to be aware of the continuing stream of directives coming out of Brussels. Businesses need to keep an eye on the Department of Trade and Industry's Single Market guides, which provide a regularly updated overview, as well as other government publications.

Businesses which already do a substantial volume of import or export business within the community in the first few months out it is in companies' own interest to

nity or which plan to expand their EC trade will need to take account of the considerable changes in dealing with VAT and trade statistics which took effect this month.

The removal of most border controls means that companies are now directly responsible for compiling VAT data in a format acceptable to Customs and Excise and for filing trading information.

Customs have said they will be in the first few months out it is in companies' own interest to

make sure their systems are operating efficiently.

Regardless of how their continental rivals react to the single market, British companies will have to adjust over the next few months to the impact of sterling's departure from the Exchange Rate Mechanism. As sale and purchase contracts come up for renegotiation, UK businesses will need to adapt their costings and prices to take account of sterling's fall against several European currencies. This may be the time to rethink decisions on whether to price goods in the local currency.

On the domestic front, British companies will be looking closely for signs of an increase in consumer confidence and an upturn in demand. This will be welcome when it comes but is already prompting fears about the ability of businesses to raise finance for growth.

The banks have become so restrictive in their lending policies over the past 12 months that many companies fear they will not make the funds available for growth. There are also concerns that the banks will use an upturn as a reason to call in their security on some problem loans.

The venture capital industry is going through a period of retrenchment and has anyway retreated from the financing of early stage businesses so there will be little relief from that source. Equity capital may be an option for some businesses however and small firms may need to review their dependence on overdraft finance.

The next year will require businesses to maintain the defensive strategies they have had to adopt over the past two to three years. This means a close eye on credit control procedures, checking the credit-worthiness of new customers and regularly reviewing the status of existing ones.

Businesses must continue to make sure that invoices are settled promptly and be prepared to chase customers who delay payments. This depends on financial reporting systems within the company being able to provide timely and accurate information.

Tight controls must be maintained on cash flow and stock levels should be closely monitored. Despite, or because of, concerns about the willingness of the banks to finance the upturn, businesses must maintain good relations with their bank manager.

\*Exports to Europe Branch, DTI, Bay 956, Kingsgate House, 66-74 Victoria Street, London SW1E 6SW. Fax: 071 215 5674. \*\*European Commission, London Office, 8 Storey's Gate, London SW1P 3AT. Tel: 071 973 1992. Business Co-operation Centre, 80 rue d'Arden, B-1040 Brussels or local commission office.

By Order of UNITED CYPRUS OIL INDUSTRIES LIMITED  
Due to Restructuring of Company

**SALE BY PRIVATE TREATY**

*In Situ or for Removal*

**COMPLETE EDIBLE OIL PRODUCTION PLANT**  
(Located in Cyprus)

**including:**

Preparation Plant for low & high content materials, 100 tonne/day (unused)  
Crude Oil & Solvent Extraction Plants, 100 tonne/day (unused)  
Oil Refinery, 45 tonnes/day  
Bottle & Drum Filling Lines  
Auxiliary Equipment

By Order of the Owners  
Surplus to Requirements

**SALE BY PRIVATE TREATY**

*(as A WHOLE or IN LOTS)*

**EDIBLE OIL PREPARATION & EXTRACTION PLANT**  
(Dismantled and Located in Italy)

**including:**

Bohler 2000 kg/hr Grinder Crushers (3-e/f), Post Screens (2-e/f)  
Böwelesmeyer 8000 kg/hr Flaker, 7000 kg/hr & 4000 kg/hr Mills  
USS 4200 kg/hr Seed Hullers (2-e/f)  
Muller 1500 kg/hr Auto Expellers with Cookers (5-e/f)  
Lurgi 10000 kg/hr Extractor, 4-Stage Meal Cooker  
Bernardini Bleaching Earth Extraction Filters (2-e/f)  
Silo with Loading Equipment, Auxiliaries

For further details of the above two sales, contact M Leekin/F Corrin  
**EDIBLE OILS LTD & CO**  
18 Newgate St, 5001 High Holborn, London WC1V 5EG, England  
Tel: +44 71 405 8411 Fax: +44 71 405 9772

**BUSINESS WANTED**

**WANTED**

Fully listed or U.S.M. shell, or company required for exciting acquisition vehicle. We have profitable companies and cash. What do you have?

Write Box A4494, Financial Times,  
One Southwark Bridge, London SE1 9FL

Tel: +44 71 405 8411 Fax: +44 71 405 9772

**GENERAL PROCUREMENT NOTICE**

**Łaziska Power Plant Modernisation**

**POLAND**

Łaziska Thermal Power Plant located in Łaziska Górné, Katowice district in Poland announces bidding for

procurement of goods and services for the First Phase of its

Modernisation Programme.

Łaziska Thermal Power Plant consists of 2 x 120 MW and 4 x 200 MW coal fired power units erected between 1967 and 1972. The first phase of the project, scheduled for 1994 through 1998 will encompass environmental and performance improvement programmes for 4 x 200 MW units, the procurement of which is announced for the following:

• Flue Gas Desulphurization System

• Electrostatic Precipitator Modernisation

• Low Pressure Turbine Modernisation

Financing assistance for this programme is anticipated from both Multilateral Lending Agencies and Export Credit Agencies in support of Buyer's and/or Supplier's credits.

Offers will be due at MODEL POL (consultant to Łaziska Power Plant) no later than May 15th, 1993. Tender documents will be made available from February 28th to March 15th, 1993. To obtain tender documents, interested parties should send or deliver a non-refundable cashier's/bank cheque, bank transfer or cash in the Polish Zloty equivalent of \$100 payable to MODEL POL, Ltd., Wybrzeże Kościuszkowskie 41, 00-347 Warsaw, Poland. Telephone: 48-2-693-45-37, Facsimile: 48-2-693-4540; CITIBANK (Poland) S.A. account # 658995-500096004

**DEHYDRATED EQUIPMENT REQUIRED**

for input of 2 to 8 tons per hour of fruits and vegetables turnkey basis.

New or secondhand.

Detailed offers to Box A4485, Financial Times, One Southwark Bridge, London SE1 9HL.

**DYNAMIC MANAGING DIRECTOR**

Age 42. Sales and marketing skills.

London S.E. preferred. Tel: 0892 827366

or write to c/o CMS, 8A, High Street, Crowthorne, E. Sussex.

**VCR**

Does your business need capital?

Active private investors in search of skills & assets. Tel: 0491 579999

**RECESSION EQUALS OPPORTUNITY**

Successful marine trader (20yrs) seeks

additional capital (minimum £20,000)

for boat purchases. Fully secured,

excellent credit. Tel: 0784 472770

472391 (7 days) or Fax: 0784 472770

47239

**Touche Ross****Herrells (Norwich) Limited**  
(In Administrative Receivership)

John Wilson and Lindsay Kennedy Denney, Joint Administrative Receivers, offer for sale the assets and undertakings of the above manufacturing engineers, engineers merchants and steel stockholders.

- Annual turnover to end March 1991 - £3.1m.
- Annual turnover to end March 1992 - £2.6m.
- Seven months turnover to end October 1992 - £1.3m.
- Workforce of 48 employees at date of appointment.
- Freehold premises within Norwich Ring Road on approximately 1.6 acre site.
- Extensive customer base throughout East Anglia.

For further particulars please contact John Wilson, the Joint Administrative Receiver, or Dian Wardle at the address below.

Diana Wardle  
Administrative  
Receiver1 Woodborough Road, Nottingham NG1 3FG.  
Tel: 0602 500511. Fax: 0602 590979.  
Authorized by the Institute of Chartered Accountants in England and Wales to carry on investment business.**Touche Ross****Lumsden Machine Co. Ltd.**  
(In Administrative Receivership)

The Joint Administrative Receivers, Len Gatoff and Ian Brown, offer for sale the business and assets of the above company.

- The company's business is the manufacture and sale of machine tools.
- Well established and worldwide company name.
- Experienced well qualified workforce.
- The company operates from rented factory premises in Gateshead, Tyne & Wear.

For further information, please contact either W. Paxton or P.W. Gray at the address below.

93a Grey Street, Newcastle upon Tyne NE1 6EA.  
Tel: 091 261 4111. Fax: 091 232 7665.  
Authorized by the Institute of Chartered Accountants in England and Wales to carry on investment business.Diana Wardle  
Administrative  
Receiver**BUSINESSES FOR SALE****Austin Tiling  
(Retail) Limited**

The Joint Administrative Receivers offer for sale as a going concern the business and assets of Austin Tiling (Retail) Limited.

The company, established in 1955, is based in Pitsea, Essex with further outlets in Barking-side and Eastwood. It supplies a wide range of ceramic wall and floor tiles and related products.

Principal features include:

- Annual turnover approximating to £0.75 million.
- Established customer base.
- Freehold and leasehold properties.
- Recently refurbished premises.
- Stock in trade.

For further information please contact the Joint Administrative Receiver, Howard Evans, KPMG Peat Marwick, 50 Rainford Road, Chelmsford, Essex CM1 2QL. Tel: (0245) 260443 Fax: (0245) 492771.

**KPMG Corporate Recovery****McMaster Stores  
Scotland Limited**  
(In Receivership)

The business and assets of the above company are for sale as a going concern:

- One of Scotland's largest independent retail companies.
- Annual turnover of approximately £20 million.
- Seven department stores in Airdrie, Ay, Banff, Bellshill, Hamilton, Irvine, Stirling.
- Mixture of freehold and leasehold premises.

Enquiries to: G. Bennett or L.K. Manson,  
Price Waterhouse, 1 Blythswood Square, Glasgow  
G2 4AD. Tel: 041 226 4593. Fax: 041 221 5563.

Price Waterhouse

**HIGHTECH ENGINEERING /  
TOOL MAKING SCOTLAND**  
Profitable business with turnover £1 million,  
existing client base. Offers over £650,000. Ref 6128**ENGINEERING COMPANY,  
CENTRAL SCOTLAND** Established  
profitable business with modern toolmaking  
factory. Sales £200,000 pa. Offers around  
£200,000. Ref 6167**REGISTERED NURSING  
HOME/EDINBURGH** Superbly  
appointed property in prime location and  
reflecting excellent profits. Current capacity  
40 with prospect of substantial addition.  
Offers around £1.2 million. Ref 6168**HOTEL/EDINBURGH** In first class  
city centre position with 20 en-suite  
bedrooms, bar, function room, restaurant,  
car park etc. Excellent turnover and profits.  
Offers over £1.4 million. Ref 6169S D Ellison & Co. (Scotland) Ltd.  
911 York Place, Edinburgh  
031 557 3004**Offshore Marine  
Engineering Limited**

(In Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of the above company.

- The company specialises in the design and manufacture of:
- Oil Rig Survival Craft (Capacity for 30 per annum).
- Saturation Diving Systems.
- Hyperbaric Testing and Training Facility.
- Cryogenics.

■ 2.5 acre Freehold Office and Factory, Aldridge, West Midlands.

■ Loyal and skilled workforce of 43.

■ Turnover capability of £5m.

■ Strong growth in demand expected following Cullen Report on Piper Alpha Disaster.

For further information please contact:

David Lovett or Davena Dyball,

Arthur Andersen,

1 Victoria Square,

Birmingham B1 1BD

Tel: 021 233 2101. Fax: 021 643 7647.

**ARTHUR  
ANDERSEN**

ARTHUR ANDERSEN &amp; CO. SC

Arthur Andersen is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

**Don Everall  
Motor Sales Ltd**

(In Receivership)

**Wolverhampton**

The business and assets of this Main FORD and IVECO dealer are offered for sale as a going concern.

The principal features are:

- Long established business
- 7 acre purpose built prime location site
- Annual turnover in excess of £24 million
- Extensive workshop facilities
- Diverse quality fleet customer base

For further details contact the Joint Administrative Receivers: Maurice Withall or Roy Welby, Grant Thornton, Enterprise House, 115 Edmund Street, Birmingham, B3 2HJ.

Tel: 021 212 4000. Fax: 021 212 4014.

**Grant Thornton**

The U.K. member firm of Grant Thornton International. Authorized by the Institute of Chartered Accountants in England and Wales to carry on investment business.

**OFFICE FURNITURE MANUFACTURERS  
BUSINESS FOR SALE****Lapsana Limited**

(In Receivership)

The Joint Administrative Receivers of Lapsana Limited offer the assets of the business, including goodwill, for sale as a going concern:

- ◆ Freehold property, c. 44,000 sq ft in Chatham, Kent
- ◆ Planning permission for 7 factory starter units
- ◆ Established 17 years
- ◆ Turnover circa £1.2 million p.a.
- ◆ 26 employees
- ◆ Customer list
- ◆ Goodwill of the company

All interested parties should contact Paul M Davis, the Joint Administrative Receiver, quoting reference L3795

Levy Gee & Partners  
100 Chalk Farm Road, London NW1 8EJ  
Tel: 071-257 4477. Fax: 071-485 1486  
Or by telephone to Emma Marriott at the company on: 0634 822920

**Sale Tilney PLC**  
(In Receivership)

The Receivers of the above, a holding company with many diversified interests, invite offers for the following UK based businesses.

In addition via various intermediate holding companies, they will consider offers for Sale Tilney's interests in certain companies in the Food Distribution, Financial Services and Electrostatic Spraying Industries. These companies operate in either the UK, European or North American markets.

**Spraybake**(In Receivership)  
Braintree, Essex

Market leader in the design, manufacture and installation of wet paint spray booths for the automotive re-finish market and other industrial markets.

- Turnover c£6 million
- Freehold premises in Braintree
- Leasehold premises in Colchester
- 93 employees. Extensive order book
- German marketing operation

**tesla**(In Receivership)  
Storrington, West Sussex

Manufacturer of Electromagnets and Superconducting Magnets for both the Particle Physics and Medical sectors.

- Turnover c£4 million
- Freehold and leasehold premises
- 61 employees
- Extensive order book

**SALE TILNEY  
TECHNOLOGY**  
**S.T.T.**(In Receivership)  
Weybridge, Surrey

Leading manufacturer of sophisticated lamp making machinery and electrostatic equipment for the Pharmaceutical and Automotive Industries.

- Substantial worldwide export business
- Turnover c£5 million
- 75 employees
- Established customer base
- Leasehold premises

For further details contact the Joint Administrative Receivers: Maurice Withall, Peter Flesher and Scott Barnes, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP. Tel: 071-383 5100. Fax: 071-383 4077.

**Grant Thornton**

The U.K. member firm of Grant Thornton International. Authorized by the Institute of Chartered Accountants in England and Wales to carry on investment business.

**BKB Electricals Ltd, Electrical Power Engineering Ltd**  
**Maddon Engineering Ltd** (All In Receivership)

The business and assets of the above companies are for sale as a result of Receivership.

**BKB Electricals Ltd**

This company designs and manufactures low voltage DC motors principally used in the manufacture of electric fork lift trucks and AC generators for the general industry.

- UK market leader in the manufacture of low voltage DC motors.
- Approximately 70,000 sq ft modern purpose built freehold premises at Cradley Heath, West Midlands.
- Recent major investment in substantial production facilities.
- Blue Chip and loyal customer base.
- Turnover exceeding £8m in 1992.
- 110 employees.

Enquiries to the Joint Administrative Receiver: PE Baldwin FCA, Price Waterhouse, Cornwall Court, 19 Cornwall Street, Birmingham B3 2DT. Tel: 021 200 3000. Fax: 021 200 2464.

Price Waterhouse

THE BUSINESS SECTION  
Appears Every Tuesday & Saturday.  
To advertise, please contact Karl Lenton on 071-873 4780  
or write to him at The Financial Times, One Southwark Bridge, London SE1 9HL.**Electrical Power  
Engineering Ltd**

This company manufactures a wide range of high voltage DC motors:

- Long established business with a good reputation for quality products.
- 12,000 sq ft freehold premises at Garretts Green, Birmingham.
- Turnover at circa £0.6m in 1992.
- 13 employees.

Enquiries to the Joint Administrative Receiver: DA Howell FCA, Price Waterhouse, Haywood House, Dunfries Place, Cardiff CF1 4BA. Tel: 0222 376255. Fax: 0222 374244.

Price Waterhouse

Coopers & Lybrand's Corporate Finance team has been engaged to complete the sale of the following business

**BUDGE****Hytek  
Mouldings Ltd**

Designers and manufacturers of bespoke polyurethane components

- Projected turnover of £1.8 M.
- Experienced management team.
- Approximately 30 employees.

For further information please contact Jonathan Wickes or Percy Chisholm, Coopers & Lybrand, Corporate Finance, 5 Albion Place, Leeds LS1 5JP. Tel: (0532) 431343. Fax: (0532) 438850. (If telephoning please ask for the Budge Information Desk on Ext.3273/3250)

Coopers &amp; Lybrand

Solutions  
for Business**NURSERIES****Hedon Growers (Burscwick) Limited****Holshan Nurseries Limited**

The Joint Administrative Receivers offer for sale, with vacant possession, two highly productive freehold glasshouse nurseries situated in North Humberside.

Principal features of the businesses include:

- Burscwick - 20 acre glasshouse on 46 acre site - could divide
- Collingham - 8.5 acre glasshouse with modern 4 bedroom detached house on 25 acre site
- Both sites incorporate modern Dutch glasshousing with Van Vliet computerised environmental and irrigation controls.

For further information please contact Michael J Moore, Joint Administrative Receiver, Coopers & Lybrand, Albion Court, 5 Albion Place, Leeds LS1 5JP. Telephone: 0532 431343. Fax: 0532 434567, quoting reference HNU/S.

Coopers & Lybrand is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Coopers &amp; Lybrand

Solutions  
for Business

## CONSTRUCTION CONTRACTS

### University Welsh arts development library scheme

Manchester Metropolitan University has awarded TILBURY DOUGLAS CONSTRUCTION a fast-track contract for a new library in the heart of the city centre.

The multi-million five-storey building will accommodate library and film archive facilities, lecture theatres, meeting rooms, and a computer suite. An entrance link will connect the new library with an existing facility.

This contract is part of over £7m of new work won in the last month by the north west region of Tilbury Douglas' building division, where the local base is in Wigan.

Other projects include a design and build contract for Nuclear Electrics at Heysham, a multi-storey car park at Denbigh, and alterations and extensions to Archbishop Beck Secondary School, Liverpool.

**Retailing projects**

E THOMAS CONSTRUCTION has been celebrating Christmas with more than £10m worth of new business from a major foodstore chain.

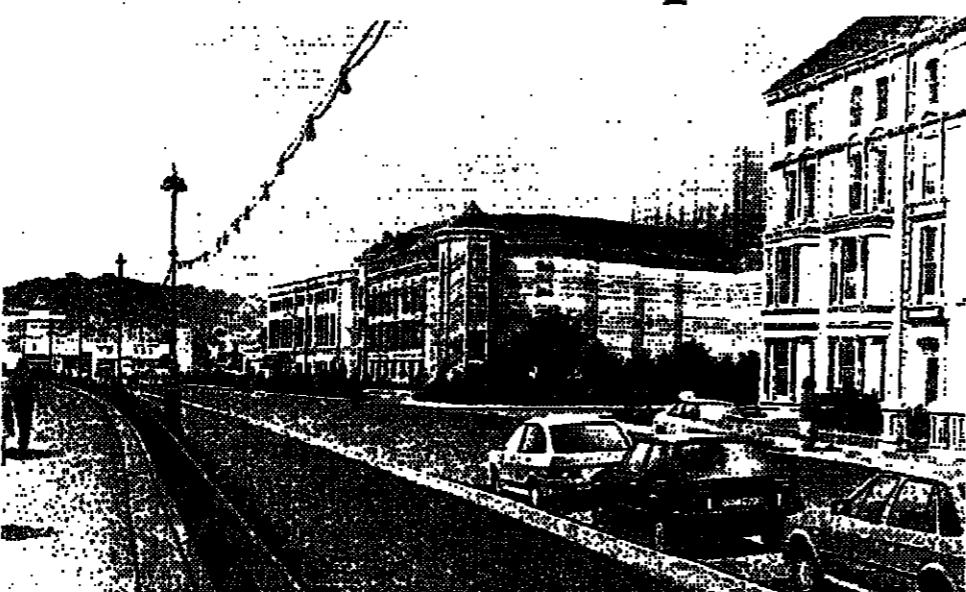
Following its first contract for Safeway Stores earlier this year, the company has now won three more at Newquay, Penzance and Totnes.

E Thomas is to fit out a Newquay store in Treleggan Road, for which it has recently completed the shell.

Safeway has awarded the company management contracts to extend its Penzance premises and to build and fit out a new foodstore at Totnes.

The 10-month Totnes project involves a structure similar to the Newquay building, with a mostly single-storey foods store of about 48,000 sq ft. It will be built on the site of the demolished Harris Bacon factory close to the river Dart, together with complete external works, roads, car parks, drainage etc, and construction of a new bridge over the leat.

At Penzance, the Safeway foodstore on the approach road to the town will be expanded by some 15,000 sq ft to provide a new cafe, shop and expansion of petrol filling station, together with increased car parking space.



An artist's impression showing the new municipal theatre complex planned for Llandudno

A £4.5m contract to design and build the North Wales Theatre at Llandudno for Aberconwy Borough Council is among £9.5m of new work won in north Wales and the north west by MOWLEM NORTHERN of Bromborough, a division of John Mowlem Construction.

Situated on the promenade at Llandudno the theatre will seat 1,500 people and will have exhibition and conference facilities. It will be linked to the

adjacent Aberconwy Canolfan conference and exhibition venue.

Construction will comprise a complex structural steel frame with blockwork cladding under a tiled mansard roof. A basement will be constructed below the water table, requiring dewatering and compaction by vibroflotation.

Features of the design will be extensive glass cladding and two glass towers containing lifts and stairs at the front of Villages Housing Association.

### Roadworks won by Tarmac company

Newly-formed TARMAC REGIONAL CIVIL ENGINEERING has got off to a flying start with contracts totalling almost £5m for roadworks in north Wales, Kent and London.

At St Asaph in Clwyd, Tarmac is to build a junction over the A55 dual carriageway. The junction will serve a planned business park.

The single-span bridge will have four slip roads to the A55 and various service roads.

The £2.2m project, for the

Welsh Development Agency, also includes a landscaping scheme involving 17,500 woodland transplants and 175 specimen trees.

The London Borough of Newham has awarded Tarmac a £2m contract to build the next phase of the East Ham town centre relief road, a half-mile section between Harrow Road and Barking Road.

From Kent County Council comes a £1.6m contract to improve nearly a mile of the

demolished Harris Bacon factory close to the river Dart, together with complete external works, roads, car parks, drainage etc, and construction of a new bridge over the leat. At Penzance, the Safeway foodstore on the approach road to the town will be expanded by some 15,000 sq ft to provide a new cafe, shop and expansion of petrol filling station, together with increased car parking space.

### £6.5m workload for WSJ (Contractors)

Contracts valued at £6.5m have been won by WSJ (CONTRACTORS), based in Oswestry, on the Shropshire Welsh border.

In Shropshire, contracts totalling £3.4m have been secured and include the £2.4m refurbishment of Shrewsbury's swimming centre and three

housing renovation schemes amounting to £1m, for clients Shrewsbury and Atcham Borough Council, Oswestry Borough Council and Wrexham District Council.

In Powys, projects include; a new industrial unit in Welshpool for the DBRW, valued at

£1.6m, and the construction of six bungalows for Montgomeryshire District Council.

A further three projects in Clwyd, totalling £1m, are for the following clients; Clwyd County Council, Wrexham Maelor Borough Council and Delyn Borough Council.

Contracts valued at £6.5m have been won by WSJ (CONTRACTORS), based in Oswestry, on the Shropshire Welsh border.

In Shropshire, contracts totalling £3.4m have been secured and include the £2.4m refurbishment of Shrewsbury's swimming centre and three

### BUSINESSES FOR SALE

#### REPEAT INVITATION TO TENDER FOR THE HIGHEST BID for the Purchase of the Assets of "TEMEA TECHNIKI S.A. STUDIES, CONSTRUCTIONS AND INSTALLATIONS", of Piraeus, Greece.

"ETHNIKI KEPHALOEU S.A. Administration of Assets and Liabilities" of 1, Skoulenio Street, Athens, Greece, in its capacity as Liquidator of "TEMEA TECHNIKI S.A. STUDIES, CONSTRUCTIONS AND INSTALLATIONS", a company having its registered office in Piraeus, Greece (the "Company"), which is presently under the status of special liquidation according to the provisions of article 46a of Law 1892/1990,

announces a repeat call for Tenders for the highest bid by submission of sealed binding offers for the purchase by public auction (the "Auction") of the assets of the Company, as a single whole.

**BRIEF INFORMATION:** The Company was founded in 1961 and until 1990 (when it was first declared under liquidation in accordance with Law 2196/1990) was engaged in the manufacturing and trade of machinery, calendar mills and mechanical constructions and with the study and surveillance of mechanical and electrical works. The Company's operations ceased in 1991 and no personnel is currently employed. Assets include one plant in Piraeus built on a 863sq' plot with mechanical equipment, vehicles, furniture etc.

**OFFERING MEMORANDUM – FURTHER INFORMATION:** Interested parties may obtain an Offering Memorandum in respect of the Company and the assets thereof and any further information, upon execution of a confidentiality agreement.

**TERMS AND CONDITIONS OF THE AUCTION**

1. The Auction shall take place in accordance with the provisions of article 46a of Law 1892/1990, the terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Submission of binding offers shall mean acceptance of such provisions and other terms and conditions.

2. Binding Offers: For the participation in the Auction interested parties are hereby invited to submit binding offers, not later than the 1 February 1993, 11.00 hours, to the Piraeus Notary Public, Mrs Chariklia Amoros, address: 53, Filoxis Str., Piraeus 18535, tel: +30-1-412.68.73. Binding offers submitted later than the prescribed time limit, as referred to hereinabove, shall neither be accepted nor considered. The offer shall be binding until the adjudication.

3. Letters of Guarantee: Binding offers must be accompanied by letters of guarantee, for an amount of six twenty five million (25,000,000), issued, in accordance with the draft form of letter of guarantee contained in the Offering Memorandum, by a bank legally operating in Greece, to be valid until the adjudication. Letters of guarantee shall be returned after the adjudication. In the event of non-compliance with the provisions and other terms and conditions referred to in paragraph 1 hereof, the letters of guarantee shall be forfeited as a penalty.

4. Submissions: Binding offers together with the letters of guarantee shall be submitted in sealed envelopes. Submissions shall be made in person or through duly authorized agents.

5. Envelopes containing the binding offers shall be unsealed by the above mentioned Notary Public in her office, on the 1st February 1993, at 14.00 hours. Any party having duly submitted a binding offer shall be entitled to attend and sign the deed attesting the sealing of the binding offers.

6. As the highest bidder shall be considered as participant whose offer will be judged, by the 51% of the Company's creditors (the "Creditors"), in their absolute discretion, upon suggestion of the liquidator, to be in the best interests of all of the creditors of this Company.

7. The liquidator shall give written notice to the highest bidder to appear on the date and place mentioned therein and execute the contract of sale in accordance with his binding offer and/or any other improved terms which may be suggested by the Creditors and agreed upon. Adjudication shall be deemed to take effect upon execution of the contract of sale.

8. All costs and expenses of any nature in respect of the participants and transfer of the assets offered hereby for sale shall be exclusively borne by the participants and the purchasers respectively.

9. The Liquidator and the Creditors shall have no liability obligating whatsoever towards the participants in relation to the evaluation of the offer or the appointment of the highest bidder or any decision to reject or cancel the Auction or any decision whatsoever in connection with the proceedings and making of any decisions. The Liquidator and the Notary shall be liable to liability for any legal or moral defects of the assets. Submission of binding offers shall not create any right for adjudication nor the participants shall acquire any right, power or claim from this invitation and/or their participation in the Auction against the Liquidator and/or the Creditors for any damage whatsoever.

10. This invitation has been drafted in Greek and translated in English. In any event the Greek version shall prevail. For obtaining the Offering Memorandum and for any further information please apply to the Liquidator of the Company: "ETHNIKI KEPHALOEU S.A. Administration of Assets and Liabilities", address: 1, Skoulenio Street, 105 61 Athens, Greece. Tel: +30-1-323.14.84, fax: +30-1-321.79.03 (after Mr. Peter P. Dracopoulos) or the Liquidator's agent: Mr. John Pitsios, address: 19-21, Archon Str., Athens 106 80, tel: +30-1-360.13.24 (from 10.00 to 12.00).

#### FOR SALE ENGINEERING COMPANY WEST MIDLANDS

Specialising in the manufacture of high quality component parts to the automotive industry. Modern CNC machinery. Turnover £500,000 1991/92. Leasehold promises close to motorway network, Blue Chip Customer Base. Write Box A4668, Financial Times, One Southwark Bridge, London SE1 9HL.

#### KENT SPORTS & LEISURE CLUB

with gym, pool, bar, sauna, Private Home 3 acres, Freehold £250,000. Telephone 0622 685261

#### HAMPSHIRE MINERAL WATER SOURCE AVAILABLE

with full planning permission for Bottling Plant etc. Considerable infrastructure already in place. Already set up for bulk tanker uplift.

ABSTRACTION LICENCE HELD FOR 28 MILLION LITRES PER ANNUM

SOUTHERN SCIENCE MOITORED FOR 2 YEARS AND COMPLIES WITH EEC REGULATIONS.

CLOSE TO M3 & M4 and within 20 miles of the M25.

ALL ENQUIRIES TO:

ASHLEY PARK ESTATE STEVENTON, HANTS RG25 3AZ

TEL: 0257 771699, FAX: 0257 771699

#### CHRISTIE & CO

THE RUSSELL HOTEL Maidstone

2 Star hotel with 42 en suite letting bedrooms. Benefit of function room (capacity 300), staff house and manager flat. 2 acre site including parking for 80 cars. Projected T/O to year end 31st August 1993 - £645,000 net of VAT.

Offers in excess of £600,000 freehold.

Ref: 44644

For further information contact:

Christopher Miller, London Office on 071-486 4231

Smith & Williamson CHARTERED ACCOUNTANTS Registered Office: 100 Newgate Street, London EC1P 7AJ

Authorised to practise under the Law of England and Wales.

Member of ICAI and the Institute of Accountants and Financial Accountants of the British Merchant Banking and Securities Houses Association

Smith & Williamson Securities Authorised institution under the Retail Price Index Act 1973.

Member of MPAI and the Association of Financial Accountants and Financial Accountants of the British Merchant Banking and Securities Houses Association

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## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Tuesday January 5 1993

## No Erhard on offer

**THE LOSS** of ministers from Chancellor Helmut Kohl's coalition is starting to match the loss of steam in the German economy.

The weekend resignation of Mr Jürgen Möller, the economics minister, who admitted signing official letters promoting a product invented by his wife's cousin, was not, by itself, a very significant event. The minister's title of vice-chancellor reflected his now-dashed standing and ambitions in the Free Democratic party, the coalition partner of Mr Kohl's Christian Democrats, rather than his real political weight. Mr Möller's failure to make headway with his insistently argued support for free-market policies and a Gatt trade deal is adequate testimony to his junior status.

Nonetheless, Mr Möller's departure provides another illustration of disarray in the German cabinet, which has seen the premature departure of five ministers in just over nine months. It strikes a jarring note in Mr Kohl's efforts to bring about improvement in economic policy. Amid increasing signs that Germany may be moving into serious recession, the government's problem-solving ability seems inversely proportional to its challenges.

Mr Möller's much-publicised aims of cutting subsidies in the west of the country and encouraging a self-generating upswing in the east bore little fruit. For these failings, however, he is not the only person to blame.

### Onerous burdens

Mr Möller has also played a central role in recent talks between trade unions and the government, aimed at reaching a "solidarity pact" to curb inflationary pressures and put the financing of German unity on a sounder footing. These negotiations, designed to reach agreement on wage restraint, public spending cuts and reallocation of tax revenues, have been faltering for several weeks, primarily because of a dispute over social security reductions.

Recognising that a credible deal would greatly improve the chances of significant cuts in Bundesbank interest rates, Mr Theo Weigel, the finance minister, has urged the need for a successful conclusion this month. If his hopes are dashed, the burdens

## University challenge

**AMID THE** furor over school league tables and opting out, the biggest change in UK education policy since the 1988 Education Reform Act has gone almost unremarked. It is the decision, buried in last November's Autumn Statement, to limit the growth in university student numbers to 13 per cent over the next three years.

Though sudden, the move is far from arbitrary. In the "new" universities (former polytechnics), enrolments for full-time courses have been rising at an annual rate of around 20 per cent for the past four years. Across the sector, student numbers are already significantly above those projected in last year's higher education white paper. Changes in funding methodologies will cause anguish, but vice-chancellors should welcome the respite to consolidate.

However, capping student numbers can only be a short-term policy. Before long, pressure to expand further will be intense. Indeed, the decision to concentrate extra state funding for the next few years on further education for 16-19-year-olds will only increase the crush at the university gate.

By the end of the decade, as many as one in two school leavers may be qualified to go on to university. The question is not whether, but how, the next wave of growth is to be accommodated. The answer will determine the shape of Britain's university system into the next century. It is essential, therefore, that the government use the current respite to launch a public debate on the options in terms of funding, quality and structure.

### Social equity

If supply is to keep pace with demand, and quality maintained, the higher education bill could easily double in the next decade. With competing demands for resources, not least from schools, it would be unwise to assume that the taxpayer will meet the bill unaided. But the only other plausible source of funds for tuition is students and parents themselves. As a simple matter of social equity, there is a strong case for a means-tested student contribution to fees, either in the form of loans or a graduate tax; it could prove irresistible when

awaiting Mr Möller's successor are likely to be still more onerous – as will be the economic difficulties for Germany's EC partners.

### Waning star

In an ideal world, Mr Kohl and his coalition partners would use the opportunity of Mr Möller's resignation to refashion the economics ministry's role and responsibilities. Mr Kohl's world is not, unfortunately, ideal. The ministry, presided over by Mr Ludwig Erhard between 1949 and 1963 and by Mr Karl Schiller between 1966 and 1972, became a byword for the liberal policies which powered West Germany's postwar revival. For 20 years, however, the ministry's star has been waning, while the men in charge have become accident-prone. Mr Möller is the fifth minister since 1977 to leave under a cloud. The ministry's monetary policy remit was transferred to the finance ministry in 1972. Its responsibilities have become increasingly focused on subsidising traditional industries like shipbuilding and coal, and new ones such as electronics and the Airbus activities which neither have led to successes, nor sit easily with the old *Ordnungspolitik* credo.

Yet even if Mr Kohl wanted to reshape the economics ministry's tasks, he lacks either the powers or the personnel to carry this out. Under the existing coalition agreement, the Free Democrats are free to choose Mr Möller's successor. There has been speculation that Mr Kohl might want to bring in a Christian Democrat politician such as Ms Birgit Breuer, the head of the Treuhand agency. But the chancellor will probably not risk a coalition squabble on this. Nevertheless, the new minister will need to command more confidence from industry than did Mr Möller.

Whoever takes over must – like Mr Möller – make east Germany's economic rebirth a priority. But slogans alone will not work. Germany's economic and social rigidities represent a powerful handicap to the free-market policies which would represent the best chance for speedy east German renewal. Unhappily, politicians of Erhard's stature are no longer on offer and neither is the environment in which his precepts once flourished.

### expansion resumes.

Much depends upon the answer to two subsidiary questions. What quality should students have a right to expect? And what aspects of higher education should the state have an interest in funding?

At present, most students take for granted the right to study away from home, adding greatly to the cost of their education.

They also expect small classes – but get anything from one-to-one tutorials at Oxbridge to jammed lecture theatres at some former polytechnics. A national assessment of teaching quality ought to be the first task of the new Higher Education Funding Council. At the very least, state fees to institutions should be geared to quality.

### Priority subjects

The state has a strong interest in promoting the study of subjects, notably science and engineering, likely to be of direct benefit to the economy. It has almost none in giving teenagers a first chance to live away from home.

State funding should be directed accordingly. The process has already started with differential fees for different subjects. The differential needs to be increased, and combined with substantial bursaries for students in national priority subjects. Financial support for students to study away from home ought perhaps to be regulated on the same basis.

The relationship between research and teaching needs to feature prominently in the debate.

The platitude that "good teaching and research go hand-in-hand" is true enough. But with the expansion in postgraduate studies, it is important that researchers concentrate their teaching efforts on graduate students. Alas, Britain's ancient universities, which have many of the best researchers, still give pride of place to undergraduates and often treat graduate students as second-class citizens. In a national context, that attitude makes no sense. There is a case for elite colleges for the brightest undergraduates, but none for the country's leading universities making the provision of them their main activity. The government should say so, and prepare to adjust funding incentives accordingly.

**B**oris Yeltsin and George Bush sat bathed in the television lights in the Kremlin's St Vladimir's Hall. They had signed the Start 2 treaty cutting more nuclear missiles than anyone had done before. They assured each other of their place in history, of their triumph in making the world safer for their children. Mr Bush went off to the airport to complete the last days of what he calls his "watch". Mr Yeltsin now squares up to a year which promises to be as hard as any he has had to face.

Even his successes, like Start 2, bring trouble: he now has to steer it through a nationalist-minded parliament, where many of the deputies see it as a sell-out to an American empire they still regard as evil. His "friend George", as he called him, expressed faith that Russia's would be a "future forever free"; for Mr Yeltsin, the achievement of that goal will be through the hardest of poundage.

It will be most severe in the economy. He has not wavered in his support for the free-market radicalism which Mr Yegor Gaidar, prime minister for much of last year, attempted to practise. He grumbled. In October, he made a speech in parliament so lukewarm in its endorsement of the government that its best line was "any other would have been worse". But he never seemed seriously to consider any alternative.

He is aware, however, of the risks of continuing a policy so destructive to the living standards of his people: end-of-year figures show wages have risen 12-fold over the past year in nominal terms, but there has been a 20-fold rise in the consumer price index. With the exception of gas, production has plunged in every sector including oil, which last year amounted to a little more than 80 per cent of 1991's output. In his keynote speech to the December Congress of People's Deputies, Yeltsin sought to assure people that the state would not desert them; that he knew Russians thought it should accomplish more for its citizens than is customary in other countries", especially in industrial restructuring and social protection.

But how, is the largest question of this year. How, without again churning out credits (curbed in the last quarter of 1992) which threaten hyperinflation? How, without closing many of the no-hoper Russian plants? How, without forcing unemployment way up from its (alarming to Russians) 1.5 per cent present level? The president and his government began last year with some prestige and could have carried through painful changes: there was some pain, but worse must follow if reform is to be pursued. Now it will come, if it does come, with a weaker productive base and a

stronger opposition.

Like Bush, Yeltsin wrung what solace he could from foreign triumphs: but they were a different kind of triumph. He capitalised, like Mr Mikhail Gorbachev before him, on the shrinking of Russia's power: almost everyone loves a weak Russia, which allows arms cuts, peace dividends and need no longer be feared in tracts of the world where it had dominated. Only the Soviet clients, notably Cuba, Vietnam and the radical Arab states, regret the passing of Soviet power – and they wreak what revenge they can on the defecting "elder brother" by refusing to pay their debts.

The president's foreign trip has been filled with occasions for signing trade and friendship treaties, for rhetorical set pieces (such as his well-regarded address to the UK parliament in November) and for western pledges of support. Only Japan has not been wooed: so icy has it remained, indeed, that Mr Yeltsin cancelled a state visit at the last moment rather than be snubbed over Russia's continuing possession of the four Kurile Islands, which Japan insists on getting back before its economic might is turned to Russia's aid.

But he has had to conduct two foreign policies: one for the world; one for the "near abroad", or the 14 former Soviet states that are now Russia's neighbours. This has been a much larger test of his skill, one he has so far passed well.

**H**e himself took the heat out of many of these hotspots. He frolicked on the beach at Dagonys with President Leonid Kravchuk of Ukraine – standing back from confrontation over the Crimean region and the Black Sea fleet. He has been able to persuade the Estonians (and to a lesser extent Latvians) to be more liberal in granting rights to the Russians who have become *de facto* citizens of their republics. He personally negotiated peace with the Moldovan government after war threatened to erupt between Russian speakers in that republic's Trans-Dniestr area and the ethnic Moldovans. He has not bowed to the temptation to rattle his sabre at the little states, where the 25m Russian

as does the Trans-Dniestr and, conceivably, the many Russian areas of the Baltic states.

Mr Yeltsin's best hand has been the political one. He finessed two Congresses in April and December, in both cases appearing to go down before an assault of hardliners only to snap upright again like a skittle on a spring. Most important, he sustained his reformist cabinet through the year, its very existence proclaiming that Russia was changing. He did this in spite of its unpopularity in the country and the detestation felt for it by most deputies.

Though Mr Gaidar was sacrificed in the end, his reform strategy and his team have survived so far. The former premier himself, as Mr Yeltsin made clear in his new-year message, remains on the shelf waiting to be plucked down again for a future "high post" (a comment that cannot have made Mr Victor Chernomyrdin, Mr Gaidar's successor, sleep more securely).

**T**he byzantine politics which produces these switchbacks, where no outcome seems consonant with preceding events, is explicable only if one realises that the power of the Russian state still seems to hold. Whoever heads it – tsar, general-secretary or president – has been able to call on vast powers and equally vast submission: enough of both remain for Mr Yeltsin to be able to dictate the forms of government, if not always the substance.

This year may be the limit for the efficacy of such power games within a nominally democratic framework. If the rudiments of a pluralistic order are not set down, there will be no alternative for Mr Yeltsin but to turn to a more authoritarian rule. That he still means to try the democratic way seems evident in his naming of April 11 as the day when the people of Russia will be asked to vote on a constitution, in which the powers of presidency, government and parliament are at last codified. Only if some form of this is accepted will the construction of a civil society be possible: only then will the leading institutions and individuals begin to feel constrained and supported – by laws which they too easily regard as contingent on their own ambitions and positions.

All politicians at his level are walkers on tightropes: but Boris Yeltsin's is higher than any other's. Where his fellow leaders generally administer settled societies, he must sit atop a state in which every institution, private and public, is being rebuilt, in which the very individuals are seeking to remake themselves. He cannot know how successful he will be. He has lived dangerously, and will not rest from doing so this year.

### Yeltsin: unfinished business

#### Beginning of 1992: possibilities

- Consolidation of democratic institutions
- Price liberalisation; privatisation; financial stabilisation
- Convertibility of the currency
- Commonwealth of Independent States (CIS) strengthened
- Ratification of Start 2

#### End of 1992: achievements

- Presidency, government and parliament continue to work
- Prices for most products set freely
- Privatisation of shops and small workshops under way; big privatisations begun
- Inflation falling from mid-year peaks of nearly 30 per cent a month; budget deficit smaller in last quarter
- Limited convertibility of rouble through twice weekly currency exchanges
- Start 2 signed; tactical nuclear weapons returned to Russia

#### 1993: dangers

- Referendum on new constitution in April may fail
- Increasing calls for price controls
- No plans to lift controls on energy and other prices
- Large-scale privatisation may be stopped or changed in favour of work collectives by parliament
- Voucher scheme may fail
- Rouble remains low against the dollar and highly inflationary
- No formal division yet between Russian rouble and other CIS countries' roubles
- Start 2 faces difficult ratification process
- Tension between Russia and other states likely to grow; unresolved disputes with Ukraine could again worsen relations

stronger opposition.

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in-patients not having a suitable place for discharge.

Perhaps the most critical feature Tomlinson overlooked was the mushrooming of commercial medicine since the Thatcher government in effect deregulated NHS consultants' contracts in 1980. A recent King's Fund report estimates that "full-time" and part-time NHS consultants in greater London as a group now earn more from private fees than from the NHS. However, research has shown the critical importance of consultants in determining hospital efficiency. Are they available? Are they diligent in supervising their junior staff?

What should be done?

First, the one sensible proposal in Tomlinson should be implemented at once – the strengthening of GP and community services.

Second, now that commercial medicine in London has grown from a marginal to a major commitment for many consultants, they should be asked to choose which demanding job they want to do, NHS or

commercial medicine. Since waiting lists are the main reason people use commercial medicine, it is bizarre to put the senior NHS medical staff into a conflict of interest worth another £50,000 a year on average.

Third, the auditor and comptroller general should make his presence felt. Consultants who look in briefly at their NHS hospitals and then spend the day in commercial medicine are giving their staff too much exciting experience and defrauding the NHS.

When contracts have been tightened, when waiting lists have been cut and when community care has been rejuvenated, it will be time to implement other long-term plans for Londoners' health. Plan, that is, from a competent, on-going health planning group for the capital that should be set up now.

**Peter Draper**

*The author is emeritus consultant to Guy's Hospital*

## PERSONAL VIEW

## Look to consultants for NHS efficiency

As if to be sure of starting the new year with a new crisis, the government is planning to lose no time in cutting London hospitals.

Though the official Tomlinson report

that recommends closing 2,500 acute beds in central London looks increasingly tattered as "consultation" proceeds, health ministers say

the government will not waver.

The official line is that central London is overprovided with acute hospitals, but general practitioners and community services need strengthening. The latter is beyond dispute.

Though Tomlinson found that waiting times for treatment in inner London are generally longer than average, he treated the problem as unimportant because they had recently improved somewhat. Nonetheless, at June 1992, and even on government figures, one in seven patients of inner London teaching hospitals had waited more than a year for elective treatment, after the wait for original consultations.

Tomlinson's approach to the problem of assessing future needs for health services in central London was casual – "we have looked briefly at various indicators". The

relationship between waiting times and patient throughput has been speeding up in the UK and because some patients are being sent to outer hospitals, inner London needs about 2,500 fewer beds.

He doesn't tell us – because he doesn't know – how much London slowness is due to inefficiency and

how much to other factors such as

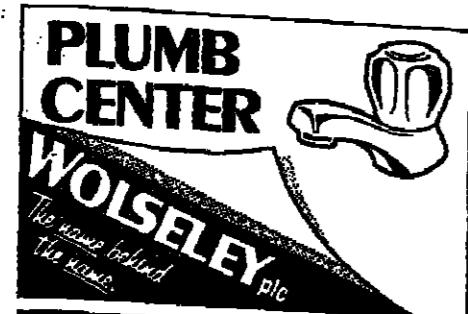
inpatients not having a suitable place for discharge.

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# FINANCIAL TIMES COMPANIES & MARKETS

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Tuesday January 5 1993

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## INSIDE

### Japanese regional banks in trouble

Japan's once-conservative regional banks developed ambitions far beyond their local boundaries during the late 1980s bubble. The risks of this rapid expansion, particularly in the domestic stock and property markets, are increasingly obvious as their deposits fall and central banks step in to provide assistance. Page 20

### Braddock's second surprise

Mr Richard Braddock, whose resignation last October as president of Citicorp, America's largest bank, took Wall Street by surprise, has landed an intriguing new job — as chief executive company. Medco, a small, but fast-growing health portion of the \$4bn US market in "mail-service prescriptions", has "an awesome upside potential", says Mr Braddock, whose five-year contract will pay him \$750,000 a year. Page 18

### Blockbuster president moves

Blockbuster, the US video rental chain which owns the Cityvision group in the UK, yesterday said Mr Joseph Baczko resigned as president and chief operating officer. The move was described as part of a reorganisation of Blockbuster that follows a series of acquisitions. Mr Baczko will be replaced as president by Mr Steven Bernard, the company's vice chairman. Page 19

### Farmers bullish amid gloom



The Christmas cocktail circuit in which UK farmers indulge takes place amid rural pursuits such as pheasant shoots and fox hunting, enthusiasm for which is as much to do with talking shop as for the kill. In spite of last year's radical reform of the Common Agricultural Policy and introduction of near-compulsory set-aside, chatter has been moderately bullish. Page 24

### Evdore omits profit forecast

Evdore, the UK chemical and plastics group fighting a £94m (£143m) hostile bid from Wassall, yesterday omitted a profit forecast with its final defence. Mr Andrew Simon, Evdore's chairman, said it was not practical to publish a profit forecast only three months since its financial year ended. Evdore accused Wassall of an "ill-informed and over-simplified attack". Page 22

### World stock markets in 1992

World stock markets showed great volatility last year. Individual changes ranged from a 25.6 per cent gain in dollar terms for Hong Kong, to a 40.5 per cent loss on the same basis for South Africa. Page 36

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### Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFP)	
Fluor	+ 21	Fin Fafet	+ 33
Lehmeyer	+ 17	Interchimie	+ 14
Lingotto-Hit	- 32	Feuds	- 25
Pfizer	- 48	And Satorp	- 26.3
AES	- 158	GM Brusque	- 13
Agfa Pr.	- 380	UFC Local	- 8.5
Deutsche	- 12.5	YOKYO (Yen)	- 9.5
Karstadt	- 482	Hochschule	+ 17
West German Kodak	+ 41.4	Hippocrate	+ 36
Ford	+ 43.5	Hippon Housing	+ 33
Gen Motors	+ 32.2	Taihelyo Bank	+ 48
Honey Cables	+ 43.4	Falts	- 15
Hedco	+ 18.4	Herts	- 205
Pfaff	+ 58.1	General	- 15
Apple	+ 1.5	Toyo Telektron	- 201
New York prices at 12.30			
Fluor	+ 8	Int Food	+ 10
Air London	+ 65	Kleen-E-Zo	+ 11
Amoco	+ 320.4	Lockets	+ 10
Bechtel	+ 31	Owners Ahmad	+ 11
Brussels Int.	+ 27.5	Pentax	+ 6
Deutsche	+ 25.4	Parthenon Sand	+ 29
Deutsche	+ 44	Regal Hotel	+ 1
Cancer Surv.	+ 11.4	Santimac	+ 5
Chem. Res.	+ 19	Tripletex Tech	+ 17.9
Chase Man	+ 30.5	Palio	- 3
Commerz-Bank	+ 328	Big Finings	+ 57
Deutsche	+ 35	Euro Decade	+ 18
Deutsche Tyson	+ 175		

## Trading in Volksbank shares suspended

By Ian Rodger in Zurich

itself would only say that the announcement would be positive.

TRADING in the securities of Swiss Volksbank was halted before the opening in Zurich yesterday at the bank's request in advance of an "important announcement" tomorrow.

Swiss stock market analysts said the troubled bank, Switzerland's fifth largest in terms of assets, was probably negotiating some form of collaboration with another bank, possibly even a merger or takeover. The bank

hard hit by the current recession.

Its net profit peaked in 1987 at SF136.5m (£95m) and bank officials said in November that this year's result would be below last year's SF168.4m because of the need for higher provisions agains bad loans. Transfers from hidden reserves would exceed

last year's SF100m.

The 1991 dividend was cut from SF75 to SF40. IBCA, the European rating agency, and Moody's, the US credit rating agency, have both downgraded its debt in the

past two months.

Volksbank shares peaked in 1987 at SF2,655, dropping to a recent low of SF610. At that level, the market capitalisation of about SF850m was well below 1991 year-end book value of SF2,200.

Last week, the shares rose from SF750 to SF755 in unusually active trading which may have led Volksbank to seek an early trading suspension.

Mr Hans Kaufmann, head of Swiss research at Bank Julius

Baer, said the partner was unlikely to be another big Swiss bank as its shares would have been suspended as well.

Mr Bernard Tschanz, head of investment research at Crédit Suisse, said any of the big three Swiss banks would face heavy rationalisation costs to eliminate duplication of branches if it took over Volksbank.

However, one of them might become interested in a defensive way if a foreign bank attempted a takeover.

## US group sells UK computer subsidiary

By Alan Cane in London

A NEW British-owned information technology company is to be created through a buy-out of McDonnell Douglas Information Systems from the US aerospace group. The deal is worth at least £220m (\$304m), although the price is not being disclosed.

McDonnell Douglas said yesterday it had agreed to sell the UK-based business to investors led by Ealing Capital Investors. The deal could be completed by the end of this month.

Mr Jeremy Causley, MDIS chief executive, and the rest of the existing British management team will stay with the company.

Some 16 senior managers will have a stake in the buy-out.

MDIS is one of the top 10 UK-based information technology groups. It sells computer hardware and software for a range of industries including manufacturing, and constructs and manages integrated systems.

The company employs about 1,800 people, 1,300 of them in the UK. It is a leading supplier to the National Health Service, to central and local government and to the police.

Among its recent contracts was a deal worth £5m to supply St Mary's Hospital, Paddington, with hardware, software and facilities management.

McDonnell Douglas is selling the group as part of a strategy to concentrate on its core aerospace business.

Only a handful of large corporations now maintain partial or total ownership of information technology companies, once seen as a promising diversification into a high growth sector.

General Motors, for example, retains ownership of Electronic Data Systems, one of the world's largest computing services companies, which it bought from KDS's founder, Mr Ross Perot.

McDonnell Douglas had been preparing MDIS for flotation on the London Stock Exchange, but the offering had been postponed.

Last year, MDIS had revenues of about £180m although profits will not be disclosed until the parent company publishes its results at the end of this month. Some 30 per cent of MDIS sales are made outside the UK.

In 1991, MDIS made pre-tax profits in the UK of £14.2m on sales of £139.8m. Mr Causley said profits in 1992 would be a substantial advance on the previous year.

## Ariane Genillard and Anthony Robinson on growth in the former Soviet bloc

### Investors see a new star rising slowly in the east

ments cannot always be relied on, that fees are low and mandates too competitive."

Dealing with governments has also been challenging. Most advisers who sought a long-term presence in the region started with mandates from governments. These were funded mainly by the European Community "Phare" programme, the British government's Know-how fund or the US Agency for International Development.

In Poland, where privatisation followed a "sectoral approach", government mandates turned out to be a nightmare for advisers charged with selling all the enterprises in a specific industry as only a few companies in each sector proved attractive to potential investors.

The Polish government's attempts to boost competition and break up large industries also misfired by discouraging investors interested in acquiring large market shares. "Paradoxically, Poland has suffered from too much government and too little," said one investor.

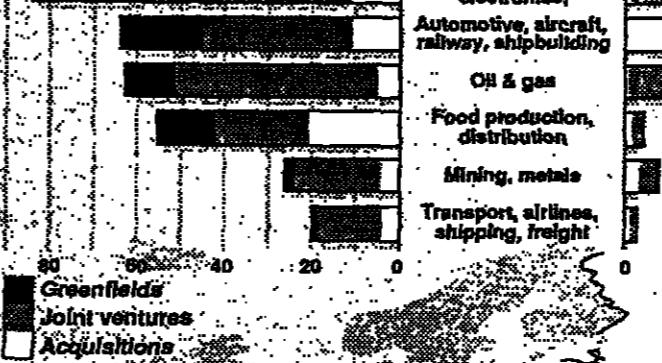
In the Czech and Slovak republics, western advisers criticise the authorities for focusing on mass privatisation to the detriment of direct sales to foreign investors. "The rules of entry for foreign capital were left unclear for a long time and the influx of foreign capital has suffered as a result," said Mr Daniel Arbes, a partner at Price Waterhouse, the UK accounting firm.

"Lots of companies sent out inexperienced professionals to an area where the complexity of the task and the responsibilities of advisers were much greater than usual," said Mr Guy de Selliers, deputy head of merchant banking at the European Bank for Reconstruction and Development.

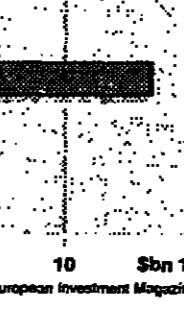
For most foreigners, the quick transfer of ownership through

### Prime investment targets in former Soviet bloc

Number of deals



Disclosed value



Source: East European Investment Magazine

privatisation will be good news. It is difficult for governments to execute lots of privatisation deals involving foreign capital. It is better to leave asset sales to the privatised companies which are looking after their own survival," said Mr Arbes.

## INTERNATIONAL COMPANIES AND FINANCE

## Redland to link with Belgian brickmaker

By Maggie Urry in London

**R**EDLAND, the UK building materials group, is forming a joint venture with Koraanic, a private Belgian company, encompassing the two companies' brickmaking in the Netherlands, Germany and Belgium. The new company will be the largest facing brickmaker in continental Europe.

Profits of the combined activities in 1992 would have been £15.9m (£24m), of which Redland's share would have been £5.8m. The 50-50 joint venture will own 70 per cent of the combined activities, giving Redland a 35 per cent economic interest but joint control. Redland will also receive £1.75m in cash.

Redland has raised £100m through disposals; it is reinvesting £5.6m in its continental European tile and brick activities. The deals are expected to enhance profits.

Redland is increasing its stake in Coverland, the French roof tile producer, from 43 per cent to 67 per cent by acquiring part of St Gobain's shareholding. Options for Redland to purchase St Gobain's remaining 33 per cent for

£24m have been agreed.

Redland and St Gobain are each subscribing £36m of new equity in Coverland to redeem £72m of debt, and Redland is paying St Gobain £12m. Coverland made a small operating loss in 1992 but had made £10m in 1990.

Braas, Redland's German roof subsidiary, is buying Dan Tegi, the leading Danish clay tilemaker for £10.6m.

Disposals include:

- Steetley Clay Tiles for £19m, against net assets of £17m, to Eternit Group of Belgium.

- Steetley Refractories which made a £1.4m pre-tax profit in 1992 to J E Baker of the US, for £14.3m. As well as the cash Redland has an agreement to supply raw material to Baker.

- Redland's 20 per cent stake in Lafarge Plâtreacute, a plasterboard maker, to Lafarge Copeeacute, its joint venture partner, for £41.25m.

- Construction Jean Bernard, a lossmaking French civil engineering company for a nominal sum.

- Redland's 50 per cent stake in Columbia River Carbonates to its joint venture partner for £3.8m.

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## Car companies plan big capital spending in Spain

By Tom Burns in Madrid

**F**OREIGN motor companies, notably Renault and Suzuki, plan extensive capital spending in Spain.

Renault, the French car manufacturer, is to invest Pta80bn (\$826m) in its Spanish subsidiary Fasa-Renault. Japan's Suzuki plans a Pta270m viability plan for Santana Motor, the loss-making four-wheel vehicle producer it controls in Spain.

The planned investments coincide with a forecast of a 5 per cent drop in Spanish vehicle sales this year after an estimated rise of 8.3 per cent to 961,000 sold units in 1992.

The forecast comes as all the

main car manufacturers, except General Motors, have introduced short working weeks to reduce stocks.

Anfac, the car manufacturer's association, estimates Spanish car exports will be hard hit this year after growing by just 0.8 per cent between January-October 1992.

Exports over the first 10 months of 1991 grew by 20 per cent.

The Fasa-Renault investment, to be spread over six years and incorporate unspecified subsidies, is understood to involve the development of a new high-powered diesel engine, likely to be built at its Valladolid plant.

## Braddock prescribes some healthcare for his future

The move to fast-growing Medco by the former Citibank president is intriguing, writes Alan Friedman

**W**ALL STREET was taken by surprise last October when Mr Richard Braddock, the president of Citicorp, America's largest bank, announced he was resigning.

But many are even more intrigued at the new job the 51-year-old Mr Braddock has just landed - this time as chief executive of a small, but fast-growing, healthcare company located in suburban New Jersey.

Conventional wisdom had it - and Mr Braddock admits he was prone to the same view - that the Citicorp man would go into executive hibernation for several months until he had found a suitably traditional and high profile corporate post.

There was even speculation Mr Braddock might be asked to succeed Mr James Robinson, who will be resigning as chief executive of American Express, the rather battered financial services and travel group.

Instead of a conventional career move, Mr Braddock - who began his pre-Citicorp career in consumer marketing at General Foods - will this month become chief executive of Medco Containment Services, a company with 6,000 employees and \$1.8bn of revenues in its last financial year.

Medco is a darling of the Nasdaq over-the-counter market, although its share price of \$38 is no bargain at nearly 40 times prospective 1993 earnings.

But the company is the leading mail service distributor in the US of prescription drugs to employer and insurance company healthcare benefit plans. It acts as a middle man, buying from drug manufacturers and offering discounted prices to beneficiaries of company healthcare plans.

Mr Kenneth Abramowitz, a healthcare analyst at the New York research firm of Sanford Bernstein, reckons Medco controls about 50 per cent of the \$4bn-a-year US market in mail service prescriptions. He and other analysts say the market is likely to enjoy annual growth of 25 to 30 per cent during the 1990s.

Medco is a very tough competitor and a very innovative company, so I would expect them to hold the market share, says Mr Abramowitz.

He is not the only analyst who has been heaping praise on the company. A recent study by Merrill Lynch noted Medco held the key to success by combining large pools of healthcare beneficiaries with economies of scale and then relying on systems and software to get the most cost-effective medicine to patients.

"We know of no other com-



Richard Braddock: displays a boyish enthusiasm for Medco

The need to reduce health-care costs has been a big theme of President-elect Bill Clinton and was also discussed last week by Mr Harold Poling, the Ford chairman who complained that "the rapidly rising costs of healthcare are a concern not only to Ford, but to the entire nation." Thus corporate managements, insurers and government agencies all need to manage their health-care liabilities.

That is perhaps why Mr Braddock displays such a boyish enthusiasm for Medco, saying the company has "an awesome upside potential". His bullishness is doubtless helped along by a five-year contract which will pay him \$750,000 a year, plus an attractive stock options package for 1.25m shares of Medco and half a million more shares in two quoted Medco subsidiaries.

The job offer came to Mr Braddock the day after his Citicorp resignation was announced. Mr Martin Wygod, who founded Medco eight years ago and serves as its chairman, telephoned him immediately, having got to know the Citicorp president as a private banking client of the bank.

Mr Wygod says he was motivated by the success Mr Braddock had in the 1980s in managing high-growth businesses

on the consumer side of Citicorp and by his consumer marketing background.

I was always interested in him. It's very hard to find somebody who can deal with a substantial amount of change, who can turn a short-term advantage into a long-term strategic advantage, he says.

**M**r Wygod, who is 52, has experience as an entrepreneur. Just before he founded Medco in 1983 he had sold Glassrock, another publicly-quoted healthcare company he had started. The buyer, for a total of \$125m, was British Oxygen.

For his part, Mr Braddock says he wanted to get out of banking. "I don't consider myself a banker," he explains, noting that his real desire was to "manage a rapidly-growing consumer business."

As the new chief executive, Mr Braddock expects to develop Medco's retail side, where the company has point-of-sale ties to 57,000 pharmacies across the US.

Both he and Mr Wygod are also keen to make more acquisitions, such as last month's takeover of American Biodyne, a California-based manager of cost containment in mental healthcare with \$130m of annual turnover.

"This company," says Mr Braddock, "can define its own upside. What we have to do is make the right strategic choices and get the right people."

Mr Braddock cites as possible growth options the widening of product lines beyond prescriptions and mental healthcare to workers' compensation, as well as increasing market share by signing up more employee benefit schemes.

And he notes with relish that Medco has a unique database of patients, many of whom have a plastic card that could be developed for other products.

While he is excited about his new career, Mr Braddock is distinctly unsentimental about leaving Citicorp. "It's history," he says with a shrug. He also notes ("to put things in context") that Medco's market capitalisation of \$5.9bn is not far from that of Citicorp, which is about \$7.8bn.

Medco's prospects as a go-go company in the 1990s are summed up by Mr Abramowitz, who believes pharmaceutical cost-containment is still in its early days. "Drug costs in America are out of control and very few companies know how to control them. Medco is one of the very few that can."

## Budge deal boosts McAlpine

By Ian Hamilton Fazey, Northern Correspondent

five in the first half of the 1980s but had fallen back in the past five years.

Budge will also fill in a hole in Alfred McAlpine's national spread, since it is based in East Retford, Nottinghamshire, and is usually asked to bid for public works in the East Midlands and East Anglia, where Alfred McAlpine has been weak.

Alfred McAlpine, which has headquarters at Hooton, Wirral, will keep the East Retford offices going. It frequently bids for road-building work with Amec, based nearby in Sandwyche, Cheshire.

The Leeds office of Coopers & Lybrand, which kept Budge trading with 197 job losses after being appointed receiver, last night said it was close to finalising the sale of Budge's building division.

The buyer is likely to be one of Kier, Ballast Nedam, Try or Miller, all identified in undisputed trade press reports, along with Alfred McAlpine, as bidders for parts of the Budge business.

Mr Ken Lever, finance director of Alfred McAlpine, last night refused to disclose the price of the Budge contracting business, claiming commercial confidentiality relating to existing contracts.

However, it has to be less than \$2.2m, which is 5 per cent of Alfred McAlpine's net assets of \$164m, the level above which disclosure would have been compulsory under Stock Exchange rules.

## ClubMed posts 4.8% increase in turnover

By William Dawkins in Paris

CLUB Méditerranée, the French holiday village group, reported a 4.8 per cent rise in turnover to FF8.522bn (£1.49bn) in the year to last October, despite the gloom in the travel industry.

The group released its turnover figures yesterday, a month after publishing a return to profits of FF1.60m in the year under review, from a FF1.17m loss in 1991. However, Club Méditerranée's recovery appears far from complete, given that the group recorded a 4.6 per cent decline in sales to FF2.33bn in the final three months to October.

## Canadian insurer to set up bank after deregulation

By Robert Gibbons in Montreal

At December 31 1991, Manulife Financial's total assets were C\$33bn and 1991 profit was C\$209m. The insurance operations are being aggressively expanded across Canada with new products.

The company said formation of the bank is aimed at delivering a broader range of products and services to Manulife clients, including personal, consumer and commercial loans.

"We can use our banking powers to help clients achieve financial security," said Mr Thomas Di Giacomo, chairman.

Banks, insurers and trust companies can now enter into each other's business fields, with few restrictions.

This announcement is neither an offer to sell nor a solicitation of an offer to buy any of these securities. The offering is made only by the Prospectus.

### NEW ISSUES

#### \$1,000,000,000

Floating Rate Class A Credit Card Participation Certificates, Series 1992-1

Expected Final Payment Date January 15, 1995

#### \$78,200,000

5.65% Class B Credit Card Participation Certificates, Series 1992-1

Expected Final Payment Date March 15, 1995

### CHOICE Credit Card Master Trust I

Citibank (Maryland), National Association Seller

Citibank (South Dakota), N.A. Servicer

The Class A Certificates and the Class B Certificates evidence undivided interests in certain assets of CHOICE Credit Card Master Trust I created by Citibank (Maryland), National Association as seller.

The Certificates represent beneficial interests in the Trust only and do not represent interests in or obligations of Citibank (Maryland), National Association, Citicorp or any affiliate thereof. Neither the Certificates nor the underlying accounts or receivables are insured or guaranteed by the Federal Deposit Insurance Corporation or any other governmental agency or instrumentality. Citibank (Maryland), National Association, and Citibank (South Dakota), N.A. are subsidiaries of Citicorp.

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NationsBanc Capital Markets, Inc.

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Investment banking Inc.

Underwriters of the Class B Certificates

J.P. Morgan Securities Inc.

Citibank

Lehman Brothers

Salomon Brothers Inc.

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December 22, 1992

Citibank, N.A. will act as Registrar and Paying Agent for the Certificates.

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New Issues / December 22, 1992

#### \$1,000,000,000

Floating Rate Class A Credit Card Participation Certificates, Series 1992-2

Expected Final Payment Date January 15, 1998

#### \$102,000,000

7.20% Class B Credit Card Participation Certificates, Series 1992-2

Expected Final Payment Date March 15, 1998

### CHOICE Credit Card Master Trust I

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## INTERNATIONAL COMPANIES AND FINANCE

**Citicorp to sell Quotron businesses**

By Alan Friedman

**CITICORP**, the largest US commercial bank, said yesterday that it had agreed to sell two businesses in its Quotron financial information services division.

Financial terms were not disclosed, but the transaction is expected to be completed in the next eight weeks.

The value of the deal is believed to amount to less than \$30m.

The buyer of Quotron's international equities and securities industry software businesses is Automatic Data Processing (ADP), which has also signed a perpetual licensing agreement to use the Quotron trading support system software.

ADP, which has about \$2bn of annual revenues, is one of the largest independent computing services firms in the US.

**Blockbuster chief resigns**By Alan Friedman  
In New York

**BLOCKBUSTER**, the US video rental chain which owns the Cityvision group in the UK, yesterday said Mr Joseph Bacsko had resigned as president and chief operating officer of the company.

Mr Bacsko will be replaced as president by Mr Steven Barrard, vice-chairman.

The resignation of Mr Bacsko - who had been with

the company since January 1991 - was described as part of a reorganisation that follows a series of acquisitions.

Separate divisions have been created, including domestic home video, international home video, domestic music retailing, international music retailing and new technology ventures.

Mr Wayne Huizenga, chairman, said the company's recent acquisition of music store chains and its new joint-

venture in music retailing with Mr Richard Branson's Virgin group would lead to new opportunities.

He said Blockbuster and Mr Bacsko agreed on the president's resignation plan and added that Blockbuster would invest in a new retailing venture planned by Mr Bacsko.

Blockbuster's results for the third quarter of 1992 showed a 50.9 per cent rise in after-tax earnings, to \$41.3m. Sales rose 24 per cent to \$283.7m.

**Northwest cuts payroll by 1,000**By Patrick Harrington  
in New York

**NORTHWEST** Airlines, the fourth-largest US carrier, is to cut more than 1,000 jobs in the company's latest attempt to put its finances in order.

Blaming the "brutal economic environment of the US airline industry", Northwest said yesterday that lay-off notices had been sent to 780

flight attendants, 175 full and part-time ground service employees and 88 reservation sales agents across the US.

According to the company, the job cuts were being made on a straight seniority basis,

and would not affect on-board service or flight staffing levels. Northwest employs about 46,000 people.

Mr Hector Adler, a Northwest vice-president, said

requirements for flight attendants had fallen in the wake of recent reductions in flight schedules, and the replacement of larger widebody aircraft with smaller aircraft on some routes.

Yesterday's announcement comes less than a month after Northwest was forced to cancel orders for 74 new aircraft worth \$3.5bn as part of a refinancing package.

**Puerto Rican telecoms sale approved by US**

By Canute James in Kingston

**THE US Federal Communications Commission has approved the sale of a majority holding in Puerto Rico's long-distance telephone company to Telefónica de España, 10 months after the island's government said it had concluded the deal.**

The sale of 80 per cent of Puerto Rico's government-owned Telefónica Larga Dis-

tancia for \$141.6m needed FCC approval because it breached regulations prohibiting foreign companies from owning more than 40 per cent of any US telephone company. Puerto Rico is a Caribbean possession of the US and is subject to federal regulations.

The FCC reported that its approval of the sale to the Spanish company was based on the Puerto Rican administration's failure to obtain reasonable offers from US companies,

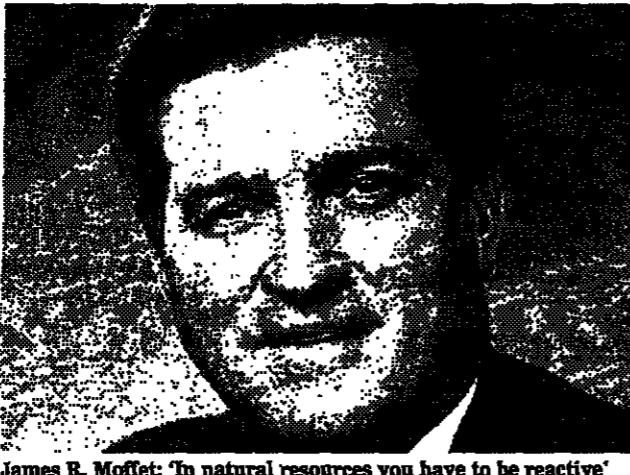
and because the privatisation of the carrier promised a more competitive service. The island's government is retaining a 20 per cent stake.

Announcing the sale 10 months ago, Telefónica de España said it would invest another \$50m in the Puerto Rican venture to upgrade its operations in the Americas.

The purchase represents Telefónica de España's second

**Double find leads to about-turn**

Kenneth Gooding charts the transformation of Freeport McMoRan



James R. Moffet: 'In natural resources you have to be reactive'

may be in the rest of the mountainside there [in Indonesia]. It's like the first big discovery in the North Sea or the first big discovery in the Gulf of Mexico."

It was in the Gulf of Mexico, on the doorstep of Freeport's headquarters in New Orleans, that Freeport made its other important find - Main Pass, the first sulphur deposit discovered in 25 years and the largest in North America. Even at today's depressed prices, sulphur is eight times more valuable than oil, and Mr Moffett is confident that one day it will be worth much more.

It took two years to bring Main Pass into production in 1992. As a bonus, the sulphur is below a layer of oil (albeit a high-sulphur crude, which is not highly-valued) and Main Pass has become one of the biggest oil producers in the Gulf of Mexico.

Freeport's jubilation about the success of its exploration efforts was muted by the realisation that it would cost at least \$10m to develop the discoveries to a point where they would generate cash flow and profit.

Mr Moffett points out: "In a natural resource business you have to be reactive. We had to change our strategy. We had to sell assets if we wanted to avoid our debt going over \$3bn. Those discoveries don't do anything for your cashflow until you've spent the money to get them into production. So we sold \$3bn worth of assets."

This was a reversal of the policy the group had followed from 1981, when it was formed via the merger of Freeport Minerals with McMoRan Oil and Gas. Until 1988, when it made its two huge discoveries in the

space of six months, Freeport was in a race against time to find acquisitions to provide it with \$100m of annual cashflow about to disappear at the end of the 1980s, when its two 30-year-old sulphur mines were expected to be depleted.

A five-year acquisition spree doubled Freeport's oil and gas reserves, more than doubled its agricultural minerals business and added the second-largest US producer of geothermal energy to its portfolio.

Freeport also spun off parts of some subsidiaries and had them traded separately on the New York Stock Exchange so the outside world would have a clearer perception of the true value of previously "hidden" assets.

Today, Freeport owns only 74 per cent of Freeport-McMoRan Copper and Gold, and only 51.3 per cent of Freeport-McMoRan Resource Partners, which in turn owns 58.3 per cent of Main Pass and is the operator.

Mr Moffett explains: "Our exploration-acquisition strategy in the early 1980s came about because we did not want to bet the company on finding big reserves. If someone had told me in 1982 that in 1988 we would find Main Pass and Grassberg [the new Indonesian copper-gold deposit], I would not have bought those companies. So we bought geothermal and Canadian oil and gas, both with 30-year cash flows. We couldn't bet that we would beat the system. We needed cash flow to replace those two sulphur mines which were going out of business."

Since the two discoveries, Freeport has sold the geothermal and Canadian oil and gas businesses, and its US oil and gas businesses, to a point where they would generate cash flow and profit.

## INTERNATIONAL TAXATION

The FT proposes to publish this survey on February 18 1993.

Should you be interested in acquiring more information about this survey or wish to advertise in this feature, please contact: Sara Mason

Tel: 071-873 3349  
Fax: 071-873 3064

FT SURVEYS

All of these Securities having been sold, this announcement appears as a matter of record only.

December, 1992

**3,000,000 Shares****BE Aerospace, Inc.****Common Stock****600,000 Shares**

PaineWebber International

Cazenove &amp; Co.

Lazard Brothers &amp; Co., Limited

UBS Phillips &amp; Drew Securities Limited

This tranche was offered outside the United States and Canada.

**2,400,000 Shares**

PaineWebber Incorporated

Bear, Stearns &amp; Co. Inc.

Dillon, Read &amp; Co. Inc. A.G. Edwards &amp; Sons, Inc.

Merrill Lynch &amp; Co.

Hambrecht &amp; Quist Incorporated

Oppenheimer &amp; Co., Inc. Wertheim Schroder &amp; Co. Incorporated

Morgan Stanley &amp; Co. Incorporated

Ladenburg, Thalmann &amp; Co. Incorporated

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This tranche was offered in the United States.

All of these Securities having been sold, this announcement appears as a matter of record only.

December, 1992

**3,000,000 Shares****United Waste Systems, Inc.****Common Stock****600,000 Shares**

PaineWebber International

Alex. Brown &amp; Sons International

Nomura International plc

Paribas Capital Markets

J. Henry Schroder Wagg &amp; Co. Limited

Swiss Bank Corporation

This tranche was offered outside the United States and Canada.

**2,400,000 Shares**

PaineWebber Incorporated

Alex. Brown &amp; Sons Incorporated

A.G. Edwards &amp; Sons, Inc.

Kidder, Peabody &amp; Co. Incorporated

Morgan Stanley &amp; Co. Incorporated

Nomura Securities International, Inc.

Oppenheimer &amp; Co., Inc.

Prudential Securities Incorporated

Robertson, Stephens &amp; Company

Smith Barney, Harris Upham &amp; Co. Incorporated

Wertheim Schroder &amp; Co. Incorporated

Dean Witter Reynolds Inc.

Advest, Inc.

First of Michigan Corporation

Janney Montgomery Scott Inc.

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The Ohio Company

Securities Brokerage Parker/Hunter Incorporated

Pennsylvania Merchant Group Ltd

Scott &amp; Stringfellow Investment Corp.

This tranche was offered in the United States.

## INTERNATIONAL COMPANIES AND FINANCE

**Daewoo to give units greater autonomy**

By John Burton in Seoul

**DAEWOO**, South Korea's fourth-largest conglomerate, plans to promote management autonomy among its subsidiaries in the first step toward the group's eventual dissolution, according to Mr Kim Woo-choong, the Daewoo chairman.

South Korea's big conglomerates, or chaebol, have been criticised for becoming unwieldy and cumbersome due to their size and range of business operations.

The government has tried to impose credit restrictions on the chaebol to force them to streamline activities and improve competitiveness.

Although the chaebol have not reduced operations, they are promoting greater decentralised management in what is regarded as a preliminary step to the eventual break-up of these groups over the next few decades.

Mr Kim, who founded Daewoo in 1967, said he would begin to give full managerial independence to profitable subsidiaries this year, detaching them from group control.

Mr Kim may have made his decision in response to criticism among some senior executives that the group had grown too big for the Daewoo chairman to retain close management control over the conglomerate.

Mr Kim said management independence would not be given to Daewoo's main shipbuilding and heavy machinery units until they are merged by the end of 1994.

The government agreed in 1988 to provide rescue loans to debt-ridden Daewoo Shipbuilding, an unlisted subsidiary, on condition it would later merge with listed Daewoo Heavy Industries to improve the group's financial stability and rationalise operations.

Officials originally ordered that the merger should be completed by the end of 1992, but agreed last month to delay it for another two years.

**Exposed Japanese regional banks lean on the centre**

Ambition led some out-of-town institutions to take on customers others rejected, writes Robert Thomson

**H**YOGO Bank has been typical of Japan's regional banks, lending to local companies based in the western prefecture of Hyogo and taking care of their business in Tokyo.

This has been a cosy relationship, secured by cross-shareholdings and a deep sense of local loyalty - Hyogo companies would naturally turn to Hyogo Bank.

However, once-conservative regional banks developed ambitions far beyond their local boundaries during the late 1980s bubble. They and their affiliates were big lenders to Tokyo and Osaka property developers, and ventured abroad, providing funds to companies ranging from Olympia & York to the CPA group, the aircraft leasing company, which borrowed from at least 16 Japanese regional banks.

The risks of this rapid expansion, particularly the exposure to the domestic stock and property markets, are increasingly obvious. Hyogo Bank, whose deposits fell 16.5 per cent in the first half and whose short-term deposits have fallen by an estimated 50 per cent over the past year, is not receiving intensive care from three large banks - Sumitomo Bank, Long-Term Credit Bank of Japan, and Industrial Bank of Japan.

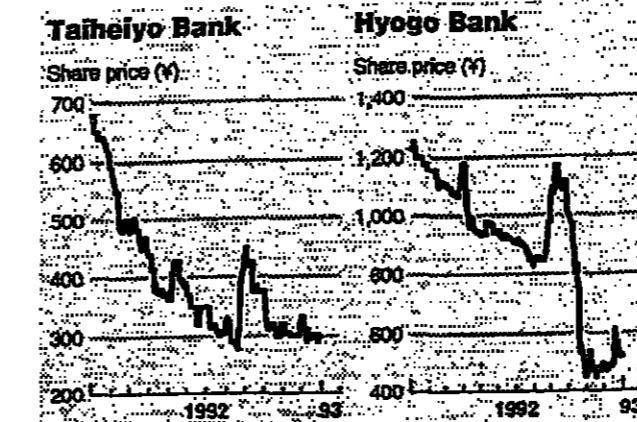
It is unclear exactly how many other regional banks are receiving or in need of assistance, but a Bank of Japan official confirmed that extra loans were being provided to troubled banks. One sign of the problems is that provisions or write-offs of non-performing loans by 13 regional banks around Tokyo rose 3.4 times during the half to the end of September, according

to the district financial bureau.

This ever-increasing burden arises from the ambition of some out-of-town institutions to compete with the big city banks. This has left the regional institutions, or their affiliates, with customers these larger institutions rejected. As a result, regional banks were prominent lenders to bankrupts, ranging from Nanatomi, stock and property speculator with debts of Y300bn, to Ms Nui Onoue, the "bubble lady" of Osaka, who had investments of Y900bn at the height of her seance-inspired onslaught on the stock market.

Regional bank officials hope that the new loan and land collateral purchase agency to be established by the banking industry this month will relieve the burden. The Regional Banks' Association says the banks will not need public assistance: "We don't think there will be a serious crisis among regional banks. We think the problem can be solved."

**O**ne solution is to encourage mergers. The Finance Ministry recently approved a merger between two regional banks in the north-east, Ugo Bank and Akita Akebono Bank, which had reported a 98 per cent fall in pre-tax profit last year fol-



lowing huge appraisal losses on securities holdings.

The Finance Ministry says there are too many regional banks, 130 in all, 64 first-tier and 66 second-tier, and that a streamlining is necessary. Mr Tsutomu Hata, the former finance minister, had encouraged smaller banks to look for partners, warning that financial deregulation would put them under extra competitive pressure.

Meanwhile, regional banks have become a popular theme for financial industry specialists at foreign securities houses. Analysts are attempting to highlight the most vulnerable institutions, while recommending those institutions which remained conservative during the bubble era and have

better profit prospects than their big city cousins.

The bigger regional banks tend to be based in areas which experienced strong growth, without reaching the speculative heights of Tokyo or Osaka. There are concerns that some of these regional cities are only now beginning to experience the burst of the bubble, but those banks which did not stray far from the traditional client list generally appear to have strong balance sheets.

An important test is the level of unrealised gains on the banks' securities holdings. Mr Paul Heaton, financial specialist at Smith New Court Japan, estimates that about 11 of the first-tier regional banks will still have unrealised gains on

**BHP sells further stake in Beswick**

By Kevin Brown in Sydney

**BROKEN** Hill Proprietary, the Australian resources group, yesterday announced a further reduction in its involvement in Beswick, a stockholding company set up as part of its defence against a hostile takeover attempt by the late Mr Robert Holmes à Court.

BHP said it had sold Beswick class A redeemable preference shares with a face value of A\$300m (US\$206.8m) to the government-controlled Commonwealth Bank, bringing the group a step closer to achieving its intention of selling its holding of Beswick preference shares.

The deal follows the sale of class A preference shares with a face value of A\$400m to Westpac Banking Corporation last year. It leaves BHP with Beswick class A preference shares with a face value of A\$290m.

BHP said the sale was on similar terms to the Westpac deal. The group is believed to have sold both tranches of shares at a premium to the face value. BHP has said it hopes to dispose of its A class shares by the end of May.

Beswick, which holds 32.6m BHP shares, equivalent to 20 per cent of the company, was set up in 1988 to hold BHP shares obtained by Elders IXL, now Foster's Brewing Group, during Mr Holmes à Court's takeover bid.

A second stockholding company, known as International Brewing Group, was set up to hold shares in Elders acquired by BHP as part of a deal with Mr John Elliott, then Elders' chairman and chief executive.

Foster's remains a shareholder in Beswick, together with ANZ trustees. In addition to its A class shares, BHP retains ordinary shares valued at A\$73m, and non-voting convertible preference shares valued at A\$500m.

BHP shares rose 32 cents to A\$13.60 after the share sale was announced on the Australian Stock Exchange.

**Toyota's Pakistan trials near**

By Farhan Bokhari in Karachi

**PAKISTAN'S** first Toyota car assembly plant begins trial production in February and commercial production in May.

The plant is being set up by Indus Motor, a joint venture between Toyota and Karachi-based Habib Group, at a cost of Rs2bn (\$78.3m) and will have a capacity to produce 20,000 vehicles annually.

Indus Motors has lobbied the government to discourage the import of used cars and allow tax incentives to Pakistanis living abroad to buy vehicles produced in the country.

might be: for 1992, the government estimates about 3,000 cars of all makes with 1.3-litre engines were imported, as well as 10,000 used cars, of which almost 90 per cent were older Corolla models.

Mr Farhad Zulfikar, Indus Motors' chief executive, said the car's selling price had not been set, but added: "It should be much lower than any import vehicle in its range."

The foreign carmakers hope to take advantage of Pakistan's growing consumer market and export to Afghanistan and the newly-independent central Asian Islamic countries.

**Kepell unit to invest in China holiday resort**By Kieran Cooke  
In Kuala Lumpur

**STRAITS** Steamship Land, part of the diversified Singapore-based Keppel conglomerate, has agreed with the local authorities in China's Yunnan province to develop a large holiday and golf resort.

Stratis is to invest an initial US\$10m in the project, and is committing \$40m for a later stage. Temasek Holdings, the Singapore government's investment holding company, will also take up a stake.

Mr Mohi Mistri, managing

**Saudi American Bank may double share capital**

**SHAREHOLDERS** of Saudi American Bank (Samba), the biggest joint-venture bank in Saudi Arabia, are to meet today to decide on plans to double the bank's share capital to SR1.2bn (\$320m), Reuter reports.

Mr Zakaria al-Kabbaa,

general manager, said the extraordinary meeting would review

plans for a one-for-one bonus issue, paying for it by transferring SR600m from its reserves.

At the end of 1991, the bank's

statutory and general reserves stood at SR2.4bn.

Mr Mohi Mistri, managing

director, said last month that Clibank, part of Citicorp in the US which holds 30 per cent of Samba's equity, would maintain its long-term partner.

A year ago, Clibank sold 10 per cent of the bank's shares to two Saudi national social welfare agencies for an undisclosed amount.

• United Gulf Industries (UGIC), a Bahrain-based conglominate, is to offer 23m new shares later this week to raise its paid-up capital to BD40m (\$10.6m), Reuter reports from Manama.

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Interest Rate 4.2625% p.a.

Interest Period December 31, 92  
March 31, 93

Interest Amount due on  
March 31, 1993 per

USD 1,000,000 USD 10,656.25

Interest Rate 7.08%

Interest Period 31st December 1992  
29th January 1993

Interest Amount due  
29th January 1993 per

USD 1,000,000 USD 12,125.13

Interest Rate 7.08%

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29th January 1993

Interest Amount due  
29th January 1993 per

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Interest Amount due  
29th January 1993 per

USD 1,000,000 USD 12,125.13

Interest Rate 7.08%

## INTERNATIONAL CAPITAL MARKETS

## Ontario set to lead in Canadian borrowing

By Brian Bollen

THE Province of Ontario looks set to be the first major Canadian borrower of the year, writes Brian Bollen.

It plans this month to launch its third global US dollar bond issue, through Goldman Sachs and Salomon Brothers, to complete its borrowing programme for the financial year ending March 31 and pre-funding part of next year's. The maturity is likely to be between seven and 10 years, and the amount around \$2bn, says Salomon Brothers.

The World Bank plans to launch its 30-year US dollar global bond towards the end of this week. The bank will be looking to raise \$1bn to \$1.5bn over 30 years with an issue which will be non-callable and stripable, allowing banks to detach the coupons on the bonds and sell them separately.

## INTERNATIONAL BONDS

Finland's new DM2bn seven-year bond issue, lead-managed by Dresdner Bank, will be priced today at 50 to 55 basis points over German government bonds. This compares with a spread of 68 basis points on Finland's most recent D-Mark bond, a DM1bn five-year exercise last October.

Mr Veikko Kantola, Finland's director of finance, says that the lower indicated spread for a slightly longer maturity reflects an improvement in Finland's perceived creditworthiness as the recession bottoms out, economic news

becomes more positive and Finland prepares for negotiations to start on its application to join the EEC.

Bankers say that Finland is benefiting more from a lack of supply of higher yielding bonds in the seven-year range, and that the indicated pricing looks on the demanding side.

Coupled with the SF500m bond issue launched in mid-December, this marks a solid foundation for Finland's foreign borrowing this year. The indications now are that the country will be looking to borrow \$7bn to \$8bn externally, as government borrowing climbs to around 40 per cent of GDP, compared with 20 per cent a year ago.

Finland will concentrate on borrowing in the main European currencies, supported by borrowings in dollars and yen, some of which could be swapped to keep their combined share of the country's foreign currency borrowings at around a quarter of the total.

The other D-Mark issue, Deutsche Bank's DM1bn 10-

year issue for itself, was very well received, thanks to the name, said bankers.

Banks are reporting continuing demand for US dollar collateral floating rate notes, as continental European investors, who are bullish on the dollar, seek to reduce interest rate exposure. UBS Phillips & Drew reported demand across Europe for its Republic of Austria \$200m 10-year issue with a five per cent minimum coupon and 8% per cent maximum. Austria has an existing issue

on the same terms, which is currently trading over par, says UBS.

Austria's new issue went well and slightly overshadowed the other three launched yesterday. Credit Local de France's \$150m 10-year issue through Goldman Sachs International was said to be selling slowly but surely.

Swedish Export Credit reopened an issue due in November 2002, with a further \$50m tranche through Morgan Stanley International, while Helaba

(Landesbank Hessen-Thüringen Girozentrale) is raising \$100m on a subordinated basis over 10 years through Kidder Peabody.

The coupon will be set at 1% per cent below six-month Libor, with a minimum of 5 per cent and a maximum of 9% per cent.

The Council of Europe is raising a further \$100m through a re-opening of an existing fixed-rate issue due in October 1999, to meet professional demand.

## Brisk beginning to year with Finnish issue

By Brian Bollen

A CROSS-BORDER share trading system that had sought to pioneer international screen-based dealing in Europe has ceased to operate, sounding a warning to other planned ventures which aim to service Europe's equity markets in the coming months.

Nordex, launched two years ago to trade Scandinavian and, later, Dutch shares, ceased to operate as a market just before Christmas. It had acted as an anonymous screen-based dealing service, capturing trade that flowed between the home markets of the companies whose shares were traded and the active international share market in London.

At its peak, Nordex only managed to capture around 2 per cent of the international market in these shares, said Mr Clive Archer, managing director of Transvik, which owned Nordex. He blamed lower volumes in Scandinavian stocks and high Scandinavian settlement charges, which put at around £50 a trade.

Nordex also suffered from the extra costs associated with using Citicorp as central guarantor to the system.

Besides the cost of paying the bank for providing the guarantee, Citicorp acted as a counterparty to all transactions, effectively doubling the number of trades that needed

to be settled and doubling settlement costs. Nordex had also antagonised some of its broker-dealer users when it began to offer the service direct to their institutional customers, said Mr Archer.

The closure comes after a difficult period for Scandinavian markets generally, and an attempt by Sweden to recapture turnover in Swedish shares by dropping its turnover tax. The London Stock Exchange said that, while the volume of Scandinavian shares traded on its Seqa International market had not declined, it has lost two Scandinavian market-makers in the past year, reducing the number to eight.

Nordex's departure comes as other providers are preparing to target the secondary equity markets in Europe. Among them is Tradepoint, a venture which plans to use trading technology developed by the Vancouver Stock Exchange to break into the European market. Mr Peter Bennett, chief executive, said yesterday that Nordex's failure did not spell problems for Tradepoint, which would target London-based share trading and had already sorted out technological and regulatory issues ahead of its launch which took Nordex two years to resolve.

Tradepoint was officially given a listing in Vancouver at the end of last year.

## Old neuroses over the ERM mar restart of trading

By Richard Waters in London and Patrick Harverson in New York

EUROPEAN government bond prices dipped in early trading yesterday before bouncing back later in the day as the markets continued to display some of the neuroses that had infected them at the end of 1992: fears that the French franc would be forced to devolve, dealing a further blow to the exchange rate mechanism, and that hefty borrowing in some quarters would force yields higher.

Longer-dated UK government bonds opened slightly down from their close at the end of the old year, but

promptly slipped as much as half a point in thin trade. Profit-taking was blamed for the slide, though the low level of trading suggested no big investment institutions were active in the market.

Shorter-dated paper held steady during the day, leading to a steepening of the sterling yield curve and reversing the flattening that had taken place at the end of 1992. Traders warned against seeing the movement as a signal of further rises in long gilt yields in the short term – though most expect such a movement later this year, once the scale of the next financial year's Public Sector Borrowing Requirement becomes clearer and the fund-

ing of the 1992/93 deficit begins in earnest.

■ THE German government bond market shook off the resignation of economics minister Mr Jürgen Möllmann with

## GOVERNMENT BONDS

barely a flicker. More important in determining the direction of bond prices will be the public sector wage negotiations which begin on Friday, said Mr Richard Grey, economist at UBS Phillips & Drew.

The Bundesbank switched back to a variable rate for its latest repurchase agreement operation, after the series of fixed-rate repos at the end of last year. Economists warned against reading this as a sign that German interest rates are set to fall, though the repo rate, when it is announced today, was expected to remain steady at around 3.75 per cent.

Similarly, there are few expectations of any relaxation when the Bundesbank posted big gains at the

council meets on Thursday.

■ PRESSURE on the French franc built up yesterday as the anticipated new year attack on the currency began in earnest. At its latest repurchase agreement auction, the Bank of France drained FF4.25bn from the markets, indicating an intention to keep conditions tight, though the key intervention rate stayed unchanged at 9.1 per cent, with the 5-10 day repo rate at 10 per cent.

These rates are well below money market rates, though, with 3-month money yesterday trading at around 12.5 per cent, prompting suggestions that the Bank of France will not be able to hold official rates low for much longer. Shorter-dated paper lost ground, with the yield on the 7.5 per cent bonds due April 1995 rising from 8.01 per cent to 8.06 per cent during the day, though longer-dated bonds held generally steady.

■ AIDED by a stronger dollar, US Treasury securities posted big gains at the

long end of the maturity spectrum yesterday morning.

By midday the benchmark 30-year government bond was up 1% at 103%, yielding 7.346 per cent. At the short end of the market, the two-year note was only slightly firmer, up 1% at 100%, to yield 4.508 per cent. Trading was busy.

Overseas investors continued to buy Treasury bonds, lured by the strength of the US currency. This buying, combined with short covering by dealers in New York, pushed up the prices of longer-dated securities sharply.

## Equity issues in Canada raised C\$13bn last year

By Robert Gibbons in Montreal

and other resource sectors were also busy.

Privatisation accounted for one large financing, a C\$850m issue of Nova Scotia Power shares.

For the first nine months, new issues totalled C\$6.1bn against C\$8.7bn a year earlier. The Investment Dealers Association of Canada said underwriting revenues ran higher for brokers and the large investment bankers. RBC Dominion Securities led the field in underwriting.

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner	
REPUBLIC OF AUSTRIA(a)	200	(a)	100	Jan 2003	50/250p	UBS P/LD Secs,	
CREDIT LOCAL DE FRANCE(b)	150	(b)	99.55	Feb 2003	50/250p	Goldman Sachs Int'l	
SWEDISH EXPORT CREDIT(c)	50	(c)	99.85	Nov 2002	50/250p	Morgan Stanley Int'l	
COUNCIL OF EUROPE(d)	100	8.125	97.29	Oct 1999	30/150p	Daiwa/MSB/UBS P&D	
HESSE(e)	100	(e)	99.5	Jan 2003	50/250p	Kidder, Peabody Int'l	
D-MARKS(f)	Ibn	7.5	102.5	Feb 2003	2 1/2-1 1/2%	Deutsche Bank	
AUSTRALIAN DOLLARS(g)	Australian Ind./Dev.Corp.	100	9.25	100.05	Feb 2003	2 1/2-1 1/2%	Hambros Bank
SWISS EXPORT CREDIT(h)	200	5.75	102	Feb 2003	-	Swiss Bank Corp.	

Final terms are non-callable unless stated. (a) Floating rate note. (b) Coupon pays 250p below 6-month Libor. Minimum coupon 5%. (c) Coupon pays 12.5p below 6-month Libor. Minimum coupon 5%. (d) 10% coupon. (e) 12.5p above 6-month Libor. Minimum coupon 5%. (f) 10% coupon. (g) 12.5p above 6-month Libor. Minimum coupon 5%. (h) 12.5p above 6-month Libor. Minimum coupon 5%.

## BENCHMARK GOVERNMENT BONDS

Country	Coupon %	Red Date	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.000	10/02	106.655	-0.274	8.86	8.82	8.84
BELGIUM	8.750	06/02	105.900	-	7.84	7.84	8.02
CANADA	8.500	04/02	103.700	+0.250	7.92	7.83	8.00
DENMARK	9.000	11/02	98.850	-0.420	9.02	9.05	9.05
FRANCE STAN	8.500	03/97	101.578	-0.001	8.02	8.02	8.12
GERMANY	8.000	11/02	102.650	-0.100	8.09	8.09	8.25
ITALY	12.000	07/02	105.1900	+0.100	7.23	7.23	7.40
JAPAN No 119	4.800	06/99	101.7052	+0.227	4.46	4.51	4.45
JAPAN No 145	5.500	03/02	106.2883	-0.007	4.53	4.55	4.80
NETHERLANDS	8.250	06/02	106.8400	+0.810	7.22	7.26	7.50
SPAIN	10.300	05/02	87.3500	-0.700	12.68	12.43	12.71
UK GILTS	10.000	11/02	102.02	-0.432	7.25	7.21	7.29
US GILTS	9.750	06/02	105.1052	-0.155	8.29	8.30	8.38
US TREASURY	6.375	08/02	98.65	+1.152	6.64	6.66	6.90
	7.825	11/02	103.04	+1.522	7.56	7.57	7.54
ECU (French Govt)	8.500	03/02	99.4250	+0.270	8.59	8.63	8.63

London closing, \* denotes New York morning session. Yields: Local market standard annual yield (including withholding tax). 12.5p cent payable by non-residents.

Prices: UK in 32nds, others in decimal.

Technicol Data/ATLAS Price Sources

## MARKET STATISTICS

RISES AND FALLS YESTERDAY		LONDON RECENT ISSUES		LIFFE EQUITY OPTIONS	
Rises		Falls		Same	
British Funds	1	12	0	0	0</td

## COMPANY NEWS: UK

# Evode omits profit forecast

By Roland Rudd

**EVODE**, the chemical and plastics group fighting a hostile £94.3m bid from Wassall, yesterday omitted a profits forecast with its final defence document.

Mr Andrew Simon, Evode's chairman, said it was not practical to publish a profits forecast after only three months of trading since its financial year ended on October 3.

Evode's document, which contained its balance sheet for 1992, rebutted many of Wassall's earlier comments, accusing the mini-conglomerate of an "ill-informed and over-simplified attack" on the company.

Mr Chris Miller, Wassall chairman, said he was "amazed" that Evode declined to publish a profits forecast or give details of its current trading performance.

"The absence of any comment on current trading, let alone a profit or dividend forecast, will suggest to Evode



Andrew Simon: an ill-informed and over-simplified attack

shareholders that its board lacks confidence in its ability to deliver satisfactory results in the future."

Evode recently produced a 40 per cent increase in pre-tax profits, from £7.3m to £10.2m, for the 53 weeks to October 3. Its shares yesterday firmed 1p

to close at 103p, while Wassall's shares were unchanged at 217p.

Wassall may increase its 80p a share offer today. However, Mr Miller warned that he was not willing to overpay. "We have already raised more than 250m from the first half of our

rights issue and, if necessary, we will be in a very good position to look for other acquisitions."

Evode's document seeks to reassure shareholders that it has only been in breach of interest covenants relating to the £43m (£28m) unlisted US redeemable shares. Shareholders have waived their rights, from the breach of covenant, to appoint directors to Evode's board.

The group said it was only close to breaching another covenant because of the change in accounting rules which forced it to restate reserves.

It said it was confident of gaining the support of the two US preference shareholders, US West and GE Capital, to change the covenants.

For the first time in two years Mr Simon and his chief executive, Mr David Winterbottom, enjoyed pay increases. Mr Simon's pay rose to £127,487 (£124,019) and Mr Winterbottom's to £141,114 (£136,304).

## TSW and UK Safety delay talks until March

By Raymond Snoddy

TELEVISION South West, the former ITV company, will in March re-open talks about a reverse takeover with UK Safety Group, the Bristol-based specialist shoe manufacturer.

TSW, shares in which were suspended at 28p yesterday, and UK Safety decided that a full set of 1992 accounts would be needed for detailed negotiations to get under way.

The group, replaced as the ITV broadcaster for the west of England by Westcountry on January 1, expects to complete its final set of trading accounts by the end of February.

A reverse takeover of UK Safety to give the shoe manufacturer a Stock Exchange listing is the most likely future for TSW, although a liquidation has not been ruled out.

An auction of remaining equipment will be held in April and attempts will be made to sell the Plymouth headquarters site. Because of the depressed state of the property market short-term leases are more likely.

TSW's assets include a tiny, but valuable stake in Astra, the Luxembourg-based satellite system.

### Glaxo's Zofran tablets approved

By Daniel Green

THE US Food and Drug Administration has approved the tablet version of Zofran, an anti-nausea drug that has become one of Glaxo's best sellers less than three years after its launch.

Glaxo shares rose 6p to 789p on the news yesterday.

The drug's sales in the year to June 1992 were \$259m, including sales in the US of the injectable version, approved by the FDA two years ago.

Analysts estimate total Zofran sales this year to rise to almost £400m.

# Wimpey to sell Liverpool shopping site for £20m

By Andrew Bolger

GEORGE WIMPEY, the construction group, has conditionally agreed to sell its shopping development site at Clayton Square, Liverpool, for £20m.

The group said the sale would lead to a provision of £1m which would be taken through the profit and loss account of its annual results for 1992, due in March.

However, it said the disposal would have a minimal impact on the balance sheet, as the Clayton Square development had already been written down in the 1991 accounts, which

included a write-down of £27.8m in the value of the group's investment properties.

Wimpey repeated its warning, given at the time of its interim results in September, that a year-end evaluation of its land bank and commercial activities was "expected to result in substantial further provisions."

Analysts now expect these provisions to exceed £100m, leading to pre-tax losses of about £120m, compared with £65.1m losses last time. Wimpey's shares closed 1p higher at 115p.

The sale means that Wimpey has raised more than £300m

since it announced a planned £400m disposal programme to reduce gearing in 1991.

Year-end debt is put at less than £180m, which on estimated shareholders' funds of £500m gives gearing of about 35 per cent.

Wimpey halved its interim dividend to 2p, and is still expected to halve its final payment to 3.25p.

In November, Sir Clifford Chetwood, who has just retired and been replaced as chairman of Wimpey by Sir John Quinton, forecast that the recession could last until 1995.

See Lex

## ECC selling Haul-Waste to South West Water

By Peter Pearce

IN THE latest move in its strategy to sell non-core businesses, English China Clays, the world's largest producer of china clay, is selling Haul-Waste, its waste disposal operations, to South West Water for a total £27.5m.

The initial consideration is £25m cash, payable on completion, expected in early February. Mr Peter Elliott, company secretary, said that the payment of part or all of the balance would be triggered by the further availability of landfill sites.

ECC announced in August that it intended to sell Haul-Waste, a waste management company which operates landfill sites and collects and disposes of dry and liquid wastes in the south-west of England.

## Maddox sells distribution businesses

By Roland Rudd

Maddox Group has agreed to sell off its two electrical wire and cable distribution subsidiaries for £28.6m (£19.1m).

Cables & Flexibles and Seacoast Electric Company are to be sold via a US-based management buy-out. The disposals underline its decision to concentrate on the core computer maintenance business.

Maddox will have the option to convert a loan note which will form part of the consideration into a 49 per cent equity interest in Lantek Electronics, the main buy-out vehicle, in three years' time.

C&F made a pre-tax loss of £277,000 in the five months to September 30 1991 while Seacoast made \$893,000 profits in the nine months to that date.

## FT-SE Actuaries Indices seminar

SOME PLACES remain closed by the new indices with a panel of experts.

Speakers will cover:

• Design features of the UK Series

• Variations in performance of the new indices

• The choice of benchmarks

• Trading fund managers, plan sponsors and fund directors

• Trading the indices using baskets and derivatives

The seminar will be held at the Institute of Actuaries, Staple Inn Hall, High Holborn, London WC1. It will start at 3.30pm and finish around 6.30pm.

The seminar is free of charge, but prior notice of attendance is required. To reserve a place, contact Jane Butler on 071-342 0106 or by fax on 071-405 3482.

## Bowater buys rest of MiTek

By Matthew Curtin

**BOWATER**, the packaging, printing and building materials group, has, through Rexham, its US subsidiary, paid \$56m (£36m) for the remaining 44 per cent stake in MiTek, the builder's hardware supplier.

Mr Michael Hartnett, finance director, said Bowater always intended to take over the Missouri-based company after it bought a 49 per cent interest in 1987 and another 7 per cent in

1989. The group decided to exercise its call option on the remaining equity when it expired in December.

Mr Hartnett said MiTek was the leading North American supplier of metal connector plates, used in timber construction, and complemented Bowater's activities in the construction industry.

Operating profit was estimated at \$14.5m on turnover of \$127m in the year to end-December, and its net assets of

\$45m included \$20m cash. MiTek has not been consolidated in Bowater's results because it controlled only 49 per cent of the voting rights.

Bowater reported an increase in pre-tax profits from \$82.5m to \$84.4m in the half-year to June 1992, with market forecasts that at year-end profits would improve from \$133m to between \$145m and \$150m. A fifth of sales, worth £1.27bn in 1991, is derived from North and South American operations.

## Sun Alliance cuts bonuses

By John Authers

**SUN ALLIANCE**, the composite insurer, yesterday announced cuts in the bonuses it pays on with-profits life insurance contracts.

Payouts on 10-year endowments, which Sun Alliance expects to account for a large proportion of its business following heavy sales of the product in 1983 and 1984, will drop by 14.94 per cent,

compared to this time last year.

Assuming the policy was taken out by a 29-year-old man paying £30 per month, a payout of £7,000 on January 1 last year would have dropped to £6,005 by the beginning of this month.

Cuts in 25-year payouts have been less marked, and on the same assumptions a £55,021 pay-out will drop to £50,048.

The company chose to make cuts in annual or reversionary bonus rates, which are announced annually and then cannot be taken away from the value of the contract.

It said this reflected its expectations of lower investment returns and inflation for the next decade.

Capital bonuses, added only at the end of the contract, remain unchanged but are reviewed monthly.

### TENDER ANNOUNCEMENT FOR THE CONSTRUCTION OF KÜÇÜKÇEKMECE DISCHARGE TUNNEL

The General Directorate of Istanbul Water and Sewerage Administration (ISKI) invites bids from major international firms or joint ventures for the construction of Küçükçekmece Discharge Tunnel, Contract No: 1151 which forms a major part of the 3rd Istanbul Water and Sewerage Project.

1. The Project comprises the construction and maintenance of Küçükçekmece Discharge Tunnel.

The main elements of the works are:

- 2905 m of 4000 mm diameter of Küçükçekmece Discharge Tunnel.

2. Design flows are as follows:

Peak flow: 2,750,000 m³/day

Average flow: 1,650,000 m³/day

3. Only bidders from countries which are members of the World Bank or from Switzerland or Taiwan may submit bids for this project.

4. Bidders are required to submit as an integral part of their bid, their credit proposals, equal to their Bid Price, for the financing of the works, which will be spread over an anticipated construction period of 24 month and an maintenance period of 12 months. Bids not including any credit proposal will not be evaluated. Details of their proposals should include:

- Lender

- Borrower

- Loan amount

- Guarantee required

- Period

- Grace period (if any)

- Interest

- Terms of repayment

- Commitment fee (if any)

- Others (if any)

5. No pre-qualification of prospective bidders will take place.

Prices for electricity determined for the purposes of the electricity pooling and settlement arrangements	
Period of Electricity Pooling and Settlement Arrangements	
Post	purchase
1/2 hour	generation
00:00	16.10
01:00	20.55
02:00	26.70
03:00	26.70
04:00	19.10
05:00	23.34
06:00	24.81
07:00	20.49
08:00	27.52
09:00	17.51
10:00	16.16
11:00	17.51
12:00	16.16
13:00	17.52
14:00	17.51
15:00	17.52
16:00	17.50
17:00	17.50
18:00	21.67
19:00	20.55
20:00	21.67
21:00	24.65
22:00	23.22
23:00	24.65
24:00	24.65
00:00	24.65
01:00	26.70
02:00	26.70
03:00	26.70
04:00	26.70
05:00	26.70
06:00	26.70
07:00	26.70
08:00	26.70
09:00	26.70
10:00	26.70
11:00	26.70
12:00	26.70
13:00	26.70
14:00	26.70
15:00	26.70
16:00	26.70
17:00	26.70
18:00	26.70
19:00	26.70
20:00	

## COMPANY NEWS: UK

**NatWest seeks a new life**

John Gapper considers a resolution to secure long-term income

**T**HE NEW year's resolution of most high street banks is to make more money than in the past year. Beseet by provisions on bad loans, they are seeking ways to increase steady sources of income.

This is why National Westminster Bank is placing both hope and £105m in a new insurance subsidiary.

National Westminster Life Assurance is an expression of optimism for the future. Mr Lawrence Churchill, its chief executive, believes it can sell 200,000 policies in its first year. NatWest Life starts underwriting this week, and has a regional sales force of 1,900 already in place.

But the venture is also an admission of past error. The bank did not tie to a life insurer in 1988 when the Financial Services Act forced it to choose. It made great play of the fact that its NatWest Insurance Services subsidiary was an independent intermediary which offered unbiased advice.

Things have changed since then. Although NatWest Insurance Services contributed profits of £54m in the first half of the year, the bank has come to have second thoughts about advising the most profitable segment of its customer base to take its related business elsewhere.

The growth of "bancassurance", the sale of insurance through banks, in Europe is being matched in Britain. Of the 1.2m Lloyds Bank customers with life and pensions policies, 14 per cent are with its Black Horse Financial Services subsidiary. Lloyds thinks it can raise that to 35 per cent by 1995.

Life assurance sales fit well with NatWest's attempt to remodel its branch network, removing much processing work and making more space available as a customer service and sales area. For branches to become more profitable, they will have to generate more sales of financial products.

Part of NatWest's strategy, along with that of other high street banks, is to raise non-in-



Lawrence Churchill: high hopes of quality profits

terest income which does not carry the risk of loans going bad. At the half-year, the non-interest income was £1.35bn, about 43 per cent of the total, and the bank wants to increase this.

The sale of tied life assurance fits well with many of NatWest's intentions. Potentially at least, it is a good way of making money compared with lending.

"Life assurance has high quality profits. People tend to die in a predictable way, so you can price risk," said Mr Churchill.

**T**he bank has devoted considerable effort to analysing and planning its new venture. It is the dominant partner, with a 92.5 per cent stake, but has involved Clerical Medical, the life insurer, to handle the fund management and provide

start-up advice on administration and systems.

NatWest Life will offer 12 standard life products, which it believes will cover 95 per cent of what its customers want. Most of the selling will be done by 1,500 financial advisers, who will work from referrals by branch staff, and independent requests from NatWest customers for advice.

A venture into tied life assurance selling raises several issues for a clearing bank.

There is the question of exploiting a bank's customer base to sell products. One reason for the growth of tied sales is that "warm selling" through branches is more effective than cold calling. Bank advisers usually sell about four policies for every one managed by an insurer's sales force.

However, there is great potential for upsetting customers by selling too aggressively.

As Mr Churchill admitted, those going into bank branches may get "cheesed off" by a succession of offers. He insisted that the bank's priority was to develop a trusted relationship rather than exploit it.

The fine dividing line has already been recognised in the banking code of practice, introduced this year, which prevents bank sales forces from simply tapping into customer databases to find potential customers. Customers have to be referred by branch staff.

There is also the question of the selection and training of staff. The cultural divide between many traditional branch staff and insurance sellers has already been recognised by NatWest. It has used psychometric tests to help recruit internally staff who will be happy to talk and sell to customers.

It has also introduced unusual employment terms.

Unlike most insurance sales forces, NatWest Life's advisers will be paid largely by salary with a small bonus linked to sales. Mr Churchill said this would restrain over-enthusiastic selling. But it could also encourage inertia.

Finally, there is the question of how quickly NatWest Life will start contributing to profits. Mr Churchill hoped it would contribute a "significant proportion" of profits in the long term. In terms of the embedded value of policies, he thought this would be profitable by the end of the first year.

**H**owever, he estimated that it would be three years before it passed on a dividend to the bank. This means that NatWest cannot hope for it to balance the weight of lending problems as fast as it might wish.

Mr Churchill said the bank took a long-term view. "This is not the flavour of the year. Internally, it is viewed as one of the most visible strategy moves in 20 years," he said.

This part of the NatWest's year's resolution will have to wait until past the end of 1993 to prove its value.

**CRH pays F1 108m for Dutch companies**

By Tim Coone in Dublin

**C**RH, the Dublin-based international construction materials group, has begun the new year as it finished the old - with a further round of acquisitions in the Netherlands.

The company yesterday announced the cash purchase of Struyk Holding and Klewarenfabriek Wessens for a total of F1.108m (£23.5m). CRH said the two companies, which had a combined trading profit of F1.187m on turnover of F1.37m in the year ended December 31, would provide additional paving materials and clay brick manufacturing capacity.

Last November, CRH doubled its number of builders' merchants outlets in the Netherlands by acquiring Braks and Monster, as part of a broader F222m (£23.5m) international expansion also involving acquisitions in the UK and US.

Mr Brian Hill, group director responsible for Europe, said yesterday "In the course of 1992 we have strengthened our strategic position in the Netherlands by bolt-on additions in three of our core business areas... The addition of Wessens to our clay brick group consolidates our leadership of the quality brick sector while the acquisition of Struyk significantly strengthens CRH's presence in concrete products on the European mainland".

According to BCP stockholders in Dublin, 21 per cent of operating profits in 1991 were derived from operations in the Netherlands.

These profits are forecast to rise to F220m this year from F141m last year.

CRH's latest purchases now give it a broad presence in the Dutch market for concrete, bricks and clay products and fencing, together with a strong distribution network of builders' merchants and DIY outlets.

The group - shares of which are traded under Rule 53 (2) -

**NEWS DIGEST****Tarmac makes £13m disposals**

AS PART of its continuing debt reduction programme, Tarmac, through its industrial products division, has sold two further companies, Bolton Brady and Maple for about £13m - the final figure to be adjusted for the actual levels of working capital at completion.

The latest deals mean that since Tarmac launched the divestment programme last spring, 10 businesses have been sold bringing the group to 21 by January 29 closing date.

**B**olton Brady, a door manufacturer, has been sold to a consortium led by its executive directors via a management buy-out. Maple, a French maker of waterproof membranes, has been sold to Iko, a Canadian company.

**B**arclays sells stake in Israeli retail bank

Barclays has sold its stake in an Israeli joint-venture retail bank for an undisclosed sum.

The clearing bank said it sold its holding in Barclays Discount Bank - which it set up with Israel Discount Bank in 1971 - to CP Holdings, a private company controlled by Mr Bernard Schreier, a UK-based businessman.

The move was part of its strategy of concentrating resources on core businesses.

**N**eepsend down 40% despite export lift

Increased interest charges contributed to a 40 per cent contraction in interim profits at Neepsend, the Sheffield-based tool, metal processing and DIY products group.

Although trading profits for the six months to September 30

were static at £322,000, interest payable of £221,000 (£196,000) left the pre-tax line at £102,000 (£172,000). There was an exceptional credit last time of £45,000.

Mr Hugh Sykes, chairman, said the recent reductions in interest rates would help the company in the future.

Turnover improved marginally to £7.86m (£7.71m), bolstered by improved export sales which jumped 62 per cent against the first half of 1991. Home sales, however, dipped 11 per cent.

The interim dividend is halved to 0.25p, payable April 3, from earnings of 0.42p (0.66p) per share.

**Allied-Lyons buys central London pub**

Allied-Lyons, the food and drinks company, was yesterday named as the purchaser of the Old Thame Inn, the central London pub sold for £1.2m by Harmony Leisure, the loss-making pubs and restaurants group.

Harmony said the sale would significantly reduce its gearing. The decision to dispose of the pub follows Harmony's qualified annual accounts for the year to March 29 1992 in which Barclays, concerned at the group's borrowing, insisted on a substantial loan repayment in January this year.

**MONTHLY AVERAGES OF STOCK INDICES**

	December	November	October	September
FT-SE Actuaries Indices				
100 Index	2778.0	2712.9	2587.1	2452.4
Mid 250	2736.3	2598.3	2456.6	-
350 Share	1349.4	1310.4	1244.9	-
Industrial Group	1401.49	1351.58	1292.31	1236.99
500 Share	1473.45	1425.57	1364.42	1301.03
Financial Group	853.86	844.43	772.13	701.50
All-Share	1324.07	1284.96	1221.45	1156.91
Eurotrack 100	1057.70	1047.08	1002.18	1035.40
Eurotrack 200	1138.57	1112.27	1074.88	1089.87
FT Indices				
General Securities	93.66	94.27	91.18	89.00
Fixed Interest	108.89	108.98	105.10	104.82
Ordinary	2115.2	2023.1	1899.1	1794.5
Gold Mines	66.6	57.6	72.7	75.0
SEAO Bargains(4.45pm)	24.158	27.338	23.827	23.767
Highest Close Dec				
FT-SE 100	2847.8 (29th)		2716.2 (11th)	
FT-SE Mid 250	2862.9 (31st)		2644.5 (1st)	
FT-SE 350	1388.9 (29th)		1318.0 (11th)	
FT-A All Share	1363.97 (29th)		1259.13 (11th)	
Ordinary	2185.2 (31st)		2062.8 (11th)	
Lowest Close Dec				

This announcement appears as a matter of record only.

**The Chase Manhattan Bank, N.A.**

wishes to advise that its

**Telephone & Fax numbers have changed**

From

**Old Prefixes** - 726 in London and - 20 in Bournemouth

to

**New Prefixes** - 962 in London and - 34 in Bournemouth**New general numbers are as follows:**

Woolgate House, London	Tel: 071-962 5000 Fax: 071-962 5480
Leconfield House, London	Tel: 071-962 5000 Fax: 071-962 7725
Chaseside, Bournemouth	Tel: 0202-34 2000 Fax: 0202-34 2424

All extension numbers, that is the last four digits of your contact numbers, remain unchanged.

January 1993

**ALLIANCE & LEICESTER**

Alliance &amp; Leicester Building Society

£200,000,000

Floating Rate Notes due 1993 in accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 30th March, 1993 has been fixed at 7.25% per annum. The interest accruing on such three month period will be £178.77 per £10,000 Nominal and £1,787.67 per £100,000 Nominal Note, on 30th March, 1993, against presentation of Coupon No. 18.

Union Bank of Switzerland  
London Branch Agent Bank  
30th December, 1992

**JAPANESE FINANCIAL MARKETS**

The FT proposes to publish this survey on March 2 1993. Japanese markets like their European counterparts have been hit by the current world recession but Japan remains a major economy with enormous potential. In a special survey, the Financial Times reports on the latest developments affecting Japanese financial sectors - a vital perspective for anyone wanting to do business in Japan.

For further information, please call  
Tatsuo Davis  
Tel: 071-873 3260  
Fax: 071-873 3395

**FT SURVEYS****CARDIFF BAY & THE BARRAGE**

The FT proposes to publish this survey on immediately after the Parliamentary Bill sanctioning the approval of the Barrage.

Anticipated publication date w/c April 5 1993.

It will be published from its print centres in Tokyo, New York, Frankfurt, Roubaix and London. It will also be read by Senior Businessmen and government officials in 160 countries worldwide.

It will also be of particular interest to 130,000 Directors and Managers in the UK who read the weekday FT.\*

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Data source: \* BMRC Businessman Survey 1990

**FT SURVEYS****FT READERS' ENQUIRY SERVICE**

If you require information about the content of the Financial Times or about specific articles please contact our FT Readers' Enquiry Service by phone, fax or letter. A charge may be made for some enquiries. Call our research staff between 9.30am and midday or

## COMMODITIES AND AGRICULTURE

# Gold price plummets to lowest level since 1986

By Kenneth Gooding,  
Mining Correspondent

GOLD'S PRICE in US dollars slumped to its lowest level for seven years yesterday, the first trading day of the new year.

Ironically, the fall was sparked partly by Australian and South African gold producers who could not resist selling forward at the very high prices quoted in their local currencies – a phenomenon caused by the strength of the US dollar.

Dealers suggested that there was also some speculative selling from Switzerland by Middle East syndicates and that South Africa's central bank, the Reserve Bank, stepped in at one stage to buy gold in an attempt to slow the price's rate of descent.

Gold was "fixed" in London yesterday afternoon at \$328.25 a troy ounce. Traders said the price dropped to \$327 at one stage and that, if it stayed

below \$328 – a key chart point – for any length of time, it might fall by another \$5 or \$10 an ounce. The precious metal closed in London last night at \$328.15, down \$3.90 an ounce from last Thursday's close.

We are in an area where the professionals don't have many signposts to guide them," Mr Andy Smith, analyst at Union Bank of Switzerland pointed out.

"I don't expect we will see a \$20 or \$30 move down, just moves of \$5 to \$10 and then some temporary recovery – a sawtooth pattern."

Ms Rhona O'Connell, analyst at Williams de Broe, part of Banque Bruxelles Lambert, said gold was in a period of stability with mine capacity, or \$23.4 tonnes, should close down after a year or two because they would be uneconomic with prices at that relatively low level.

He added: "The gold market has now reached a point where prices will only rise sharply if there is a dramatic change in either the supply or demand side of the equation. And I strongly doubt that anything very dramatic is going to happen on the demand side."

## Dominican nickel production suspended until end of March

By Canute James in Kingston, Jamaica

FALCONBRIDGE Dominicana, the Dominican Republic's nickel producer, has suspended its operations until the end of March because of a weak international market caused by high stocks and low prices.

According to Dominican government officials, the decision by the company, in which Falconbridge of Canada has a

majority stake, followed a fall in nickel prices from an average of \$1.10 a lb to \$2.50 a lb. These prices, they said, could not provide the company with a "beneficial profit".

World nickel stocks had risen to about 200,000 tonnes, which is about two and a half month's supply, the officials said, and the company's three month closure is expected to coincide with a draw down of these inventories and a harden-

ing of the market with prices recovering.

The Dominican Republic's nickel production between January and September of last year was 16,974 tonnes, 26.9 per cent less than production in the corresponding period of 1991. Production in 1991 was 28,000 tonnes, 1.6 per cent less than 1990. The Caribbean Republic has reserves of 38m tonnes of ore graded at 1.75 per cent nickel.

## S African sugar cane crop at 9-year low

SOUTH AFRICA's sugar cane growers produced a drought-hit 1992-1993 crop of 1.507m tonnes, the worst since 1984, industry officials said yesterday, reports Reuter from Johannesburg.

The South African Sugar Association, which markets the country's sugar output, said the effects of the severe drought last year could affect the 1993-1994 crop.

Cane in the fields suffered from "green drought phenomena", said Mr Chris Fitzgerald, spokesman for the association. "It looks nice outside but inside there is no growth," he explained.

He said the 1992-1993 crop was "slightly better" than the 1.37m tonnes produced in the disastrous 1983-1984 season.

## World bank unblocks Bolivian mining credit

By Chris Philipps in La Paz

THE WORLD Bank has released the remainder of a \$5m mining credit to Bolivia. It had been withheld since 1990 in protest at the slow pace of change within Comibol, the state mining corporation.

According to World Bank officials, the Bolivian government was informed on December 17 that its right to make withdrawals from the fund had been reinstated. As some \$4.3m had been disbursed by October 1992, \$0.8m remains in the fund.

Recent actions within Comibol, prompted by the World Bank include the signing of an agreement with the Pincock consultancy to undertake a

structural review of the corporation. Comibol has also taken steps to reform its board of directors and acquired a new president in July.

The long-awaited disbursement of the World Bank credit signals what is widely expected to be the beginning of the end for the state mining corporation. The credit is specifically targeted at encouraging the participation of the private sector in Comibol's mine holdings and may eventually lead to the partial, or even full-scale privatisation of the corporation.

Two obstacles to this course of action remain, however in the form of union opposition and the Bolivian constitution, which currently bars the privatisation of the corporation.

## Australian wheat crop ravaged by storms

By Kevin Brown in Sydney

MORE THAN 40 per cent of Australia's wheat crop may have to be downgraded because of damage caused by heavy rain and hail storms, the Australian Wheat Board said yesterday.

Mr John Lawrence, managing director, said it would be several days before an accurate picture of the "disastrous" harvest would emerge. However, the worst hit farmers are expected to lose up to half their forecast income.

Officials said early estimates suggested that about 6m tonnes of the forecast crop of 14.4m tonnes had been affected by the weather, mostly in the week before Christmas.

The bad weather has had little impact on the most valuable wheat grades, which are mainly produced in the warmer growing areas of Queensland and northern New South Wales.

Conditions in South Australia, Victoria and southern New South Wales have had a devastating effect on production of Australian standard white wheat, which accounts for about 80 per cent of exports.

About half the damaged wheat may have to be downgraded to feed grade wheat, intended for animal consumption.

Feed grain is expected to sell for about A\$1.20 a tonne gross, compared with A\$1.80 a tonne for standard white.

The board said it may be difficult to dispose of the damaged wheat because of an international glut of feed grain caused by weather damage to European and Canadian crops and record US maize harvest.

Officials said there were no plans to destroy surplus grain, but some of the damaged wheat may be placed in storage until next year in the hope that prices will rise. Some of the damaged crop will be sold as lower grade milling wheat, at prices between A\$1.45 and A\$1.65 a tonne.

Prices for the premium grades are expected to be unaffected.

The board said it expected gross returns of A\$230 a tonne for prime hard wheat at 13 per cent protein, and A\$192 a tonne for hard wheat at 12 per cent protein.

Growers had hoped for a big improvement on the 1991-92 crop of 9.6m tonnes, when drought exacerbated the effects of a financial squeeze caused by high interest rates.

## Gloom behind the cocktail chatter

Devaluation has masked the problems facing British farmers

### FARMER'S VIEWPOINT



By David Richardson

THE CHRISTMAS cocktail circuit in which the farming industry indulges is a little different to that in suburbia. Much of it takes place in association with rural pursuits such as pheasant shoots and fox hunts.

I will not enter the debate about the ethics of the need for such activities but will suggest that enthusiasm for so doing has been initially set at what are widely recognised as fair figures and that these too will be raised, in the UK, by the devolution of the pound, is clearly significant to our decision.

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A few say, even now, that they will forgo the compensation that those who take the statutory proportion of their land out of production are entitled to, and attempt to survive at the reduced guaranteed prices imposed by the EC's council of agriculture ministers.

The majority, however, myself included, will bow to the will of the politicians and leave part of our land to grow weeds. The fact that the compensation for so doing has been initially set at what are widely recognised as fair figures and that these too will be raised, in the UK, by the devolution of the pound, is clearly significant to our decision.

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## LONDON STOCK EXCHANGE

## Record close after an erratic session

By Terry Byland,  
UK Stock Market Editor

INTEREST RATE optimism returned to encourage the London stock market on its first trading day of 1993, taking the FT-SE Index ahead to a new all-time high, but only towards the close of an erratic session. Dollar strength helped the blue chips while pressure on the French franc appeared to increase the likelihood of interest rate cuts across the ERM countries, thus opening the way for the widely-predicted cut in UK rates.

The final reading put the FT-SE Index at 2,861.5 up 15 points on the day to a new closing peak, which followed a trading record of 2,867.9 reached at mid-afternoon. But the morning session saw the Footsie down by more than 16 points in the face of weakening prices for UK government bonds.

Dollar strength was broadly helpful across the range of international stocks but suggestions of demand for stock index futures was not borne out by trading specialists. Interest rate hopes, on the other hand, spurred the second line stocks ahead again vigorously, taking the FT-SE Mid 250 Index ahead by around 1.2 per cent to a fresh peak of 2,862.9. Increased demand for the Mid 250 second line issues is believed by many analysts to

provide the clearest evidence to date of a genuine revival in confidence in the stock market and in the wider economy.

Stock trading volume jumped to 606.6m shares, still on the low side despite comparison with the 228.9m shares traded on New Year's Eve, when retail value, the true measure of equity market activity, reached only £383.6m, barely one third of normal levels.

Initial weakness in equities reflected warnings from some market strategists that the stock market rally could be challenged by rights issues as well as by increased government funding. Nervousness was also fuelled by the falls in government bonds and by perceptions that Mr John Major, the UK prime minister, had in a television interview expressed somewhat cautious

views on the inflationary outlook in the UK.

Market strategists remained optimistic towards the outlook for UK equities for this year although several expressed relative caution over the short term. Hoare Govett, the UK securities house, saw a "mixed recovery" in the British economy, with a fall in base rates to 5 per cent providing a boost to equities by the second half of 1993.

At Nikko, Mr Peter Thorne forecast a Footsie at 2,900 by March and 3,000 by the end of the year, regarding the possible weakness in gilt as the main danger to UK equities. On a global view, Nomura Research Institute Europe calls for an aggressive shift into equities with UK and Japan leading the way higher in the near term.

Store and retail issues hung fire yesterday, awaiting details of the suggested buoyancy in Christmas trading. Some strategists believed that it was too early for any response from consumer spending levels to any economic improvement prompted by the devaluation of sterling.

Overall, however, traders doubted whether yesterday's session reflected a return to full trading in the stock market. The Scottish funds, in particular, were thinly manned as a slow return was made from the New Year holiday, and the stock index futures market played a more subdued role than in recent sessions.

## Account Dealing Dates

**First Trading:** Dec 14 Jan 4 Jan 16

**Options Expiry:** Dec 30 Jan 14 Jan 29

**Last Dealings:** Dec 31 Jan 15 Jan 29

**Admission:** Jan 11 Jan 25 Feb 8

\*New issue dealings may take place from 8.30am two business days earlier.

Based on the trading volume for a selection of Alpha securities dealt through the SEAO system yesterday until 4.30pm. Trades of one million or more are rounded down.

## New year gain for Wellcome

DRUGS group Wellcome attracted support, partly in reaction to a clinical study favourable to Retrovir, the company's AIDS treatment. The shares rose 12 to 979p.

Yesterday was the first day that investment funds which took responsibility for the Wellcome Trust's portfolio on January 1 were able to deal. The portfolio has been spread among blue chip stocks following the Trust's massive sale of Wellcome shares during the summer.

There was talk among market traders and professionals that one of the funds had adjusted its share of the portfolio and that the movement of two large buy programmes through the market was responsible for turning the FT-SE 100 index around. Dealers said UBS Phillips & Drew was consistently on the bid. Phillips & Drew Fund management is one of the portfolio handlers appointed in October. Wellcome sources said it was

too early for any significant position-taking and most of the money raised by the flotation had been invested in equities before Black Wednesday on September 16.

**Owners Abroad strong**

Market hints that a predator may be about to pounce on Owners Abroad, the package tour holiday group, before Owners' shareholders vote at this Friday's extraordinary general meeting, saw the company's shares outpace a very firm leisure sector.

At the close Owners Abroad were 11 higher at 1071/4p after some aggressive buying interest which boosted turnover in the stock to an unusually busy 3.8m shares.

Owners has been surrounded by takeover bid stories since the middle of last year with Airtours, another of the most powerful tour operators in the UK, favourites to launch an offer. The speculation diminished, however, when LTAU, the German company which controls the Thomas Cook travel group, said it would take a 10.3 per cent stake in Owners.

Although specialists expect Owners' shareholders to approve LTAU's acquisition of shares, there could be a surprisingly high level of opposition to the move. Airtours is thought to have made a tentative approach to Owners Abroad last year. Airtours shares also made strong progress yesterday, helped by reports of strong summer holiday sales closing 18 higher at 420p ex dividend.

**Glaxo active**

Shares in pharmaceuticals group Glaxo reversed earlier weakness on news that the US Food and Drug Administration had approved the company's drug Zofran in oral form.

The FDA gave permission for Glaxo to market the oral form of Zofran, which prevents nausea and vomiting associated with cancer chemotherapy. The injectable version has been available in the US since February 1991. The shares were lower in morning trade as US house Goldman Sachs said the recent rush of FDA approvals, which prompted a rise in share prices, provided a profit-taking opportunity in the sector.

Goldman said several UK drug companies are on overvalued ratings and will see pressure in coming months from news on drug pricing in Europe as well as a shift into "better perceived investment opportunities elsewhere in the economy". Glaxo closed 6 higher at 790 on active turnover of 3.2m shares.

News that Budgens, the supermarket group, had appointed Morgan Grenfell as its merchant bank, replacing Lloyds Merchant Bank, was the trigger for a burst of takeover speculation in the food retailer's shares.

Dealers said there were suggestions around the market that Sir Ron Brierley may be about to put his near 27 per cent stake in Budgens up for

shares changed hands. Asda was a strong market and finally 3% higher at 594p on 9.9m traded.

Kwik Savers was keenly bought and 5 up at 778p with some retailing specialists confident that Thursday's annual meeting could bring good news on trading.

Reports of buoyant holiday sales and the prospect of increased spending as consumers react to lower mortgage costs, was put forward as boosting the whole of the leisure sector.

First Leisure, the largest pure leisure company in the UK, advanced 13 to 351p with dealers said to be anticipating good results when the company announces preliminary figures a week tomorrow. Rank Organisation, set to report finals the following day, also made good progress moving up to 10.6pp.

P & Rose rose 14% to 520p after its firms subsidiary said it was closing the service between Dover and Boulogne to concentrate on the shorter Dover-Calais route. Analysts said the move showed the group was addressing problems on the cross channel routes which would now be more competitive against the Channel Tunnel.

News and information organisation Reuters saw its shares perform well with the help of an upgrade by US house Merrill Lynch. Merrill changed its recommendation on the stock to a strong buy from a buy and raised its 1993 profit forecast. The stock was principally boosted by buying from the US and closed 22 better at 1430p. Corus rose 3 at 192p.

The oil majors suffered from intermittent bouts of selling from New York. BP eased 2% to 246p and Shell and the same 560p. Lusaco, on the other hand, responded to buy recommendations in the weekend Press, the shares racing up to 167p.

Dealers adopted a much more relaxed view of the price initiative instigated last week by J Sainsbury. But a general view was that the big retailers would probably indulge in a traditional bout of selective price cuts which would have only limited impact on profits.

Sainsbury shares rallied 10 to 574p on relatively thin turnover of 3m, while Tesco picked up 7 to 256p after a hefty 10m

shareholders' meeting.

Dealers said the market was suggesting around the market that Sir Ron Brierley may be about to put his near 27 per cent stake in Budgens up for

shares changed hands.

News that Budgens, the supermarket group, had appointed Morgan Grenfell as its merchant bank, replacing Lloyds Merchant Bank, was the trigger for a burst of takeover speculation in the food retailer's shares.

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shares changed hands.

It closed at a premium of 20 above the cash market, of which 15 was accounted for by estimates of fair value. At no time did the contract make any move to challenge its peak of 2,881, reached over the Christmas/New Year period.

The March contract on the FT-SE Index closed close to fair value, the premium which allows for financing and dividend flows.

## NEW HIGHS AND LOWS FOR 1992/93

NEW HIGHS (225):

OTHER FIXED INTEREST (1) Unit, Max. Units

100% RETAIL BOND (1) Gilt, Average

Citibank, Corp, Bank, Estab, Estab,

Rockwell, Sears, Rockwell, Southwesten

Bell, Three Wester, Welch (7) Astra, Astra,

Bank, BNP Paribas, BNP, Royal

Br Scott, Standard Chard, TSB, BREWERS

(1) Holt, BLOC MATL (2) BPS, Xerox,

Sheffield, Intern., Balfour Beatty, Balfour

Beatty, Balfour, Balfour, Balfour, Balfour,

Barclays, Balfour, Balfour, Balfour, Balfour,





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Offer - Yield

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Price



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Ref	Price	Offer + w	Yield	Grid	Ref	Price	Offer + w	Yield	Grid	Ref	Price	Offer + w	Yield	Grid	Ref	Price	Offer + w	Yield	Grid
INTL Global Fund Limited	22.45	-	0.0		Lloyds Bank Trust Co (CD) Luxembourg	071-357-4000	071-357-4000	071-357-4000	071-357-4000	Neutra Global Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Austro-Hungary Fund Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
INTL SLS Fund	17.03	-	0.0		Leviathan Fund (Luxembourg)	071-357-4000	071-357-4000	071-357-4000	071-357-4000	Europ Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Global Asset Management Limited	010-234-8711	010-234-8711	010-234-8711	010-234-8711
Intl Investors Fund	12.01	-	0.0		Dealing Weeks on Thursday	071-357-4000	071-357-4000	071-357-4000	071-357-4000	EuroPro Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Old Ironsides International Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
International Fund	22.29	-	0.0		Management International (Jersey) Ltd	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europar Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Old Ironsides Fund Mgt Co	010-234-8711	010-234-8711	010-234-8711	010-234-8711
Investment Company	23.29	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
Starling Services	23.33	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
US Fund	10.00	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
Int'l Commodity Fund	11.35	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
R & R Fund Managers Ltd	11.07	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
INT'L Star Fund	11.54	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
INT'L Star Fund	11.72	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
Target International Fund Ltd	10.93	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
JERSEY (SB RECOGNISED)					Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
Int'l Price Fund	11.54	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
INT'L Star Fund	11.54	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
INT'L Star Fund	11.72	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
INT'L Star Fund	11.72	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
INT'L Star Fund	11.72	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
INT'L Star Fund	11.72	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
INT'L Star Fund	11.72	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
INT'L Star Fund	11.72	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
INT'L Star Fund	11.72	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
INT'L Star Fund	11.72	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
INT'L Star Fund	11.72	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
INT'L Star Fund	11.72	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
INT'L Star Fund	11.72	-	0.0		Minerals Oil Gas Fund	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Europa Fund (u)	010-234-8811	010-234-8811	010-234-8811	010-234-8811	Open Fund Partners Ltd	010-234-8711	010-234-8711	010-234-8711	010-234-8711
INT'L Star Fund																			

# CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

### Intervention to support franc

BOTH THE BUNDES BANK and the Bank of France intervened on the foreign exchanges in support of the French franc yesterday, as dealers indicated that they may be prepared to carry out the threatened New Year speculation against the French currency, writes James Blitz.

The intervention by both central banks was estimated to be on the modest side, and, by the close of European trading, the franc was at FFr3.419 against the D-Mark, still more than a centime above its floor against the German currency in the Exchange Rate Mechanism.

But the French franc's weakness was underlined by the fact that it fell by more than a centime on the very same day that the dollar enjoyed one of its strongest rallies since the autumn currency crisis.

In the past, the dollar's strength has helped to ease ERM tensions. But, yesterday, buoyed by a very good set of US economic indicators over the Christmas and New Year period, the dollar peaked at DM1.6413. It closed at DM1.6365, up nearly two pence on the day.

There was a feeling yesterday that the foreign exchange

market was still not operating at full speed. Not all dealers have returned from holiday, and Mr Steve Hannah, head of research at IBJ International in London, said that many analysts were waiting to see whether the Bundesbank would ease rates at its council meeting on Thursday. Mr Hannah admitted, however, that the prospect of this was small.

The quietness of trading was not enough to stop a number of alarm bells going off in the ERM, however. The first was a sharp rise in French money market rates, with the overnight rate seen as high as 13% per cent yesterday. The Bank of France did not raise its intervention rate, although a sustained period of high market rates would make this unavoidable.

The Irish punt also came under renewed pressure on the first full day of trading after the abolition of exchange controls on January 1. The week

rate in the Irish punt market rose to 45 per cent as the currency fell to its ERM floor against the Belgian franc.

Outside the ERM, the Italian lira was a notable loser from D-Mark strength, falling from L929.6 to the D-Mark from a previous L909.5.

Mr Jim O'Neill, head of research at Swissbank in London, cautioned against the belief that a dollar rally might ease ERM tensions and save the franc.

First, he believes that the dollar's rally may signify a flight out of European currencies altogether, as ERM turbulence continues, rather than a move out of the D-Mark.

He also believes that the Bundesbank will be increasingly concerned by the prospect of imported inflation if the dollar continues to gain strength against the German currency. "Dollar strength could make an easing less likely," he said.

#### EMS EUROPEAN CURRENCY UNIT RATES

	Jan 4	Lates	Previous
	Ecu	Central Rates	Average
	Jan 4	Rate	Rate
1 month	1.5810 - 1.5920	1.5100 - 1.5110	1.5100 - 1.5110
3 months	1.51 - 1.5250	1.50 - 1.5250	1.50 - 1.5250
6 months	1.51 - 1.5350	1.50 - 1.5350	1.50 - 1.5350
1 year	1.51 - 1.5700	1.50 - 1.5700	1.50 - 1.5700

Forward premiums and discounts apply to the US dollar

#### E IN NEW YORK

	Jan 4	Lates	Previous
1 month	1.5810 - 1.5920	1.5100 - 1.5110	1.5100 - 1.5110
3 months	1.51 - 1.5350	1.50 - 1.5350	1.50 - 1.5350
6 months	1.51 - 1.5700	1.50 - 1.5700	1.50 - 1.5700
1 year	1.51 - 1.5700	1.50 - 1.5700	1.50 - 1.5700

Forward premiums and discounts apply to the US dollar

#### STERLING INDEX

	Jan 4	Day's	Close	One month	% p.a.	Three months	% p.a.	6 months	% p.a.
US	1.4925	1.5090	1.5020	1.5020	5.54 - 0.33%	4.23	1.37 - 1.00%	3.61	3.61
Canada	1.9050	1.9220	1.9215	1.9215	0.10 - 0.00%	0.78	0.19 - 0.00%	0.19	0.19
Netherland	2.7420	2.7700	2.7700	2.7700	-0.20 - 0.00%	2.77	-0.10 - 0.00%	-0.10	-0.10
Austrian Schillings	1.0200	1.0200	1.0200	1.0200	-0.00 - 0.00%	1.02	-0.00 - 0.00%	-0.00	-0.00
Danish Krone	9.4030	9.4150	9.4150	9.4150	-1.17 - 0.00%	9.41	-4.40 - 0.00%	-4.40	-4.40
D-Mark	2.21920	2.19520	2.19520	2.19520	-1.09 - 0.00%	2.19	-3.36 - 0.00%	-3.36	-3.36
Swiss Franc	1.7510	1.7510	1.7510	1.7510	-0.00 - 0.00%	1.75	-0.00 - 0.00%	-0.00	-0.00
French Franc	6.67200	6.72000	6.72000	6.72000	0.99 - 0.00%	6.72	0.03 - 0.00%	0.03	0.03
Irish Punt	0.73550	0.73550	0.73550	0.73550	-1.02 - 0.00%	0.73	-7.67 - 0.00%	-7.67	-7.67

#### CURRENCY RATES

	Jan 4	Bank & rate %	Special & rate %	Europes 1 rate %	Currency rate %
1 month	1.5810 - 1.5920	1.5100 - 1.5110	1.5100 - 1.5110	1.5100 - 1.5110	1.5100 - 1.5110
3 months	1.51 - 1.5350	1.50 - 1.5350	1.50 - 1.5350	1.50 - 1.5350	1.50 - 1.5350
6 months	1.51 - 1.5700	1.50 - 1.5700	1.50 - 1.5700	1.50 - 1.5700	1.50 - 1.5700
1 year	1.51 - 1.5700	1.50 - 1.5700	1.50 - 1.5700	1.50 - 1.5700	1.50 - 1.5700

Commercial rates taken towards the end of London trading. Six-month forward dollar 2.59 - 2.34%. 12 month 3.85 - 3.70%

#### DOLLAR SPOT - FORWARD AGAINST THE POUND

	Jan 4	Day's	Close	One month	% p.a.	Three months	% p.a.	6 months	% p.a.
US	1.4925	1.5090	1.5020	1.5020	5.54 - 0.33%	4.23	1.37 - 1.00%	3.61	3.61
Canada	1.9050	1.9220	1.9215	1.9215	0.10 - 0.00%	0.78	0.19 - 0.00%	0.19	0.19
Netherland	2.7420	2.7700	2.7700	2.7700	-0.20 - 0.00%	2.77	-0.10 - 0.00%	-0.10	-0.10
Austrian Schillings	1.0200	1.0200	1.0200	1.0200	-0.00 - 0.00%	1.02	-0.00 - 0.00%	-0.00	-0.00
Danish Krone	9.4030	9.4150	9.4150	9.4150	-1.17 - 0.00%	9.41	-4.40 - 0.00%	-4.40	-4.40
D-Mark	2.21920	2.19520	2.19520	2.19520	-1.09 - 0.00%	2.19	-3.36 - 0.00%	-3.36	-3.36
Swiss Franc	1.7510	1.7510	1.7510	1.7510	-0.00 - 0.00%	1.75	-0.00 - 0.00%	-0.00	-0.00
French Franc	6.67200	6.72000	6.72000	6.72000	0.99 - 0.00%	6.72	0.03 - 0.00%	0.03	0.03
Irish Punt	0.73550	0.73550	0.73550	0.73550	-1.02 - 0.00%	0.73	-7.67 - 0.00%	-7.67	-7.67

Commercial rates taken towards the end of London trading. Six-month forward dollar 2.59 - 2.34%. 12 month 3.85 - 3.70%

#### EURORUPEAN CURRENCY UNIT RATES

	Jan 4	Day's	Close	One month	% p.a.	Three months	% p.a.	6 months	% p.a.
UK	1.4925	1.5090	1.5020	1.5020	5.54 - 0.33%	4.23	1.37 - 1.00%	3.61	3.61
Canada	1.9050	1.9220	1.9215	1.9215	0.10 - 0.00%	0.78	0.19 - 0.00%	0.19	0.19
Netherland	2.7420	2.7700	2.7700	2.7700	-0.20 - 0.00%	2.77	-0.10 - 0.00%	-0.10	-0.10
Austrian Schillings	1.0200	1.0200	1.0200	1.0200	-0.00 - 0.00%	1.02	-0.00 - 0.00%	-0.00	-0.00
Danish Krone	9.4030	9.4150	9.4150	9.4150	-1.17 - 0.00%	9.41	-4.40 - 0.00%	-4.40	-4.40
D-Mark	2.21920	2.19520	2.19520	2.19520	-1.09 - 0.00%	2.19	-3.36 - 0.00%	-3.36	-3.36
Swiss Franc	1.7510	1.7510	1.7510	1.7510	-0.00 - 0.00%	1.75	-0.00 - 0.00%	-0.00	-0.00
French Franc	6.67200	6.72000	6.72000	6.72000	0.99 - 0.00%	6.72	0.03 - 0.00%	0.03	0.03
Irish Punt	0.73550	0.73550	0.73550	0.73550	-1.02 - 0.00%	0.73	-7.67 - 0.00%	-7.67	

## WORLD STOCK MARKETS

AUSTRIA

January 4 Sch. + or -

Austrian Airlines 1,220 -50

Creditanstalt Fr. 405 -11

EA General 3,000 -11

E.ON 700 -18

OeNB 540 -26

Paribus 1,070 -10

Raiffeisen 516 -11

Reinhardts Blau 975 -33

Steyr Daimler 212 -10

Vieques Industrie 236 -14

Vienna Int. Airport 242 -10

Wiesberger 2,900 -10

Z-Landerbank 1,100 -50

FRANCE (continued)

January 4 Fr. + or -

Bouygues 564 -2

Caisse 598 -18

Caisse des Depots 1,023 -10

Carrefour 179,80 -1,10

Caterpillar 2,340 -19

Cesca 2,340 -10

Chargers 1,285 -9

Ciba Mediziner 386,50 -10

Comptac Int. 310 -30,50

COP 2,110 -13

COP France 950 -14

Credit Lyone 424,30 -14

Credit Mat Belg 12,50 -4,50

CSR Cinemas 6,000 -1

Daimler-Benz 5,520 -1

Daimler-Benz 5,520 -1

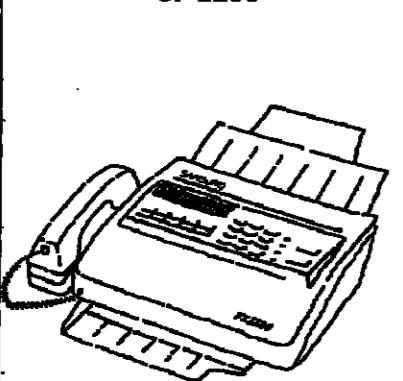
Daimler-Benz 5,520 -1

Daimler-Benz 5,520 -1

Deutsche Bahn 229,50 -0,50

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

**Samsung Personal Fax:**



Automatic Paper Cutter  
Multi-functional LCD Display

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## AMERICA

**Dow retraces early advance by midsession**

## Wall Street

IN SPITE of more good economic news and a big rally in bond prices, US stock prices were either flat or lower at mid-session yesterday, writes Patrick Harwood in New York.

At 1pm, the Dow Jones Industrial Average was up 6.48 at 3,307.58. The more broadly based Standard & Poor's 500 was up 0.06 at 385.77, while the Amex composite was down 1.71 at 397.52, and the Nasdaq composite 4.15 lower at 872.77. Trading volume on the NYSE was 117m shares by 1pm, and declines outnumbered rises by 966 to 324.

Prices opened firmer, with the Dow rising almost 15 points in the first 30 minutes as investors went in search of bargains after the New Year's Eve sell-off. The buying, however, quickly petered out, and by mid-morning prices were either flat or slightly negative, with secondary indices particularly weak.

More good economic news - a larger-than-expected 2.1 per cent rise in November construction spending (its highest level for more than two years) - failed to boost sentiment. Investors also ignored a strong bond market, where the benchmark 30-year government issue

was up almost three quarters of a point.

Market watchers said that investors were probably holding their fire in advance of Friday's important jobs data, which is expected to give the best reading yet on the state of the economic recovery.

On the Nasdaq market, selected leading technology stocks eased. Microsoft fell 5½ to \$34½, Apple dropped \$1½ to \$58½, and Intel slipped 5¾ to \$56½.

## Canada

TORONTO was weaker at mid-session as the bullion price reached a seven-year low. The TSE-300 index was 7.6 lower at 3,342.3 in volume of 14m shares valued at C\$116.3m. Declines led advances by 146 to 215, with 199 issues unchanged.

Pegasus Gold fell C\$7½ to C\$17½ while American Barrick dropped C\$4 to C\$38½. Elsewhere, Newbridge Networks slipped C\$1½ to C\$80½ and TransCanada Pipelines lost C\$½ to C\$17½.

Motor stocks were buoyant, aided by hopes that consumer spending will pick up this year. General Motors firmed 5¾ to \$32½, Ford climbed 5½ to \$43½ and Chrysler put on 5½ to \$32.

Helen Curtis rose 5½ to \$43½ after the Chicago-based cosmetics company announced a fiscal third-quarter profit of 44 cents a share, up from 36 cents a share a year earlier. Hubco was also notably stron-

ger, up 5¾ to \$18½ on the American Stock Exchange amid reports that analysts' estimates of \$1.70 for 1993 earnings could be far too conservative.

On the Nasdaq market,

selected leading technology stocks eased. Microsoft fell 5½ to \$34½, Apple dropped \$1½ to \$58½, and Intel slipped 5¾ to \$56½.

## EUROPE

**Bourses open new year in mixed fashion**

CONTINENTAL bourses started 1993 in a mixed fashion, writes Our Markets Staff.

FRANKFURT, not widely fancied as a prospect for 1993, started the new year by giving up most of the gains it made on window-dressing last week. The DAX index closed 13.72 lower at 1,531.33 as turnover fell from DM3.8m to DM2.3m.

Sunday's resignation of the economics minister, Mr Jürgen Mölleremann, added to negative sentiment created by the poor outlook for the German economy. Retailers were weak as the January sales started, Karstadt dropping DM18 to DM42.

PARIS eased in thin trading as a rise in short-term interest rates fanned fears of a possible rise in headline rates to defend

the franc. There were reports of central bank intervention to support the French currency yesterday. The CAC-40 index fell 14.70 to 1,843.08 in low turnover of FF14.20 to FF14.85 and Euronext FTF14.20 to FF14.56 and EBN ended FF14.20 to FF14.95.

MILAN ended firmer in thin trading and the best perform-

## FT-SE Actuaries Share Indices

		THE EUROPEAN SERIES									
		Open	10.30	11.00	12.00	13.00	14.00	15.00	Close		
FT-SE Eurotrack 100	1081.71	1063.30	1083.82	1082.52	1082.44	1081.53	1085.97	1083.42			
FT-SE Eurotrack 200	1163.95	1170.04	1171.23	1170.60	1169.01	1170.44	1172.18	1174.71			
									Dec 31	Dec 30	Dec 29
									Dec 28	Dec 24	Dec 23
FT-SE Eurotrack 100	1083.25	1084.02	1085.47	1078.93	1077.60						
FT-SE Eurotrack 200	1163.11	1165.76	1167.59	1160.29	1154.31						

ers were banking shares and other privatisation candidates. The Comit index was estimated at 451.86, up 5.53, but an official figure was not available.

Turnover was estimated at Lire 3.1bn after Li45bn on December 31.

Crediti Italiano rose L109 to L3,269 and Banca Commerciale

Italiana added L96 to L4,533.

ZURICH extended its good run of 1992 with the SMI index up 7.7 higher at 2,117.7. Among banks, CS Holding rose SF140 to SF1,170 and SBC bearers by SF7 to SF308. Trading in Swiss Volksbank was suspended at the request of the bank which plans to make a "positive" announcement tomorrow.

AMSTERDAM was encouraged by a firmer dollar, with the financial sector making strong gains. The CBS Tendancy index closed 0.1 higher at 451.86, up F1.53, but an official figure was not available.

Turnover was estimated at new car registrations fell 23 per cent in December and that total registrations for 1992 were the lowest since 1958.

VIENNA lost some 3 per cent

on institutional selling. The ATX index fell 24.68 to 723.02

with OMV declining Sch26 to Sch500.

STOCKHOLM greeted the new year with a 1.9 per cent rise, largely due to the stronger dollar. OSLO and HELSINKI followed suit with, respectively, the composite index up 2.6 to 379.38 and the HX 21.06 better at 850.06.

Sweden's Affärsvärlden general index added 17.4 to 830.0 in moderate turnover of SKR400m. Volvo B shares advanced SKR15 to SKR358 despite the release of statistics indicating that new car registrations fell 23 per cent in December and that total registrations for 1992 were the lowest since 1958.

VIENNA lost some 3 per cent on institutional selling. The ATX index fell 24.68 to 723.02 with OMV declining Sch26 to Sch500.

session of the new year. However, HONG KONG went against the trend after China again sought the withdrawal of Governor Chris Patten's democratic reform proposals.

The Hang Seng index lost 74.59, or 1.35 per cent, to 5,437.80 in thin turnover of HK\$25.66.

BOMBAY was another loser in its first session for 10 days: the BSE index slipped 75.70 to 2,539.67 but volume was reported to be low.

## ASIA PACIFIC

**Nikkei makes small gain at start of 1993**

## Tokyo

INTEREST in equities was slack on the first trading day of the year, and the Nikkei average gained marginally in the half-day session, writes Emiko Terazono in Tokyo.

The 252-issue average finished 69.13 higher at 16,994.08 after a low of 16,875.09 and a high of 17,034.01. Volume fell to 80m shares from the 113m

recorded on December 30. Declines led rises by 472 to 356, with 301 issues unchanged.

The Topix index of all first section stocks shed 1.85 to 1,305.81 and in London the ISE/Nikkei 50 index rose 4.06 to 1,067.63.

A weak futures market prompted index-linked selling by arbitrageurs, which was offset by public fund buying. Reports of financial assistance were

by the authorities for ailing financial institutions over the

holidays triggered some short-term trading by dealers.

Taiheiyo Bank, a regional bank based in Tokyo, was the day's biggest gainer, rising Y40 to Y399 on a report that the Bank of Japan will provide

Y60bn for its restructuring.

Nippon Housing Loan, the leading housing loan company, gained Y36 at Y318 on reports that financial authorities were

considering allowing ailing housing loan companies to

shift their bad loans to a new company.

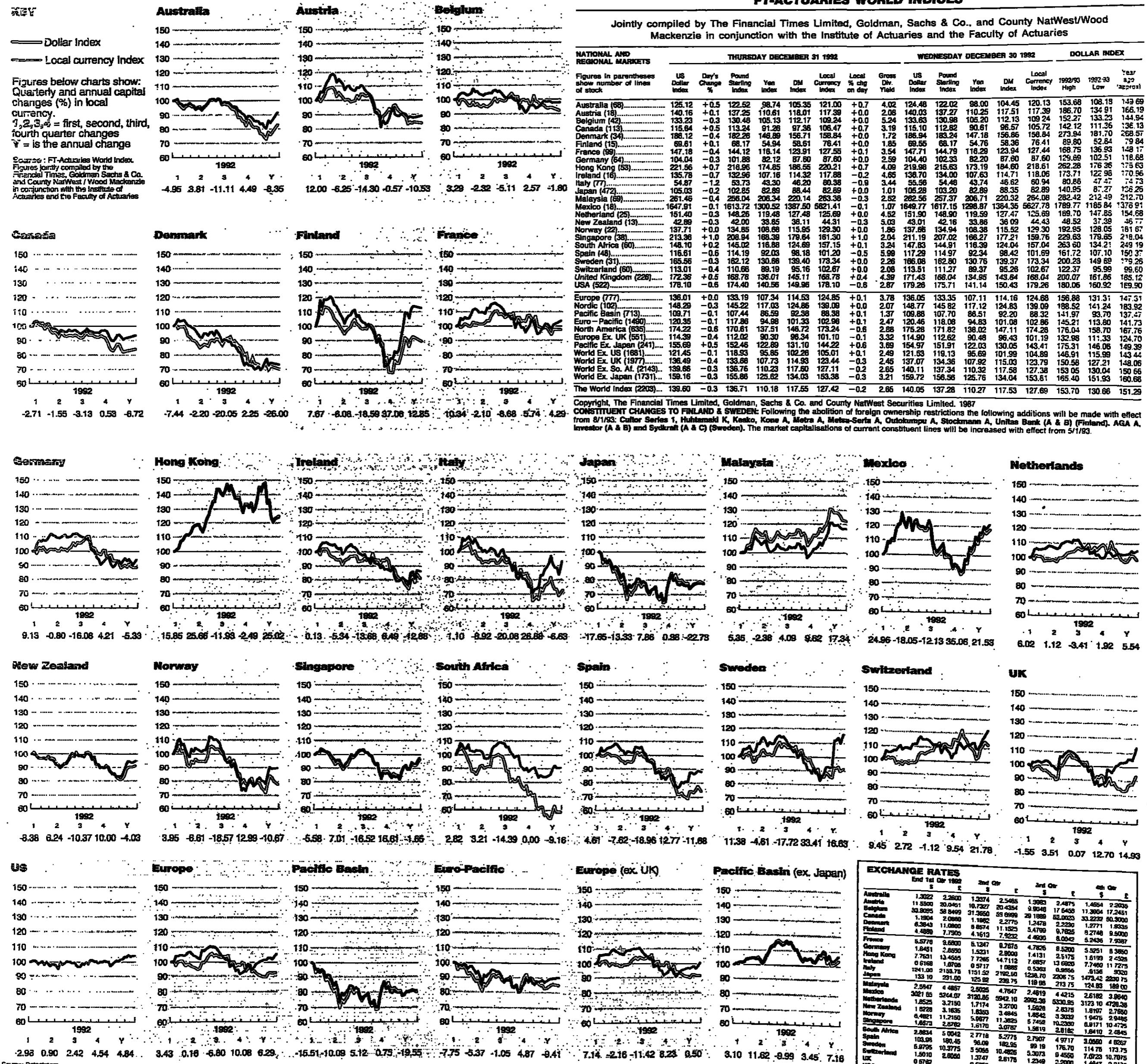
Izumi Motors was the most active stock, rising Y12 to Y344 on rumours of changes in management.

In Osaka, the OSE average fell 98.42 to 18,582.25 in volume of 12.1m shares.

## Roundup

PACIFIC RIM markets were generally stronger in the first

## HOW THE WORLD MARKETS PERFORMED IN 1992



Source: Datastream

## FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	THURSDAY DECEMBER 31 1992						WEDNESDAY DECEMBER 30 1992						DOLLAR INDEX			
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1992/93 High	1992/93 Low	Year
Australia (68)	126.12	+0.5	122.62	98.74	105.35	110.21	+0.7	4.02	124.48	120.13	153.68	108.18	134.91	149.69	134.91	149.69
Austria (18)	140.16	+0.1	137.25	110.61	118.01	117.38	+0.0	2.08	140.03	137.27	110.22	112.15	109.72	134.87	166.19	134.87
Belgium (42)	133.23	-0.2	130.48	105.13	112.17	109.24	+0.0	5.24	133.63	130.98	124.22	120.20	125.27	133.23	134.94	144.54
Canada (113)	115.68	+0.3	113.24	91.28	97.34	106.47	+0.7	3.19	115.10	112.92	90.61	96.57	105.72	124.12	111.36	124.12
Denmark (34)	138.12	-0.4	128.28	148.89	155.71	158.84	+0.0	1.72	186.94	185.24	156.86	154.76	158.84	162.00	149.17	162.00
Finland (15)	85.61	+0.1	84.18	54.94	58.61	56.76	+0.0	1.00	101.80	101.20	94.11	94.76	95.76	102.00	94.76	102.00
France (26)	104.22	-0.1	103.18	112.18	117.48</											